MAY 2012 VOL. 68, NO. 05

THE OFFICIAL PUBLICATION OF THE ARKANSAS MUNICIPAL LEAGUE

HOT SPRINGS CONVENTION CENTER

HOT SPRINGS City of Water, Foliage & Flowers

> Register for the 78th Convention by June 8 and save!

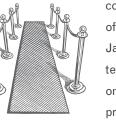
> > Downtown

FIN

BUILDING SOMETHING EVEN GREATER. TOGETHER.

Raymond James and Morgan Keegan. We're two well respected firms, among the leading underwriters of municipal bonds in the industry and both known for fierce commitment our to clients. Individually, we're excellent companies, but

together, we're even greater. Capitalizing on more than 60 years of combined public finance experience, we've created a strong partnership even more capable of and



Expect red carpet treatment. Every time. committed to serving the needs of our clients. As Raymond James | Morgan Keegan, our team of veteran bankers leads one of the largest public finance practices in the country – one capable of delivering innovative, comprehensive solutions to help issuers meet often complex

financing goals. All with a powerful retail distribution platform more than 6,500 strong. In short, we're now one firm with one goal: To better serve our clients.

Raymond James | Morgan Keegan is a proven public financing partner with a tradition in Arkansas going back to 1931. We pair our local team and deep resources to achieve success for our clients. Give us a call.

Little Rock Public Finance 100 Morgan Keegan Drive, Suite 400 • Little Rock, AR 72202 • 501.671.1339



Morgan Keegan



FEATURES

Going green good for growth

The 3rd annual Little Rock Sustainability Summit, held April 12 at the Clinton Library, gathered public and private community and business leaders to discuss how sustainability is a key factor in economic growth.

1 O Gilbert's sister cities coordinator has been named

Gilbert's sister cities coordinator has been named the new state coordinator, and Hot Springs is busy planning not one but two trips by delegates to its sister city, Hanamaki, Japan.

20 Teen Court provides positive peer pressure

For North Little Rock Teen Court participants, trials held before a jury of peers helps youths turn negative behaviors into a positive experience, reduces recidivism and promotes community engagement.

28 Farmington welcomes new ball fields The six-field Farmington Sports Complex is now open, and just in time for baseball and softball season.



Publisher Don Zimmerman Communications Director Whitnee V. Bullerwell

Advertising Assistant Tricia Zello

Editor Andrew T. Morgan Graphic/Layout Designer Mark Potter

Here's where to reach us: 501-374-3484 • FAX 501-374-0541 citytown@arml.org • www.arml.org



ON THE COVER—With its tree-lined avenues, shops, galleries and bathhouses, Hot Springs has earned its reputation as one of Arkansas's most beautiful cities. We hope you take the time to explore this historic community when you attend the League's 78th Convention, June 20-22 at the Hot Springs Convention Center. Read inside the expanded agenda for this year's Convention, at which we'll prepare our *Policies and Goals* for the coming year. If you haven't yet registered, don't hesitate. Save money by registering before June 8. Read also inside about Little Rock's recent Sustainability Summit, the North Little Rock Teen Court, Sister Cities updates from Gilbert and Hot Springs, and much more.—atm

Arkansas Municipal Officials Directory Changes37
<i>a'TEST</i>
<i>Calendar</i>
<i>Economic Development</i>
Fairs & Festivals
Grant Money Matters
League Officers, Advisory Councils
Municipal Mart
Municipal Notes
<i>Obituaries</i>
Planning to Succeed
President's Letter
Professional Directory42
<i>Sales Tax Map</i>
Sales Tax Receipts40
<i>Turnback Estimates</i>
Urban Forestry
<i>Your Health</i>

Cover photo by Andrew Morgan

Citye Town (ISSN 0193-8371 and Publication No. 031-620) is published monthly for \$20 per year (\$1.67 per single copy) by the Arkansas Municipal League, 301 W. Second St., North Little Rock, AR 72114. Periodicals postage paid at North Little Rock, Ark. POSTMASTER: Send address changes to *Citye Town*, P.O. Box 38, North Little Rock, AR 72115.

Dear Friends:

241125

I recently attended the Southern Municipal Conference in Bentonville and heard presentations from NLC Program Director Leslie Wollack and numerous state league executive directors. Wollack gave us a legislative briefing and league directors touched on key issues within their states. It was thought provoking to hear the issues that other states have and realize that we, in spite of what we may think, really

5 A A

100

8.112

have much in common with those from other states and regions. While in Bentonville, I had an opportunity to visit Crystal Bridges Museum of American Art. WOW! It was great! If you have not visited the museum, I encourage you to make plans to do so. You will not regret making the trip. There is something there for everyone. Also, I'd like to give a "tip of the hat and thank you" to Mayor Bob McCaslin and the City of Bentonville for hosting the Southern Municipal Conference attendees



There has been much in the news recently concerning the proposed increase in the natural

gas severance tax, both pro and con. Many of us have seen articles and ads, editorials, petition drives and have received information from the Committee for a Fair Severance Tax concerning their point of view. Last June, the Arkansas Municipal League committed to endorse the proposal and to assist in the collection of signatures on petitions that request the severance tax subject be put on the ballot this November. Early July is the deadline for turning the petition signatures in to the Secretary of State. I'm repeating this because the May primary election, which is generating a lot of local interest, will be a great opportunity for the supporters of the severance tax to be out making a push to collect petition signatures. If you participate in collecting the signatures, please remember to observe the rules concerning campaigning in the area of local

Speaking of local elections, I challenge each of us to encourage all of our friends, family, neighbors, etc. to VOTE in the upcoming primary. We all are concerned about many different things and this is our opportunity to vote our convictions. As a nation, as a state and on the local level, many issues that require difficult choices face us. Don't be apathetic. Don't fail to voice your opinion. Don't sit around and complain. As an elected official, set an example: GO VOTE and encourage someone else to GO VOTE, too. Remember that early voting has already started

Don't forget the upcoming 78th Convention in Hot Springs, Wednesday, June 20 through

Friday, June 22. Two hours of certification training will be offered from 2:30 to 4:30 p.m. on Wednesday the 20th and two hours of training are available on Friday the 22nd from 1:30 to 3:30 p.m. The topics will be "Best Procurement Practices" and "The Role of Elected Officials in Economic Development." New this year, we will be offering a social media lab throughout the Convention to assist city officials in creating a city Facebook page. The social media lab will be set up in the Arlington Board Room of the Hot Springs Convention Center. Everyone is encour-

Frank Fogleman

Mayor, Marion President, Arkansas Municipal League

EXECUTIVE COMMITTEE: Mayor Rick Elumbaugh, Batesville; Mayor Bob McCaslin, Bentonville; Mayor Billy Helms, Clarksville; Mayor Roger Rorie, Clinton; Mayor Scott McCormick, Crossett; Alderman T. C. Pickett, Dumas; Alderman Rose Marie Wilkinson, Haskell; City Manager Lance Hudnell, Hot Springs; Alderman Reedie Ray, Jacksonville; Mayor Harold Perrin, Jonesboro; Alderman Joe Dan Yee, Lake Village; Alderman Joe Gies, Lakeview; Mayor Mark Stodola, Little Rock; Mayor Steve Northcutt, Malvern; Mayor David Osmon, Mountain Home; Alderman Maurice Taylor, North Little Rock; City Clerk/ Collector Diane Whitbey, North Little Rock;

Mayor Jackie Crabtree, Pea Ridge; Mayor Gerald

Morris, **Piggott**; Mayor Carl Redus, **Pine Bluff**; Mayor Doug Sprouse, **Springdale**; Mayor Ian Ouei, **Stamps**; Mayor Bob Freeman, **Van Buren**; Alderman Dorothy Henderson, **Warren**

PAST PRESIDENTS: Mayor Tab Townsell, Conway; Mayor JoAnne Bush, Lake Village; Mayor Stewart Nelson, Morrilton; Mayor Patrick Henry Hays, North Little Rock; Alderman Murry Witcher, North Little Rock; Mayor Mike Gaskill, Paragould; Mayor Robert Patrick, St. Charles; Mayor Gene Yarbrough, Star City

LARGE FIRST CLASS CITIES: Mayor Gary Fletcher, Jacksonville, Chair; City Manager Jimmy Bolt, Clerk/Treasurer Glen Beedle, Vice Mayor James Calhoun, City Director Roland Gosey, Arkadelphia; Clerk/Treasurer Jane Wilms and Alderman Doug Farner, Bella Vista; Mayor James Sanders and Alderman Missy Langston, Blytheville; Mayor Jill Dabbs and Finance Director Gary Hollis, Bryant; Aldermen Eddie Long and Jon Moore and Director of Operations Eddie Cook, Cabot; Alderman Chris Aregood, Camden; Assistant to the Mayor Jack Bell, Conway; Alderman Adella Gray, Fayetteville; Mayor Larry Bryant and Aldermen Steve Hollowell, Mary Jeffers and Louise Fields, Forrest City; Vice Mayor Kevin Settle and City Director Steve Tyler, Fort Smith; Mayor Jeff Crockett, Harrison; City Director Cynthia Keheley, Hot Springs; Aldermen Kenny Elliott, Bill Howard, Marshall Smith and Bob Stroud, Jacksonville; Clerk/Treasurer Donna Jackson and Alderman John Street, Jonesboro; Intergovernmental Relations Manager Odies Wilson, III, Little Rock; Alderman James Moore, Magnolia; Alderman Sherry Holliman, Marion; Mayor Michael Watson, Clerk/Treasurer Joshua Clausen, and Aldermen Ken Saunders and Jamie Stell, Maumelle; Alderman Bob Devecki, Mountain Home; Treasurer Mary Ruth Morgan and Alderman Debi Ross, North Little Rock; Mayor David Morris and Alderman Dale English, Searcy; Aldermen Marina Brooks, Charlie Harmon, Mary Jo Heye, and Tim McMinn, Sherwood; Clerk/Treasurer Peggy Woody, Siloam Springs; Mayor N. Wayne Smith, Clerk/Treasurer Patti Scott Grey and City Director Laney Harris, Texarkana; Clerk/Treasurer Barbie Curtis, Van Buren

FIRST CLASS CITIES: Mayor Marianne Maynard, Stuttgart, Chair; Alderman Shirley Jackson, Ashdown; Clerk/Treasurer Carol Westergren, Beebe; Mayor Bill Edwards, Centerton; Clerk/Treasurer Barbara Blackard and Alderman Don Stimpson, Clarksville; Mayor Dewayne Phelan and Alderman Steve Weston, Corning; Aldermen C.T. Foster, David Harbour and Candace Jeffress, Crossett; Clerk/ Treasurer Donna Jones, **DeQueen**; Alderman Gwendolyn Stephenson, Dermott; Mayor Ralph Relyea, DeWitt; Clerk/Treasurer Johnny Brigham, Dumas; Mayor Bruce Ledford, Elkins; Mayor Jackie McPherson, Heber Springs; Mayor Jon Milligan and Clerk/Treasurer Linda Simpson, Lake City; Assistant to Mayor Deannie Johnson, Lake Village; Clerk/Treasurer Ruth Keith, Leachville; Mayor Steve Jernigan, Lepanto; Mayor Jimmy Williams, Marianna; Mayor Wayne Nichols, Marked Tree; Mayor Doyle Fowler, McCrory; Alderman Terri Neugent and Administrative Assistant Becky Horton, Mena; Mayor Allen Maxwell, Monticello; Mayor Frank Bigger and Alderman Rob Olvey, Pocahontas; Mayor Sonny Hudson, Prairie Grove; Alderman Sue Skipper, Shannon Hills; Mayor Don House, Walnut Ridge; Mayor Art Brooke and Planning Commissioner Gary Meadows, Ward; Mayor Bob Stacy, Wynne

Arkansas Municipal League Officers

Mayor Frank Fogleman, **Marion** Mayor Chris Claybaker, **Camden** Alderman Herman Coleman, **West Memphis** Mayor Virginia Hillman, **Sherwood** Mayor Laura Hamilton, **Garfield** Mayor C.T. (Chuck) Hollingshead, **Arkadelphia** Don A. Zimmerman President First Vice President Vice President, District 1 Vice President, District 2 Vice President, District 3 Vice President, District 4 Executive Director

SECOND CLASS CITIES: Mayor Harry Brown, Stephens, Chair; Mayor Darrell Kirby, Bay; Mayor Kenneth Jones, Brookland; Mayor Alan Dillavou and Alderman Dona Burton, Caddo Valley; Mayor Barry Riley and Alderman Austin Zamora, Caraway; Alderman Richard Hawkins, II, Cave City; Alderman Wendell Moore, Cedarville; Mayor Bobby Box, Sr., Chidester; Mayor Ronnie Conley. Cotton Plant; Alderman Linda Duncan, Fairfield Bay; Alderman John Pfenenger, Fountain Lake; Mayor Jeff Braim, Gassville; Mayor Ron Martin, Glenwood; Mayor Earnest Nash and Alderman Essie Cableton, Gould; Mayor Jeff Arey, Haskell; Recorder/Treasurer Mary Ruth Wiles, Highland; Alderman John Grochowski, Horseshoe Bend; City Attorney Howard Cain, Huntsville; Mayor Dennis Behling, Lakeview; Mayor Jim Smithson, Marshall; Recorder/ Treasurer Bobby Brown, McDougal; Mayor Jim Reeves and Alderman Don Sappington, Norfork; Mayor Bobby Neal and Recorder/ Treasurer Carolyn Willett, Smackover; Recorder/Treasurer Rita Fite, Sparkman; Mayor McKinzie Riley and Aldermen Karen Coleman and Allan Loring, Wrightsville; Mayor Shawn Lane, Yellville

INCORPORATED TOWNS: Mayor Don Sikes, Maynard, Chair; Mayor Leroy C. Wright and Alderman Verdia Hillard, Anthonyville; Mayor Johnny McMahan, Aldermen Allison Cain and Elizabeth Sweat, Bauxite; Mayor Deborah Brown, Haynes; Recorder/Treasurer Naomi Mitchell, St. Charles

PUBLIC SAFETY: Mayor Jack May, McGehee, Chair; Alderman Larry Hall, Bay; Mayor Frank Anderson and Alderman Jim Wozniak, Bella Vista; Police Chief Mark Kizer, Bryant; Alderman Michael Bishop, Brookland; Mayor Bruce Powell, Bull Shoals; Chief of Staff Don Marr, Fayetteville; Fire Chief Bill Johnson and Police Chief Tim Mayfield, Gassville; Mayor Arnell Willis, Sr., Helena-West Helena; City Director Karen Garcia, Hot Springs; Alderman Sammy Angel, Lake Village; Public Works Director Steve Beck and Police Sgt. (Ret.) Lee Harrod, Little Rock; Fire Chief Jon Puckett, Mena; Financial Director Steve Miller, Pine Bluff; Mayor Mike Kemp, Shannon Hills; Finance Officer Jane Jackson, Stuttgart; Police Chief Kenneth Bell, Van Buren; Alderman Charles Gastineau, Ward

MUNICIPAL HEALTH BENEFIT FUND BOARD OF TRUSTEES: Clerk/Treasurer Mitri Greenhill, **Stuttgart**, District 1; Mayor David Morris, **Searcy**, District 2; Clerk/Treasurer Barbie Curtis, **Van Buren**, District 3; Mayor Billy Ray McKelvy, **DeQueen**, District 4; Mayor Frank Anderson, **Bella Vista**, At-Large Member

WORKERS' COMPENSATION TRUST BOARD OF TRUSTEES: Mayor William Johnson, West Memphis, District 1; Mayor Mike Watson, Maumelle, District 2; Clerk/Treasurer Sondra Smith, Fayetteville, District 3; Mayor Bryan Martin, Warren, District 4; Group Manager City Attorney Howard Cain, Huntsville, At-Large Member

CASH MANAGEMENT TRUST-PENSION MANAGEMENT TRUST-MOPEB TRUST BOARD OF TRUSTEES: Finance Director Bob Sisson, North Little Rock, Chair; Finance Director Paul Young, AML; Finance Director Karen Scott, Benton; Clerk/Treasurer Donna Jones, DeQueen; Treasurer Mary Wiles, Highland; Finance Director Dorethea Yates, Hot Springs; Police Sgt. (Ret.) Lee Harrod, Little Rock; Finance Director Steve Miller, Pine Bluff

Summit promotes green growth

By Andrew Morgan, League staff

ocal business and government leaders discussed sustainable community development and ways to become more energy efficient and reduce our carbon footprint at the third annual Little Rock Sustainability Summit, held April 12 at the Clinton Library in Little Rock. More than 200 participated in the event, which included panel discussions and

presentations from companies with strong local ties like L'Oréal, Heifer International, AT&T, and UAMS. The Summit also included walking tours of the library, the neighboring Heifer International Headquarters, and the newly opened Clinton Bridge and adjacent Bill Clark Wetlands.

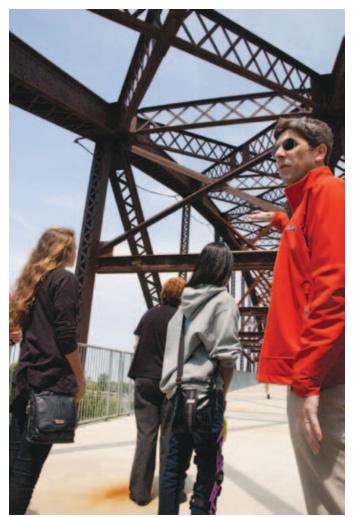
The Clinton Bridge, which opened in 2011, closes the southern loop of the Arkansas River Trail system and is a major sustainability selling point for Little Rock and North Little Rock. The Clinton Bridge joins three other pedestrian and bicycle bridges that connect the 17-mile trail.



Focusing on sustainability "makes great economic sense," Little Rock Mayor Mark Stodola told Summit participants. He named several Little Rock initiatives to create a more sustainable, livable community, including the Arkansas River trail system, recycling program, and an incentive program for builders that place energy efficient appliances in new homes.

The river trail system, which includes 17 miles of trails on both the Little Rock and North Little Rock sides of the Arkansas River connected at several points by pedestrian and bicycle bridges like the Clinton Bridge, is an especially important selling point, Stodola said.

"What a wonderful amenity that we have," he said. "It's really an economic attraction. When I'm out with the Arkansas Economic Development Commission, or with our Chamber, and we're recruiting businesses, it is, along with all of the other sustainable actions that we're taking, a tremendous, tremendous selling point for our city. That is something that we should really underscore, that these things are not only good for our health, and for recreation, but they're also good for business."



Jon Honeywell, a Little Rock city engineer, takes Sustainability Summit student participants on a tour of the Clinton Bridge and discusses the conversion of the century-old train bridge into a pedestrian and bicycle pathway.



The Bill Clark Wetland Park is on 13 acres adjacent to the Clinton Center and Bridge along the Arkansas River. The park is designed to be both recreational and educational.

Last year Little Rock placed fourth on a list of cities ranked by green jobs growth, Stodola said. Public-private partnerships and training programs offered by the state's universities and colleges play a big role in our success, he said.

Sustainability has been one of the most exciting business trends to cover in recent years, longtime Arkansas business reporter and host of *Talk Business* Roby Brock told Summit participants. It was just a few years ago when Walmart announced efforts to pursue more green business practices, and at first it seemed more like a PR stunt, Brock said. Now it's mainstream.

"Today there's really not a company that is serious about doing business in this century, in this day and age, unless you have a sustainability strategy," Brock said.

Customers now demand that companies do sustainable business, he said.

L'Oréal, the Paris-based cosmetics giant, is working at its North Little Rock plant and across its organization to reduce water usage and CO_2 emissions by 50 percent by the year 2015.

Where the company has seen the most growth in recent years is among a growing middle class, L'Oréal's Pam Alabaster told Summit attendees. That middle class is increasingly eco-conscious, she said, so it makes good business sense to create a more sustainable manufacturing process.

"That global middle class is swelling," Alabaster said. "It's going to be close to five billion people by the year 2030, and I think most of the businesses here that do international business want a piece of that action." We cordially invite you to be our guest at the

I3th Annual CREWS & ASSOCIATES APPRECIATION RECEPTION as we celebrate the 28d

as we celebrate the 78th Annual Arkansas Municipal League Convention,

Grand Hall Lobby of the HOT SPRINGS CONVENTION CENTER Thursday, June 21, 2012 • 5:30 - 7:00 p.m.

Crews&Associates

Investment Bankers

Member FINRA & SIPC

(501) 978-7953 • (800) 766-2000 • crewsfs.com

Cornell Gunter's Coasters bring doo-wop hits to 78th Convention

ake out the papers and the trash! Cornell Gunter's Coasters are coming to the League's 78th Convention. The group, whose many late 50s and early 60s hits include "Yakety Yak," "Poison Ivy," "Charlie Brown," "Love Potion Number 9" and "Along Came Jones," will be our musical guest at 8:30 p.m. Thursday, June 21, in the Hot Springs Convention Center's Horner Ballroom. The evening's entertainment is sponsored by the Hot Springs Convention Center.

The group started its long career in 1955, blending tight doo-wop harmonies with rhythm and blues, helping shape the sound of early rock and roll. The Coasters' first Top 10 hit was 1957's "Searchin'," which stayed on the chart for 13 weeks. Their biggest success came after Cornell Gunter joined the group in 1958. The lineup featuring Gunter scored the group's only Number One single, "Yakety Yak," featuring the unforgettable sax of King Curtis. The hits "Charlie Brown," "Along Came Jones," and "Poison Ivy" quickly followed it up the charts. It's been more than 50 years now since those early hits, and Cornell Gunter's Coasters still keeps crowds singing along and moving on the dance floor to that original doo-wop sound.





It's Convention time again.

June 20-22—Hot Springs, Ark. See next page for more information. Register online at www.arml.org. Exhibitors, contact the League immediately to reserve space for your display. Contact Whitnee Bullerwell at 501-978-6105. Cost for the exhibit space is \$500.



78th CONVENTION Hot Springs Convention Center June 20-22, 2012

Registration and payment must be received in League office by Friday, June 8, 2012, to qualify for advance registration.

Advance registration for municipal officials	
Registration fee after June 8, 2012, and on-site registration for municipal officials\$12	75
Spouse/guest registration	75
Child registration	75
Other registrants	00

• Registration will be processed **ONLY** with accompanying payment in full. Make checks payable to the Arkansas Municipal League.

- Registration includes meals, activities and a copy of the 2011-'12 Handbook for Arkansas Municipal Officials and the 2011 General Acts Affecting Arkansas Municipalities.
- No daily registration is available.
- Registration must come through the League office. No telephone registrations will be accepted.
- No refunds after June 8, 2012.
- Cancellation letters must be postmarked by **June 8, 2012**.



- Contact the hotel directly to make changes or cancellations in hotel accommodations.
- Hotel confirmation number will come directly from the hotel.
- Please check on cancellation policy for your hotel.

VATION

2

UU

S M

2

ш

-

0

Т

Two ways to register

Register online at www.arml.org and pay by credit card. Complete the steps and **mail with payment** to: ARKANSAS MUNICIPAL LEAGUE Attn: 78th Convention P.O. Box 38 North Little Rock, AR 72115-0038

Step 1: Delegate Information

Name:		 	
Title:		 City of:	
Address:			
City:			
Spouse/Guest will attend: Yes 🗖 No 🗇 N			
Children will attend: Yes 🗖 No 🗇 Nan	ne(s):	 	

OR

Step 2: Payment Information

• WHAT IS YOUR TOTAL? (see opposite page for fees)

Advance Registration	Regular Registration	□Spouse/Guest	Child Othe	r Registrants	Total	
\$15Ö	\$175	\$75	\$75	\$200	_	\$

• How are you paying?

Check Mail payment and form to:

Arkansas Municipal League 78th Convention P.O. Box 38 North Little Rock, AR 72115

Credit Card Complete information below and send to address above.

Credit Card: 🗖 Visa 🗖 MasterCard
Card Number: — Exp. Date:/20
Card Holder Name (as it appears on card):
Billing address (as it appears on statement):
City:
E-mail address (required for credit card payment):

Step 3: Hotel Reservations

To obtain hotel reservations, registered delegates must directly contact participating hotels listed below:

Arlington Hotel	Reservations	800-643-1502 or 501-609-2533
Scolaperation	Reservations	877-623-6697
Shibassy Suiter Hotel	Reservations	501-321-4430 Emily Parker, Lead Reservationist

Step 4: Hotel Payment

Payment Options: Credit Card or Direct Bill Note: only two payment options.

To obtain direct billing as a payment option, registered delegates must directly contact hotel accounting offices listed below:

Arlington Hotel	Accounting	800-643-1502 or 501-609-2533
SGINHOUT	Accounting	800-844-7275
Stillessy Suites Hotel	Accounting	501-321-4413 Melody Fruen

Continuing Legal Education Offered at League Convention

Twelve (12) hours of continuing legal education (CLE) will be available for city attorneys who attend the Arkansas Municipal League's 78th Convention, June 20-22 at the Hot Springs Convention Center. The Arkansas City Attorney's Association (ACAA) sponsors the CLE.

Maumelle City Attorney and the current ACAA President JaNan Davis urges members to register for the Convention as soon as possible. A registration form is in this issue of *City & Town* and copies are also being mailed to city attorneys.

The 12 hours are offered June 21 and 22, and the tentative CLE agenda includes topics relating to bidding, city attorney basics, RILUPA, police policies update, as well as an update on Arkansas case law. Additionally, the program will include one (1) hour of ethics.

To attend the CLE program, registration is required at the League Convention. For registration information, call Whitnee Bullerwell at the League, 501-374-3484, Ext. 206. For CLE information, call Mark Hayes, ACAA secretary/treasurer and League general counsel at 501-978-6102 or Jamie Adams at 501-978-6124.

RESOLUTIONS

Suggested Convention Resolutions for consideration at the 78th Annual Convention should be mailed to:

78th Convention Resolutions Arkansas Municipal League

P.O. Box 38

North Little Rock, AR 72115-0038

The deadline for Resolution submission is May 16.

Resolutions may be drafted by an official of any member city or town and can relate to any matter of municipal concern. See your **2011-2012** Policies and Goals for resolutions adopted at the 77th Convention.

WANTED: Elected City officials with 25 years of service

Were you elected and begin serving your city or town in 1987? The League would like to know! The League will give special recognition to elected city and town officials who are in their 25th year of municipal

service at the 78th League Convention, June 20-22, in Hot Springs.

Names must be submitted to the League by May 16.

Call Ken Wasson at 501-374-3484, ext. 211; Sheila Boyd, ext. 218; or write to P.O. Box 38, North Little Rock, AR 72115-0038.

NOTICE TO EXHIBITORS -

At the 78th Convention, a special Exhibit Hall is available for businesses, companies and manufacturers to display their products and services that are available to Arkansas municipalities.

To guarantee your firm's exhibit area, contact the League immediately to reserve space for your display. Your name will be added to the list of exhibitors, and we will reserve a space for your exhibit when you arrive.

The cost this year for exhibit space is \$500. A large equipment space is \$1,050. We cannot guarantee space for companies that do not register before June 8.

Call Whitnee Bullerwell at 501-978-6105, or write to Arkansas Municipal League, P.O. Box 38, North Little Rock, AR 72115-0038.

SUSTAINABLE

Crafton Tull



streambank restoration

multi-use trails

active transportation

watershed master planning

innovative site design

reclaiming urban spaces

green street initiatives

pavement material reuse

comprehensive stormwater management

arkansas municipal league Codification Service

Having your city ordinances codified to a single book is like carrying a miniature city hall with you!

Contact Cathy Moran at 501-374-3484, Ext. 214.



PRESENTED BY:



SPONSORED BY:



WE'RE LOOKING FOR INNOVATIVE CITIES...

The City of Distinction program is designed to honor outstanding initiatives in cities across the state. The award will serve as an opportunity to gain appreciation for outstanding contributions made to better your city.

The awards will recognize the successes of Arkansas cities as demonstrated by financial innovations, resourceful efficiencies, improved public services and overall enhanced public trust and support.

{ SIX AWARD CATEGORIES FOR CITIES }
TO HIGHLIGHT UNIQUE PROGRAMS }

VISIT **ARKANSASBUSINESS.COM/CITY** Download and print your City's nomination form

APRIL 2012

TENTATIVE 78th ANNUAL CONVENTION OF THE ARKANSAS MUNICIPAL LEAGUE JUNE 20 - 22, 2012

F

H

WEDNESDAY, JUNE 20, 2012

2:00 P.M. to 3:30 P.M.

ARKANSAS CITY CLERKS, RECORDERS,	
TREASURERS ASSOCIATION	Rooms 104-105

2:00 P.M. to 7:00 P.M.

REGISTRATIONGrand Lobby

2:00 P.M. to 6:45 P.M.

MEET YOUR EXHIBITORS/

Use this time to meet the exhibitors and see what products and services they have that could benefit your city. Popcorn and cool beverages will be served throughout the afternoon. Also, take the time to renew acquaintances with fellow municipal officials while relaxing in the Exhibit Hall.

1:30 P.M. TO 6:45 P.M.

SOCIAL MEDIA LABRoom 206

Do you want to build a social media presence to promote your municipality? Do Friends, Fans and Followers confuse you? Let League staffers walk you through the process of creating a facebook page using our social media lab.

2:30 P.M. to 4:30 P.M.

Understanding the proper methods of municipal purchasing, bidding and professional procurement are skills that every municipal official should know. There are specific Arkansas laws that can guide you through this process. This 2 hour certification class is designed to assist you in understanding the world of public procurement and related matters. (2 Certification Hours)

Presiding: Mayor Frank Fogleman, Marion President, Arkansas Municipal League

3:30 P.M. to 5:00 P.M.

INTERIM JOINT CITY, COUNTY,

LOCAL AFFAIRS COMMITTEE.	Rooms 102-103

The Interim Committee welcomes all city officials to attend this committee meeting.

5:00 P.M. to 6:30 P.M.

member of the Resolutions Committee.

Presiding: Mayor Chris Claybaker, Camden First Vice President, Arkansas Municipal League

7:00 P.M.

Welcome to the 78th Annual Convention's Opening Night Banquet. Enjoy a delicious meal and visit with fellow delegates. After the conclusion of the banquet, we will recognize various individuals who have made significant contributions to the League this past year.

Invocating: TBA

8:30 P.M. to 10:00 P.M.

PRESIDENT'S DESSERT RECEPTION

After the opening night banquet, stroll over to the Exhibit Hall and enjoy delicious desserts and entertainment.

Sponsored by: TBA

Entertainment: Randy Holland and the Midnight Express Band

THURSDAY, JUNE 21, 2012

6:30 A.M. to 7:00 A.M.

RE-BREAKFAST EXER	CISE WALK/JOG	Embassy Suites Lobby
Meet in the Lobby	of the Embassy Suites	s Hotel.

7:15 A.M. to 4:00 P.M.

REGISTRATIONGrand	Lobby
-------------------	-------

7:30 A.M. to 4:15 P.M.

EXHIBITS (OPEN	 	 	 	 .Halls I	B-D

7:30 A.M. to 8:45 A.M.

IOST CITY BREAKFAST BUFFETHo	ills B-D
Country-style breakfast buffet will be served, courtesy of our H	ost
City of Hot Springs.	

8:00 A.M. to NOON

CITY ATTORNEYS......Rooms 104-105 City attorneys will receive 12 hours of CLE credit for participating in two days of meetings located in Rooms 104-105 of the Hot Springs Convention Center.

9:00 A.M. to 10:00 A.M.

OPENING GENERAL SESSION......Horner Hall Ballroom The 78th Annual Convention begins with the posting of the colors and the singing of the National Anthem, followed by a Host City Welcome from Mayor Ruth Carney of Hot Springs. We are honored to have NLC President Ted Ellis address our Opening

PRESENTATION OF COLORS

General Session

Color Guard by: Troop 2 Quapaw Area Council Boy Scouts of America

Singing the National Anthem: TBA

Host City Welcome Address: Mayor Ruth Carney, Hot Springs

Presiding: Mayor Frank Fogleman, Marion President, Arkansas Municipal League Speaker: Mayor Ted Ellis of Bluffton, IN

President, National League of Cities

10:00 A.M. to 10:30 A.M.

BREAK	Halls B-D
-------	-----------

10:30 A.M. to 11:00 A.M.

COMMENTS FROM THE GOVERNORHorner Hall Ballroom

Presiding: Mayor Chris Claybaker, Camden First Vice President, Arkansas Municipal League Speaker: Honorable Mike Beebe, Governor State of Arkansas

11:00 A.M. to 12:00 P.M.

BALLOT QUESTIONS

AFFECTING MUNICIPALITIESHorner Hall Ballroom

Speakers: TBA 11:30 A.M.

The Exhibit Hall will close until Lunch.

12:00 Noon to 1:15 P.M.

LUNCHEON BUFFET	.Halls B-D
-----------------	------------

1:00 P.M. to 5:15 P.M.

CITY ATTORNEYSRoor	ns 104-105
--------------------	------------

1:15 P.M. TO 5:30 P.M.

SOCIAL MEDIA LABRoom 206

Do you want to build a social media presence to promote your municipality? Do Friends, Fans and Followers confuse you? Let League staffers walk you through the process of creating a facebook page using our social media lab.

CONCURRENT WORKSHOPS

1:15 P.M. to 2:30 P.M.

1. DEALING WITH ANGRY CITIZENS	Room 207
How do you deal with angry citize	
hostility and reduce the frustration,	
that seem to be increasing in today	y's world of public service. A
special group of speakers explains	í.
Presiding: TBA	
Speaker: TBA	
 THE FUTURE OF SOLID WASTE CO MANAGEMENT PRACTICES 	
How do most cities handle their so state regulations are being conside explain.	
Presiding: TBA	
Speaker: TBA	
3. IMPORTANT LAND USE ISSUES	Room 205
Establishing a planning commission	
Eminent Domain are all important	land use issues facing Arkansas
municipalities.	-
Presiding: TBA	
Speaker: TBA	
4. PUBLIC PENSION PROGRAMS: LOP	PFI, APERS, AND PRBRoom 208
This workshop attempts to explain in public pension laws for these pr	
Presiding: TBA	
Speaker: TBA	
5. AVOIDING LAWSUITS	Room 209
Suing municipalities is becoming n are some of the trends that are dev avoid being sued?	
Presiding: TBA	
Speaker: TBA	
6. GRANTS AND FUNDING SOURCE	SRooms 201-202
How do you go about finding and sources for your municipality? Gra	
Presiding: TBA	
Speaker: TBA	
7. DISASTER PREPAREDNESS AND DISASTER RECOVERY	Rooms 102-103
Cities are increasingly recognizing face of natural and man-made disc prepared? What resources are ave Speakers share their knowledge.	asters. What can you do to be
Presiding: TBA	
Speaker: TBA	
2:30 P.M. to 2:45 P.M.	
BREAK	Halls B-D

Soft drinks and coffee available in Exhibit Hall.

2:45 P.M. to 4:00 P.M.

2:45 P.M. 10 4:00 P.M.
1. ENGAGING YOUR CITIZENSRoom 207
How do you go about engaging your citizens? What are some cities doing to reach out and communicate with their constituents? The speakers share their experiences.
Presiding: TB
Speaker: TBA 2. OLD BUILDINGS: WHAT TO DO WHEN THEY BECOME A SAFETY HAZARDRooms 201-202
Old buildings often become a safety problem. They may not meet building codes. They may become eyesores. What can be done? Speakers explain. Preciding: TBA
Presiding: TBA
Speaker: TBA
3. HOT TOPICS IN MUNICIPAL FINANCERoom 208
What are some of the important subject matters that you need to know about municipal finance? Greater compliance and reporting responsibility after bond closing will be explained by invited experts.
Presiding: TBA
Speaker: TBA
4. MUNICIPAL SIGN REGULATIONS AND MAINTAINING YOUR STREETSRoom 209
New sign regulations have been passed. What do they mean for your city? Street maintenance is a year-round challenge. What are some of the best practices that you might utilize to improve your city streets?
Presiding: TBA
Speaker: TBA
5. DISTRICT COURTS: UNDERSTANDING HOW THEY WORKRooms 203-204
District Courts—who understands how they work and how they impact your municipality? Speakers explain.
Presiding: TBA
Speaker: TBA
6. DRUG TESTING: THE BENEFITS AND RISKSRooms 102-103
Drug testing can be a strong deterrent to guard against employee misuse. It can also be legally risky if not administered properly and according to the latest regulations. Experts in this field explain.
Presiding: TBA
Speaker: TBA
7. SOCIAL MEDIA: BEST PRACTICESRoom 205
Social media is taking off by leaps and bounds. Find out how your municipality might best engage your citizens using this technology. How do you manage multiple social media tools? Best Practices for social media will also be discussed.
Presiding: TBA
Speaker: TBA
4:00 P.M. to 4:15 P.M.
BREAK
4:15 P.M.
The exhibit hall will close for the day.
4:15 P.M. to 5:30 P.M.
1. WHY PARKS AND RECREATION MATTER
Municipal Parks and Recreation programs seem to be taking on

Municipal Parks and Recreation programs seem to be taking on more and more significance each year. What are some of the new trends in P&R and can they be of benefit to your municipality?

Presiding: TBA

Speaker: TBA

Vicious dogs, ordinance enforcement and strays are just a few of the challenges with animal control. Panelists explain.

Presiding: TBA

Speaker: TBA

3. THE BENEFITS OF PARTICIPATION IN THE SISTER CITIES PROGRAM......Room 205

More and more Arkansas municipalities are learning of the benefits of the sister city program. Several cities that have benefited share their experiences.

Presiding: TBA

Speaker: TBA

4. HUMAN RESOURCES (HR)

CHALLENGES/ PERSONNEL ISSUES......Room 208 Background checks, at-will employment and FLSA regulations are all part of the HR world in which we navigate. What do we need to know in order to avoid personnel problems in our municipalities? Speakers explain.

Presiding: TBA

Speaker: TBA

5. WELLNESS, SAFETY AND AVOIDING RISKS......Room 209 Having healthy employees, establishing safety rules and avoiding accidents can reduce your premiums and increase your efficiency. Speakers provide helpful hints to assist you.

Presiding: TBA

Speaker: TBA

6. SUGGESTIONS TO COMPLY WITH CURRENT WASTE-WATER AND STORM WATER REGULATIONSRooms 102-103

Are you aware of the latest regulations dealing with waste-water and storm water regulations? Understanding these regulations could prevent compliance problems in the future.

Presiding: TBA

Speaker: TBA

Volunteers can truly be of benefit to your city. How do you organize volunteers and enhance their contributions? Speakers from the Division of Community Service and Nonprofit Support (DCSNS) will be present to share their ideas.

Presiding: TBA Speaker: TBA

4:15 P.M. to 5:30 P.M.

RESOLUTIONS COMMITTEE......Horner Hall

Each municipality has a designated representative who is a member of the Resolutions Committee.

Presiding: Mayor Chris Claybaker, Camden First Vice President, Arkansas Municipal League

5:30 P.M. to 7:00 P.M.

RECEPTION WILL BE HELD IN THE GRAND LOBBY OF THE

CONVENTION CENTERGrand Lobby The fantastic reception sponsored by Crews is one of the highlights of the annual convention. Drop by and enjoy delicious heavy

hors d'oeuvres. When you see the sponsor be sure and thank them for this event.

Hosted by: Crews & Associates

DINNER.....ON YOUR OWN

Visit some of Hot Springs' finest restaurants before coming back for desserts and entertainment.

8:30 P.M.

ENTERTAINMENT/DESSERTSHorner Hall Ballroom After dinner, be sure to come back to Horner Hall for an evening of entertainment from The Cornell Gunter's Coasters.

Desserts sponsored by: Investment Managers

FRIDAY, JUNE 22, 2012

6:30 A.M.

PRE-BREAKFAST EXERCISE WALK/JOG.....Embassy Suites Lobby Meet in the Lobby of the Embassy Suites Hotel.

7:15 A.M. TO 8:45 A.M.

SOCIAL MEDIA LABRoom	206
Do you want to build a social media presence to promote your municipality? Do Friends, Fans and Followers confuse you? Let League staffers walk you through the process of creating a facebook page using our social media lab.	
7:15 A.M. to 2:30 P.M.	
REGISTRATION OPENSGrand L	obby
7:30 A.M. to 10:30 A.M.	
EXHIBITS OPENHall	s B-D
(Exhibit Hall will close at 10:30 A.M. for the remainder of the Convention.)	

7:30 A.M. to 8:45 A.M.

BUFFET BREAKFAST	Halls B-D

8:00 A.M. to 3:45 P.M.

CITY ATTORNEYS	Rooms	104-105
----------------	-------	---------

8:45 A.M. to 10:15 A.M.

PRESIDENTIAL ADDRESS AND

ANNUAL BUSINESS MEETING Horner Hall At this session outgoing President Frank Fogleman makes his

parting remarks followed by the Annual Business Meeting. During the business meeting, the Executive Director gives his annual report and the League's Policies and Goals are presented and voted on. The nominating committee presents their recommended slate of new officers for the upcoming year, which will be followed by the annual business meetings for Municipal League Workers' Compensation Trust, Municipal Health Benefit Fund, and Municipal Vehicle Program.

10:15 A.M. to 10:30 A.M.

BREAKH	alls B-D
--------	----------

10:30 A.M. to 11:45 A.M.

How much do you know and understand about being a city official? Could you answer key questions about municipal law that would qualify you to be a Super City Official? Attend this session and see who acquires this year's title of "Super City Official."

Participants:	Sheila Boyd, AML Staff
	Mark Hayes, AML Staff
	Ken Wasson, AML Staff
	Members from the Audience

NOON to 1:30 P.M.

AWARDS AND NEW OFFICERS'

Municipalities and individuals are honored for their many successes and contributions during this past year. The new League President and officers will be introduced to the convention delegates.

1:30 P.M. to 3:30 P.M.

THE ROLE OF ELECTED OFFICIALS IN	
ECONOMIC DEVELOPMENT	Horner Hall

Economic development is not just the role of the State. Local officials have a role also. This 2 hour certification class is structured to assist you in understanding your role in this important issue. (2 Certification Hours)

County equalization boards to meet in August

County equalization boards will meet Aug. 1 through Oct. 1 to equalize the assessed value for all acreage lands, city and town lots, other real property and personal property. "Equalization" means to adjust the valuation of property in order to bring about a uniform tax rate (ACA § 26-27-315; *Black's Law Dictionary*). The boards will meet as often as necessary during this time to complete their work (ACA § 26-27-309). If a county's ratio of assessed-to-market value is out of compliance, the equalization board may meet after Oct. 1, but no later than the third Monday in November (ACA § 26-27-311).

County equalization boards have two responsibilities: (1) to review and equalize overall county assessments as assessed by the assessor, and (2) to hear assessment appeals by property owners. The board begins the review of assessments on Aug. 1, when the county assessor delivers the completed assessment records to the county clerk, who serves as the secretary for the board. Assessment appeals from landowners begin no later than the second Monday in August (ACA § 26-27-317).

Cities and towns have a part to play in deciding who sits as a member of the county equalization board. Cities and towns select one member of a five-member board (counties with a population less than 79,000) and two members of a nine-member board (counties with a population greater than 79,000) (ACA § 26-27-303 and 304).

To select county equalization board members, city and town representatives within the county shall hold a meeting during the month of May of each year in which the terms of any of the members of the county equalization board shall expire (ACA § 26-27-304(b)(2)(A)). The mayor of the city or town or his or her designee shall serve as the representative of his or her city or town (*Id.*). The mayor of the county seat shall be the chair of the meeting, and if there are dual county seats, the mayor of the larger of the two seats shall be the chair of the meeting (*Id.*). Those at the meeting shall select the member of the board via majority vote, and each city or town shall be entitled to one vote (Id.). No action shall be taken unless a quorum is present. A majority of all of the representatives of all cities and incorporated towns in the county shall constitute a quorum (Id.).

Information for this article comes from "Arkansas Property Tax Equalization and Appeal System," a publication of the Assessment Coordination Department. For more information, contact the Department at 501-324-9240, or visit www.arkansas.gov/acd.

New ADEQ requirements affect mosquito control

Effective March 1, 2012, the Arkansas Department of Environmental Quality (ADEQ) issued a new permit requirement (General Permit ARG870000) under the National Pollutant Discharge Elimination System (NPDES) and the Arkansas Water and Air Pollutant Control Act related to four activities:

- 1. Control of mosquitoes and other flying insect pests,
- 2. Weed and algae control,
- 3. Aquatic nuisance animal control, and
- 4. Forest canopy pest control.

City work activities affected by the new requirement would likely include the control of mosquitoes along with weed and algae control.

The General Permit ARG870000 requirements can be reviewed and are found at the ADEQ's website at:

www.adeq.state.ar.us/water/branch_permits/general_permits/default.htm.

Supporting documents and a helpful PowerPoint program are provided.

A key component of the permit is the amount of treatment activity anticipated or performed compared to the Annual Treatment Area Thresholds table published in the permit. A completed Notice of Intent (NOI) form may be required by the ADEQ including a \$200 permit fee.

The ADEQ Water Division headed by Steven Drown administers the requirements of the General Permit. Drown can be reached at 501-682-0655 or by email at drown@adeq.state.ar.us.

The ADEQ also incorporates requirements in the Arkansas Pesticide Use and Application Act administered by the Arkansas State Plant Board (ASPB). Contact the Plant Board in Little Rock at 501-225-1598.

Teenagers and tanning beds a dangerous combination

By Daniel Davis, M.D.

teenage girl seeking some indoor sun in Arkansas doesn't have to live in a big town, as a session in a tanning bed can be had in even the tiniest of outposts across the state. On an average day, of the one million people using tanning beds in the United States, 71 percent of tanning bed patrons are girls and women between the ages of 16 to 29.

Teenagers are particularly vulnerable to the social pressures of sporting a "sun-kissed" appearance with their strapless fashions for proms and other formal events. Adolescents often scoff at skin cancer as something they'd only need to be concerned about later in life.

But the numbers don't lie. A Yale University School of Public Health study found that young people who tanned on indoor beds had a 69 percent increased chance of getting early-onset basal cell carcinoma, a common form of skin cancer.

Melanoma, the most serious form of skin cancer, is the leading cause of cancer death in women ages 25 to 29, and it's the second-most-common cancer among people ages 15 to 29. The Mayo Clinic in a recent study calls young adults "a high-risk population" in which melanoma is rapidly increasing. In fact, researchers say melanoma soared eight-fold among young women and four-fold in young men during the last 40 years.

Melanoma appears more often in fair-skinned people with light eyes but Caucasians are not the only people at risk. The Skin Cancer Foundation reports Asian- and African-American melanoma patients tend to delay medical evaluation until their cancer is more advanced. While melanoma is uncommon in African-Americans, Latinos, and Asians, it is frequently fatal for these populations.

So, what to do?

Eliminate the use of tanning beds, one of the major risk factors for melanoma. If a so-called healthy glow is what you want, choose a sunless tanning product as a safe alternative to ultraviolet radiation (UV) exposure, which is linked to both skin cancer and premature aging.

Be vigilant about conducting skin self-exams.

There are efforts in Arkansas to raise awareness about the dangers of tanning beds. In 2010, when Gov. Mike Beebe signed indoor tanning legislation that requires in-person parental consent for anyone under the age of 18, Arkansas became one of more than 30 states with laws requiring parental consent for teens to use tanning. More than 10 states actually forbid tanning beds for teenagers of certain ages. And, reducing the number of teenagers using tanning beds is one of the Arkansas Cancer Coalition's Healthy People 2020 objectives.

The first signs of melanoma are changes in the size, shape or color of a mole. Or even the appearance of a brand new mole on the body. If you or someone you know sees a suspicious mole, seek out a professional skin care screening, a visual examination of the body, by a dermatologist. You could save a life.



Daniel Davis, M.D., is Associate Professor of Dermatology, University of Arkansas for Medical Sciences.

Melanoma warning signs

- Any of these signs should prompt an immediate visit to a dermatologist or plastic surgeon:
- Any change in a mole, blemish, freckle, birthmark, or pigmented area
- A new mole or freckle that appears suddenly or is growing rapidly, especially if you don't have many moles, or the new mole or freckle looks different from your others
- A change in surface texture or in the way a mole feels to the touch
- A new "freckle" that is dark, dry or scaly
- A pigmented area or splotch that you don't remember seeing before
- A new spot that is black, even if very small
- A mole or other spot that looks or behaves differently than those around it
- A mole or other spot that itches and/or bleeds
- Redness, other color, or shadow extending into the surrounding skin

Source: Melanoma Education Foundation

Sister Cities International recognizes Arkansas

By Sherman Banks

Sister Cities International on April 4 named Evelyn Langston Terhune, Sister Cities coordinator for Gilbert, population 28, Arkansas State Coordinator. Terhune plans to focus initially on contacting the mayors of cities where colleges and universities are located, she said. She wants to use education as a springboard to reach out to international cities with colleges and universities to development sister city relationships.

She also plans to reconfirm with the cities in Arkansas who have international sister city relationships, to update the national roster, and to determine what programs each city is working on with their respective sister cities.

Since Arkansas's Secretary of State had been the state coordinator for Sister Cities International before Terhune's appointment, she wants to seek the assistance of the Secretary to help host a statewide sister city conference. It is her intention to attend some state sister city conferences in contiguous states to get a perspective on how programming for sister cities is done in their states.

Gilbert is the city with the smallest population in the International Sister Cities family, and Terhune believes they have a story to tell. She has been invited to be a panelist to share Gilbert's story at the Arkansas Municipal League 78th Convention, June 20-22 in Hot Springs. She'll discuss how Gilbert was able to form a relationship with a city on the Isle of Mann off the coast of Great Britain and how they have been able to create and maintain an active educational and cultural exchange program.

In other Arkansas sister city news, the Hot Springs Sister City program has received funding from Sister Cities International to send a four-member delegation to Hanamaki, Japan.

Hot Springs is one of seven U.S. cities selected by Sister Cities International to receive the Leading Asia: Renewing the U.S. and Japan Sister Cities Network exchange funding. The funding will enable the Hot Springs

The students and citizens of Hot Springs' 2011 delegation to Hanamaki, Japan, are welcomed at Hanamaki's Onsen Hotel.

delegation to visit their Japanese sister city, Hanamaki. The grant is for \$7,500, which will cover the coach airline tickets for the delegation. The delegation will cover other expenses, such as hotel and food.

Through the Leading Asia funding, the program has the opportunity to focus on the creative economies that are determined by Hot Springs economic development growth project. This program also includes health and wellness, arts and recreation, and quality of place.

Hot Springs formalized it relationship with Hanamaki in January 1993. The two cities are now placing emphasis on educational and cultural exchanges, and they also collaborate on tourism development.

This will be Hot Springs' first Japan delegation to focus entirely on economic development. Kay Brockwell of the Hot Springs Metro-Partnership and Hot Springs Information Officer Terri Payne are assisting with the planning of this trip.

While the Leading Asia-funded delegation prepares for its journey, Mary Neilson, coordinator for the Hot Springs Sister Cities program, is also making plans to take yet another delegation, this one including 13 students, to Hanamaki this September. The Hot Springs Sister Cities program continues to grow. Their educational and cultural programs have paved the way for their new focus on economic development.



For more information about Sister Cities International, contact Sherman Banks at 501-374-8493; email sbanks@aristotle.net; or write to P.O. Box 165920, Little Rock, AR 72216.



North Little Rock Teen court offers constructive sentencing

By Andrew Morgan, League staff



From left, student volunteer prosecutor Khoransea Carter and volunteer judge John Hout listen as North Little Rock Police Officer Mark Stephen testifies during an April 26 session of the North Little Rock Teen Court.

"All rise."

Everyone in the North Little Rock district courtroom heeds the bailiff's instruction as the judge enters the chamber and takes his place behind the bench. The prosecutors, defenders, defendants and jurors are all present, but this isn't your typical day in court.

Although his decisions will be final, today's "judge," John Hout, a deputy prosecuting attorney for Pulaski County, is a volunteer. The bailiff is a local high school student, as are the rest of the participants.

The North Little Rock Teen Court is now in session. Hout tells the participants that today's proceedings are not to determine the guilt or innocence of the defendants, but to determine their punishments. Everyone in the courtroom then pledges to not discuss the details of the proceedings outside of the room.

The defendant's infractions, though often minor, are very real. They've gotten in trouble for fighting at school or for engaging in other types of bad behavior for which they will now answer and face a jury of their peers. The sentences handed down typically involve a set amount of community service and essay writing. All defendants are also required to volunteer at least once on the Teen Court jury. It's what the judge calls "constructive" sentencing.



Gordan Geesaman, a local high school student, serves as public defender. He requests that the jury consider sentencing a defendant to 10 hours of community service and one term on a future Teen Court jury.

Teen courts like the one in North Little Rock have popped up across the country as a way to nurture in juvenile offenders a respect for the law and promote civic engagement through positive peer pressure. About 1,050 youth courts across the nation are members of the National Association of Youth Courts (NAYC) (www.youthcourt.net). The North Little Rock Teen Court is one of just five from Arkansas on the NAYC roster. Others in our state include youth courts in Faulkner, Lonoke, Saline and Washington counties. Together they form the Arkansas Teen Court Association. Paula Jones, an attorney in the North Little Rock City Attorney's Office who coordinates the program, would love to see more schools and local governments in Arkansas get involved. "The object is positive peer pressure," Jones says of the program, which works to keep youths who've committed first-time and minor offenses out of the juvenile court system. By volunteering to participate in youth court, the youths can also keep their records clean. Answering for their offenses in front of their peers is an important part of the program. It helps "get the kids going in the right direction," she says.

"In juvenile court, they're just around other offenders," Jones says. "Here they're in a positive environment."

The youth court process benefits the community as well as the juveniles involved. It is less costly than the traditional juvenile justice system. It is also shown to reduce delinquency and recidivism rates.

Municipal Notes



The Capitol-Main Historic District in Little Rock has been listed on the National Register of Historic Places, the Arkansas Historic Preservation Program announced April 24. The Capitol-Main Historic District contains the 500 block of Main Street, 100 and 200 blocks of West Capitol Avenue, 500 block of Center Street, and 100 and 200 blocks of West Sixth Street. It features buildings dating to 1909.

"Today, the district is an important representation of nearly half a century that Capitol and Main Street were the commercial heart of Little Rock," the National Register nomination says. "These buildings, with their Sullivanesque, Art Deco, and International Styles, capture the development of the area throughout the years. These buildings are still visibly important to the people of Little Rock. This is evidenced by the revitalization movement of the 1970s and 1980s and, the recent movement to redevelop the buildings for mixed use while retaining their historic character, which was exemplified in the Lafayette Hotel's transformation into condominiums, and office space."

For more information on the National Register of Historic Places program, write the AHPP at 1500 Tower Building, 323 Center St., Little Rock, AR 72201; call the agency at 501-324-9880 [TDD 501-324-9811]; email info@arkansaspreservation.org or visit www.arkansaspreservation.org.

Siloam Springs makes Top 20 list

Siloam Springs has been named one of the Best Small Towns in America, KNWA News has reported. *Smithsonian* magazine names the Northwest Arkansas city among the Top 20 cities with a population less than 25,000. A close proximity to historic sites, museums, gardens and live music are among the reasons Siloam Springs made the list. Other cities making the list include Great Barrington, Mass.; Taos, N.M.; Princeton and Red Bank, N.J.; Mill Valley and Laguna Beach, Calif.; Gig Harbor, Wash.; Durango, Colo.; Butler, Pa.; Marfa, Texas; Naples and Key West, Fla.; Staunton, Va.; Brattleboro, Vt.; Brunswick, Maine; Menomonie, Wis.; Ashland, Ore.; and Beckley City, W.Va.

Drones free to fly North Little Rock skies

The North Little Rock Police Department is among more than 50 non-military organizations that have asked for and received permission to fly drone aircraft to do surveillance within the United States, the Vancouver Sun has reported. Agencies across the country, from the FBI to local police, were given permission to deploy the unmanned aircraft.

The figures from the Electronic Frontier Foundation, a civil liberties group that aims to defend Americans from digital snooping by government, showed that agencies such as the FBI, the Department of Homeland Security and the Department of Justice had been cleared to launch drones.

Police chiefs in North Little Rock, Miami and Seattle are among those cleared by the Federal Aviation Authority to launch drones within their jurisdictions. Applications were also approved to use drones for collecting information over wildfires and for monitoring wildlife.

In most cases, the drones are tiny compared to the military models. And they are far cheaper to operate than manned aircraft.

A spokesman for the North Little Rock Police told the *Wall Street Journal* that it was only using its unmanned helicopter for training over unpopulated areas but hoped to fly it above crime-ridden neighborhoods and use it to gather intelligence for major drug cases.

In one of the few examples of an application being rejected, the FAA refused to sign off on a request by campus police at the Georgia Institute of Technology, a force tasked with protecting and keeping order among the university's 20,000 students. In response to the revelation, both Democrats and Republicans in Congress last week wrote to the FAA demanding that it take into account privacy concerns before approving deployments.

Fayetteville, Fort Smith make least expensive list

Fayetteville and Fort Smith have made a list of America's least expensive cities, the *State Journal-Register* has reported. The *Kiplinger* finance newsletter ranked cities across the nation based on average costs for housing, utilities, food, transportation and other factors. The top 10 least expensive cities in order of least expensive were: Brownsville, Texas; Pueblo, Colo.; Fort Hood, Texas; Fort Smith, Ark.; Sherman, Texas; Waco, Texas; Fayetteville, Ark.; Austin, Texas; and Springfield, Mo.

ECOnomy



Litter-free neighborhoods promote pride *and* growth. Business and industry prefer to create jobs in clean communities. Keep Arkansas clean. Make it **SHINE**.







Putting "comprehensive" back in planning: demographic analysis

By Jim von Tungeln

rban planning faces strange pressures these days. One line of thought advocates no governmental control over urban life whatsoever. We might call it "The Somalia Model." Another group swears that good urban design can cure all urban ills. Then there is the "a regulation for every thought" crowd. What is the poor elected official who is attempting to initiate a planning program to make of it all? What is the best approach?

Maybe it is time that we put the word "comprehensive" back into planning. There will always be the need to focus on specific areas within the urban fabric, but perhaps we should first look at the broad vision of our city and then narrow our focus. Back in the day, we called this a "breadth and depth" approach. It means that the first look is quite broad but not too deep. As the breadth diminishes, the depth increases.

In the broad view of planning, we can look at the entire planning area of our community, which can extend as far as five miles. Why should local officials be concerned about an area this large? Beyond the need for planning beyond the corporate limits, particularly transportation planning, there are two other reasons.

First, there is the provision that existing cities have veto power against the incorporation of new cities within five miles of their existing city limits. Due to a recent change in legislation, this privilege only exists if the area contemplating incorporation lies within the existing city's planning area.

Second, after years of hard work by the Arkansas Municipal League, it is now more difficult for rural water associations to form in areas adjacent to existing cities. Again, this protection only exists for areas within the existing city's recorded planning area boundary.

Then there are the numbers. Our state is largely urban. Most of the population lives within or near a city. My associate, James Walden, selected a city at random and looked at the city population and that of the adjoining area. Results appear on the accompanying graphic. The total population more than doubled when he included the entire five-mile area. It is good to know how many people depend upon your city for their needs. It also proves useful to know the characteristics of the population. If it is a younger population, jobs and schools will be important. An older population will be less interested in schools, perhaps to the point of opposing tax increases for them.

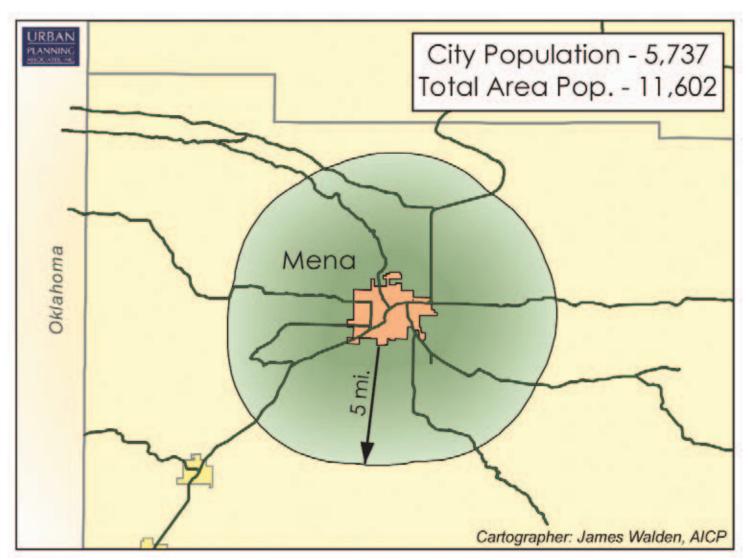
Likewise, an older population may not show much interest in active recreational areas, preferring passive park sites. In one city that we analyzed recently, the city population was older, while the surrounding population was quite young and active users of the city's sports facilities. They supported the construction of those facilities through their payment of sales tax within the city. Sales tax elections for recreational development, however, were more difficult to pass.

Is this type information valuable for policy formation? You bet. It also proves valuable to know the purchasing power of the population base as compared with the type of public services that base will require. This leads directly to the need for the type of housing needed to accommodate that base and keep it from migrating away.

A valuable tool for analysis is the market itself. As much as we profess to admire the private market, we can ignore it at times. Nowhere is this more evident than when professionals within the housing industry demonstrate a need for rental property only to encounter resistance from existing residents.

The prediction of population growth can prove problematic, particularly for smaller communities. A review of old plan documents indicates that we are wrong more often than we are right. If someone were to collect all the population projections from the urban plans prepared in the 1960s in our state, they would provide more entertainment than factual data. For a real hoot, check out some of the population projections made to justify large public work projects. They inevitably, and quite miraculously, match the number needed to make the project work.

An effective demographic analysis involves studying the trends in the population. There are limits to what cities can do to influence those trends. For example, what city government can control where an interstate highway will locate or what requirements a federal judge might impose on local governments? Either might greatly influence the city's growth without regard for the feelings of local officials.



Taking a random city, we can see that including the population of the surrounding five miles more than doubles the population of the city alone. This is the population that may depend on your city for daily needs or services.

What can we learn from trend analysis? If a city is not growing or losing population, trend analysis might identify what segment of the population chooses to remain in the community and why. What are the assets that attract and keep the existing residents and how can we nurture those assets?

If a city sees rapid population growth, trend analysis might tell us how the characteristics of the new residents differ from those who have lived in the city for years. In either case, such analysis should help form our development policies.

Where can we go for help? The Arkansas Institute for Economic Advancement provides demographic data at www.aiea.ualr.edu. The Census Bureau has information readily available at www.quickfacts.census. gov. There are also private sources that will compile data customized to fit the client's specific need. No matter what the source, do not leave demographic analysis out of your planning process.



Jim von Tungeln is staff planning consultant and available for consultation as a service of the Arkansas Municipal League. He is a member of the American Institute of Certified Planners. Contact him at 501-944-3649. His website is www.planyourcity.com.

Organizations in state exist to help

By Chad Gallagher

hen it comes to pursuing outside resources for funding through grant programs, there is a certain knowledge base that must come with the skills you develop. Making grant writing a successful part of your community development efforts requires planning, organization, a thoughtful approach to writing, intelligent budgeting and much more. Developing a winning proposal is real work, but the beauty is it can be done by anyone. The thing that shocks me the most when visiting municipalities across the state is the lack of awareness of some of the help and resources that are available to our cities and towns. Here are several organizations that provide assistance, guidance and camaraderie.

Winrock International

Winrock is an amazing organization devoted to empowering others. This commitment finds them working hard day in and day out on business and community projects. Endowed by the generosity of the late Gov. Winthrop Rockefeller, Winrock has developed into a powerhouse of change making a positive difference across the globe. Beautifully though, they still call Arkansas home and are actively working through various programs to help develop new businesses, strengthen entrepreneurs and enrich the efforts of communities and nonprofits. With Arkansans like Annette Pagan, Linsley Kinkade, Tom Dalton and Ted Dickey at Winrock, you can be confident that they are working hard to help Arkansas. Learn more at www.winrock.org.

UCA Community Development Institute

The University of Central Arkansas has developed a first class program for community development. The three-year program is designed for capacity building for individuals and communities. The program runs one week a year over three years. It is a fantastic opportunity to roll up your sleeves and focus on sharpening your skills as a community leader. The program also lends itself to building strong relationships with fellow attendees from whom you can draw strength and ideas for years to come. Learn more at www.uca.edu/cdi.

UALR Institute for Economic Advancement

The Institute for Economic Advancement is a great program located in the heart of our capital city. On more than one project I have worked personally with Mark Goodman at the Institute and found their team knowledgeable, helpful and eager to serve. They provide economic research and analysis, professional development and training, and technical assistance. Their services put web development within reach for communities, they offer great one-day workshops on various topics and are a reservoir of much needed research and data for Arkansas communities. Go to www.aiea.ualr.edu for more information.

These three are all strong organizations, but they are not the only ones that are helpful. Cities should also be familiar with their local planning and development districts. These organizations have staff who are well versed in a wide variety of community development projects, especially capital projects, and can provide assistance and consultation on many of the things you may be considering doing. When I was first became a mayor I found Kathy Lee, who was then at the Southwest Arkansas Planning and Development District, to be an invaluable source of help.

Additionally, there is great help and support found within our state agencies to help you with projects that would fall into their purview. For example, Greg Phillips at Main Street Arkansas, Butch Calhoun at Rural Development, Mike Chandler at Arkansas Natural Resources and many others are continually working on projects in communities across the state. These are important relationships to develop.

Above all, don't forget the services available to you through the Arkansas Municipal League. As a League partner, Legacy Consulting will help you with your community development and grant efforts. Beyond this you will learn that the League is the go-to place for all municipal challenges. Chances are you can't have a crisis that Don Zimmerman hasn't navigated through before, and Mark Hayes can quote more municipal law from memory than most will ever know in a lifetime. Taking advantage of these many great organizations, partnering, collaborating and accessing this good counsel will give you a leg up in pursuing grants.



Chad Gallagher is principal of Legacy Consulting and a former mayor of DeQueen. Contact him in DeQueen at 870-642-8937, 501-246-8842 in Little Rock, or email chad.gallagher@legacyincorporated.com. May 11-12, **KINGSTON**, 30th Kingston Fair on the Square, 870-420-3731, mistymtn@ritternet.com; **VAN BUREN**, Old Timer's Days, 479-410-3026, www.vanburen.org

Fairs &

- May 12, **BLYTHEVILLE**, Mayfest, 870-763-2525, www.mainstreetblytheville.com; **HORSESHOE BEND**, 26th Dogwood Days, 870-670-5433, www.cityofhorseshoebend.org
- May 17-19, **PARAGOULD**, Loose Caboose Festival XXIII, 870-240-0544, www.loosecaboose.net
- May 18-19, **ATKINS**, 21st Picklefest, 479-970-5801, atkinspicklefest@yahoo.com; **DERMOTT**, 29th Dermott Crawfish Festival, 870-538-5656, dermottchamber@sbcglobal.net; **HARRISON**, 22nd Crawdad Days Festival, 870-741-2659, www.harrison-chamber.com; **MAGNOLIA**, 24th Magnolia Blossom Festival and World Championship Steak Cook-off, 870-234-4352, www.blossomfestival.org; **TYRONZA**, 10th Stars & Stripes Festival, 870-487-2168, cityoftyronza@ritternet.com
- May 24-27, **AUGUSTA**, 15th Augusta Days, 870-347-6457, www.augustaar.org

May 26, GILLETT, Heritage Days, 870-548-2634, arkansaspostmuseum@arkansas.com; MOUNT IDA, 24th Mount Ida Good Ole Days, 870-867-2723, www.mtidachamber.com; NASHVILLE, 21st Dinosaur Festival, 870-845-7405, www.nashar.org

Festivals

- June 1-2, **DES ARC**, 27th Steamboat Days, 870-256-5289, dasteam@yahoo.com; **MENA**, 35th Lum & Abner Festival, 479-394-8355, www.visitmena.com; **NEWPORT**, 31st Portfest, 870-523-3618, director@newportarchamber.org
- June 2, **BERRYVILLE**, 27th Ice Cream Social, 870-423-3704, www. berryvillear.com; **GASSVILLE**, 10th Gassville in the Park Festival, 870-430-5300, gassvilleinthepark@gmail.com; **HARRISBURG**, Festival on the Ridge, 870-578-4104, www.harrisburgchamber.com; **LAVACA**, 2nd Lavaca Berry Festival, 479-739-2482, www.lavacachamber.com; **PRESCOTT**, 26th Chicken and Egg Festival, 870-887-2101, www.pnpartnership.org
- June 8-9, **GLENWOOD**, 2nd Caddo River Festival, 870-356-5266, www.glenwoodarkansaschamber.com; **WYNNE**, 36th Farm Fest, 870-238-4183, www.crosscountychamber.com
- June 14-16, **SMACKOVER**, 41st Oil Town Festival, 870-725-3521, www.smackoverar.com

CALENDAR

Arkansas Municipal League 78th Annual Convention Wednesday-Friday June 20-22, 2012 Hot Springs, AR National League of Cities 2012 Congress of Cities and Exposition Boston, Massachusetts November 28 - December 1, 2012

Farmington ready to play ball at new complex



Farmington Parks and Recreation Director Jenna Innis, left, and Mayor Ernie Penn, right, stand at home plate on one of the new Farmington Sports Complex's six ball fields.

THOTO DI MADREW MORGAN

armington's youth baseball and softball players have a new park in which to swing for the fences. The Farmington Sports Complex is on 18 acres on the south side of the city. The complex includes six fields for baseball and softball, a playground area, a walking trail and concessions. The city celebrated with a grand opening on April 22 featuring a park dedication, music, and food. Just days before, the complex hosted its first tournament, with more than 50 teams participating.

As youth participation in baseball and softball has grown in Farmington, the few existing, mediocre ballparks became increasingly inadequate. Dozens of teams were forced to share just a couple of fields. Both girls' and boys' teams had to share a single tee ball field, and the older boys' teams had to share a field with the high school team.

"They couldn't play on it until the high school team got through playing on it, so it was an interesting challenge," Penn said.

With more than 600 young ball players in Farmington, scheduling seasons and tournaments was beyond difficult.

"It was a nightmare," Penn said.

Talk of building a new complex of fields began about 10 years ago, but the city really got the ball rolling in about 2008, the mayor said. The city initially wanted to build the complex with charitable donations, but the donations didn't come. City leaders then regrouped and asked local businesses and citizens to consider a one-cent temporary sales tax for the park. There were those who spoke out against the tax. It was a battle, the mayor said.

"The agin'ers basically were people who were, number one, against taxes, and second, they didn't have any kids in the program and didn't really care," Penn said. "Also they thought we had financial reserves which could pay for the whole complex."

In 2010, supporters of the complex prevailed, narrowly, at the polls. The measure passed 641 to 602. Penn hopes the city will be able to pay off the \$2.2 million complex in about four years instead of the projected six.



PHOTO COURTESY LYNN KUTTER, WASHINGTON COUNTY ENTERPRISE-LEADER

Farmington youth ballplayers and supporters cut the ribbon at the complex's April 22 grand opening.

Animal rescue groups honored



rom left, North Little Rock's Director of Commerce and Government Affairs Joe Smith and City Clerk/Collector Diane Whitbey present Polly Potter and Judy Goodwin of the Madison County Pet Shelter with a check. They were one of several animal rescue groups presented checks for their outstanding work during the Northshore Animal League's Annual Fall Tour For Life stop in North Little Rock on Tuesday, April 17. Other groups receiving checks at the event included the Fairfield Bay Animal Protection League and the Izard County Animal Rescue Effort. In addition to finding "forever homes" for animals, Northshore and the other participating animal groups promote spay and neuter programs, which are essential in the effort to control the unwanted animal population. As part of the effort to educate the public, Arkansas now offers a spay and neuter specialty license plate. North Little Rock Friends of Animals, Inc., receives \$25 for each plate issued and renewed. Northshore's tour stop also featured microchip and rabies shot offers, drawings for free sterilizations, and a demonstration of dog training tips (right). For more information, contact North Little Rock Animal Control Director Billy Grace at 501-791-8577, or North Little Rock City Clerk/Collector Diane Whitbey at 501-340-5317.



Drug testing: Benefit or cost? By Judy Sims, CEO

TEWSLETTER

n the nearly 25 years that I have been involved in the drug and alcohol test-

ing industry, many changes have occurred. Testing panels have changed to include more drugs with lowered detection levels, random selection methodologies have been restricted to computer generations, the custody and control forms used to conduct the tests have been modified, and alternative testing methods have come on the scene. "Quick testing" involving urine or saliva, hair tests, lab-based saliva, sweat, fingernail testing, and more have all been introduced.

When I began my career, just about all testing was lab-based urine testing, and this is still the only testing permitted in federal testing. Over the years, however, alternative testing has become prevalent in non-federal employment testing. But not all drug testing is equivalent to the lab-based urine testing. Not all quick tests are equally reliable, and all must be considered only a screen, with lab confirmation of non-negatives being essential.

There are many issues to consider when choosing the type of drug testing needed. It can become mind boggling to keep up to date with state and federal testing requirements and with changes in the drug testing industry. This is why employers need to contract with a third party administrator (TPA) like a'TEST to assist in managing their testing programs.

Studies abound showing costs associated with drug testing can be a benefit to your company. Employers see savings in reduced absenteeism, lowered workers' compensation and medical claims, and less employee turnover and theft. The price of a drug test is minimal compared to potential losses.

The Arkansas Workers' Compensation Commission's Voluntary Drug-Free Workplace Program assists employers with the expenses associated with drug testing by encouraging insurance providers to give up to a 5 percent discount to companies and organizations that implement an approved testing program. These savings often offset most employers testing costs. Our company can help you complete the discount application form, assist with the required training, and help with the implementation of your program.

a'TEST is a female-owned business with a long history in the drug testing industry. The company was recognized as the "Business of the Year" in 1992 by the North Little Rock Chamber of Commerce. As CEO, I had a legislative appointment to the Arkansas Alcohol and Drug Abuse Coordinating Council for two successive three-year terms, while Jeff Sims served on the board of directors and then as president of SAPAA (the national Substance Abuse

The *Newsletter*, provided by a'TEST consultants, is included in *City & Town* as a service of the Arkansas Municipal League Legal Defense Program.

Professional Administrators Association). Jeff is a C-SAPA, C-SI certification holder (the highest in our industry) and has conducted international training programs, testified before a congressional hearing on drug abuse issues, and served as a trainer for the White House Office of Drug Control Policy.

APRIL 2012

There are three a'TEST offices located in North Little Rock, Searcy and Conway. Each office can provide 24/7 coverage for post-accident testing. We have clients from all over the United States and even into Canada, so we network with medical facilities to serve clients outside the central Arkansas area. If you want quality drug testing program management, call 800-837-8648 to inquire about testing services. Our staff will welcome your call.

U.S. sees downward trend in cocaine use

Since the recent death of singer Whitney Houston, cocaine has been in the news. The drug was linked to her untimely death. Cocaine still remains a public health issue in the United States; however, levels of its use have dropped significantly in the past few years.

The number and percentage of persons aged 12 or older who were current cocaine users:

- In 2005 (1.0%) 2.4 million
- In 2006 (1.0%) 2.4 million
- In 2007 (0.8%) 2.1 million
- In 2008 (0.7%) 1.9 million
- In 2009 (0.7%) 1.6 million
- In 2010 (0.6%) 1.5 million

The study was conducted by the 2010 National Survey on Drug Use and Health and is available for review at: www.samhsa.gov/data/NSDUH.aspx. Cocaine, a white powdery substance, is an insidious drug that can lead to addiction, sometimes after the first use. Users say the first high was so good, that they want to have it again. To get the same high, the dose must increase —and that's the problem. It is good news to see cocaine use declining.



a'TEST CONSULTANTS, Inc., provides drug and alcohol testing as a service of the Arkansas Municipal League Legal Defense Program.

The program helps cities and towns comply with the U. S. Department of Transportation required drug testing for all holders of commercial drivers' licenses.



- Traffic Signs
- Roll-Up Construction Signs
- Sign Stands
- Traffic Cones & Barricades
- Custom Street Name Signs
- Sign Posts & Hardware



Free Traffic Sign Catalog: Call 888-728-7665 - or -Visit www.RiceSigns.com

UTILITY

WORK

AHEAD

Contact Us / Bids / Quotes: Toll-Free: 888-728-7665 Fax: 877-546-6165

Email: sales@RiceSigns.com Web: www.RiceSigns.com

Our cities' green infrastructure

By Kim J. Hesse

rees set the boundary of our horizons, challenge our perceptions, inspire our art and give us comfort. The forests, both rural and urban, have been a part of our lives and a factor of our memories since childhood. Whether we are aware or not, trees are a major component of everyday life just as the roads on which we drive and the buildings in which we work and live. For those of us who work and live in the city, the system of trees, shrubs and associated vegetation is as much a part of the city's infrastructure as water, sewer, streets and storm drainage. This system, sometimes referred to as green infrastructure, provides benefits that enhance our daily lives and is known as our urban forest.

The urban forest provides us with aesthetic, functional and economic blessings. Trees provide cityscape ornamentation, their organic forms complimenting the hard lines of buildings and softening the impact of large paved parking lots. As natural parasols, trees provide physiological comfort, their canopies shading streets, sidewalks, plazas, lawns and gardens. With dense foliage, trees act as natural screens to dissipate noise, block winds and provide privacy. And trees are critical to the natural environment, absorbing moisture and carbon dioxide while emitting oxygen. Trees serve as habitat for urban wildlife as they contribute to soil and water conservation. They slow down the rate of runoff and erosion since rain falling on forested land is intercepted and absorbed by the vast surface area of tree foliage. Trees also act as soil stabilizers with their netted root systems and retain groundwater reducing the impact to our sewer treatment facility.

On the scale of an entire city, substantial tree cover can have a significant economic influence. Many studies have shown that the urban forest has tangible benefits that can be measured in dollars and cents. A well-shaded city needs less electricity for summer cooling. The natural process of transpiration further cools the air temperature reducing harsh northern winds, winter heating costs are also reduced increasing energy conservation. And appraisers have long recognized the important contribution of trees to real estate values. Studies by the National Association of Home Builders have shown that landscaping with trees is associated with an increase of



Our urban forests, as seen here at Little Rock's riverfront park, are an important component of the infrastructure in our cities and towns.

5 percent to as much as 15 percent in the sale price of homes. Conversely, a tree planted in the wrong location can cost taxpayers money. Tree species known to have invasive root systems can damage sidewalks, streets, water and sewer lines, and clog storm drains. Species that produce messy fruit can stain sidewalks, and some types of tree sap attract insects and can damage the paint on vehicles. A healthy urban forest includes planting the right tree in the right place.

With proper management, the benefits of trees can increase over time and the negative consequences can be reduced. The urban forest should be regarded as a commodity that requires nurturing. Trees in the urban setting command human intervention to thrive due to the harsh environment. Inventories are required to determine a needs assessment establishing where trees should receive maintenance and to develop a master plan for future plantings. For an urban forestry program to be successful, it must be supported both at the government level and at the public level.

Our city government in Fayetteville has made steps toward an urban forestry program with ordinances for tree preservation and landscaping requirements on commercial, industrial and multi-family housing developments. With the creation of the Landscape Administrator position and provisions for a maintenance crew, the program is on its way. But the city's obligation to the urban forest is only a small part of the overall picture. The trees within your own yards make up the largest percentage of the urban forest. As stewards of the environment, private property owners have a tremendous impact on the overall health of the urban forest and therefore the health of the city by planting and caring for your own trees.

The future of tree-shaded streets and parks, cleaner water and air, reduced energy consumption, and an overall healthy urban forest depends upon each of us playing our part as good stewards. The urban forest is a vital part of our overall environment and an essential factor in a healthy ecosystem. Be aware of the value of trees, support the care and planting of trees on public land, donate your own time towards citizen tree planting programs like Neighborwoods, or start your own neighborhood tree planting effort.



Kim J. Hesse, RLA, is a partner at Engineering Design Associates, PA (www.eda-pa.com), in Springdale. Contact Kim at 479-756-1266.



Brian Woodring • 501.920.1900 bwoodring@utilityservice.com • Sherwood, AR

utilityservice.com



Fund Accounting & Payroll

Key Features

- * Direct Deposit Module
- * Accrue and track vacation/sick leave
- * Unlimited funds, departments & accounts
- * Detailed general ledger and activity report
- * Easy bank reconciliation
- * Print Semi-Annual Financial Report in seconds
- * Drill-down to detail of transaction
- * Print income statements with budgets
- * Receive on-site installation and training

Call us today for a free information packet!

WWW.CSASoftwareSolutions.com

City website a team effort

By Atherton Hiett

Starting a new website for the city or a redesign of the present site requires a committee to be responsible for the site. They will need to be seriously interested in, and committed to, the creation and success of the site. Remember, their interest cannot be a veneer applied simply because they were appointed to the committee.

Characteristics of the website committee

As you can imagine, if you have five committee members, you will have five different opinions on most issues. Therefore, the committee needs to be a mix of personality types that can respect differences of opinion. Most opinions have a valid perspective even if it is not the decisive perspective. A contributing factor to their differences will be the way they view data, people, and things. Some folks prefer to work with data while others work with people or things. Each area of the website will need the emphasis of one or more of these points of view. When you talk about quality of life issues, a blend of numbers and "feel good" qualitative components and perspectives are important. On the other hand, when business site locators are looking at your site, they need real data that is easily accessible and as in-depth as possible.

Stages of possibilities

The first stage is the committee's consideration of the possibilities for the city website. This will begin with the committee reviewing other cities' sites to get a sense of what areas could be included and which are critical to be included. It is a good idea to have potential areas ranked in order of importance. Next, they will want to develop a budget and a sense of how much they are willing to spend to get a website up and running.

People who design websites can provide the second stage of possibilities. These are the people who take your ideas and convert them into a graphical expression that is visually appealing and functions the way you envision it. The more experience they have the more help they can be in suggesting elements to include on the site and ways to implement it. The final stage of possibilities is when you decide what your site will include and you ask a designer to give you a quote. To get the quote the committee needs to decide upon which examples of sites they have found that appeal to them, what colors they prefer, and the items of greatest import. The list should be made of your "have to have" items, your "really would like to have" items, and "it would be nice to have" items. The designer's response will let you know what it costs to have each of these types of items based upon the graphical requirements of the site. At that point you are ready to request a formal proposal based on what you have decided you can afford.

What to expect from a proposal

There are a number of things you want the proposal to include. You should expect to have the possibility of at least two designs to choose from. The proposal should indicate how long it will take to come up with the initial design and how long you have to approve it. Virtually every design will need tweaking to your satisfaction. Allowance must be made for this tweaking; however, there should be an hourly limit after which an hourly rate will apply for additional tweaking.

Most sites today are designed within a content management system (CMS). The CMS gives you passwordprotected access to the content of your site. This gives you a great deal of flexibility for doing your own editing; however, it is a good idea to get some training on the system. The proposal should include two to four hours of training for at least two people who will have the main responsibility of updating the website. You can expect fixed hourly costs to be included for additional training and content changes done by the designer at your request once the site is live. Content changes done by the designer should be done in a timely manner (such as two business days). The proposal should also include a discounted hourly rate for significant changes done to the site after the site goes live. The proposal should spell out exactly what you have requested. It should be the equivalent of a site map. If you deviate from this, expect them to add charges.

The development site

Once you have accepted the proposal, a development site can begin. Designating it as a development site simply means it is under construction and not ready for prime time exposure to the world. The site is developing and evolving. This is where you will see the first graphical representation of your site. Once you have signed off on the design there are no more changes to the look and feel of the site. It is time for the content to be added. This is where the committee and editors must focus on getting the site done. The site can look great, but without meaningful content it is all fluff with little business application.

Every section of your site needs a designated content manager. Content managers are the folks on the city staff or chamber office responsible for updating and maintaining the many specific content areas on the site. Give someone from that area the authority to update the information. They may forward the changes to trained personnel, or with training they can do it themselves.

Get your training on the CMS early in the content phase of development. It is a great time to learn how to do real changes before the site goes live. It will also free you to go live with the site as early as possible. Remember, no matter how pretty it is until the site goes live the public cannot use it.

The Development Information Network of Arkansas (DINA) team within the Institute for Economic Advancement would be happy to offer advice and help you with your city site, including visiting with your committee in its early stages. Give us a call at 501-569-8519.



Atherton Hiett is Web Administrator, Institute for Economic Advancement, UALR.

Announcing ... The 2012-2013 Voluntary Certified Continuing Education Program

The League's Voluntary Certified Continuing Education Program continues in 2012 and 2013 with a series of seminars covering topics helpful to municipal leaders. The first round of seminars were a great success and drew capacity crowds to cover issues such as municipal finance and budgeting, personnel matters and municipal operations.

- Who? For Arkansas mayors, city managers, city directors and aldermen.
- What? The certification plan is voluntary, approved by the Executive Committee, and consists of 21 hours of core topics.
- **Nhy?** To increase the knowledge of local officials on how cities and towns function and equip them with the leadership skills needed to meet the challenges of the 21st Century.
- When? The next two sessions are focused on the Best Practices for Municipal Procurement and the Role of Elected Officials in Economic Development. The sessions will be held June 20 and June 22 during the League's 78th Convention in Hot Springs.

Where? Hot Springs Convention Center

Schedule:

- Best Practices for Municipal Procurement— Wednesday, June 20 from 2:30 p.m. to 4:30 p.m.
- Role of Elected Officials in Economic Development—Friday, June 22 from 1:30 p.m. to 3:30 p.m.
- Seminar topics for the remainder of 2012 will be announced later this year.

*For those city officials who have completed the 21 hours of core curriculum, you must obtain 6 hours of continuing education to maintain your certification status. The required 6 hours may be gained by attending any combination of certification seminars offered at League headquarters, or the Annual Convention and Winter Conference through the 2012-2013 year.

For more information on the Certification Program, contact Ken Wasson at 501-374-3484 Ext. 211, or email kwasson@arml.org.

	2012 Directory of Arkansas Municipal Officials Price: \$25 each Orders must be pre-paid. To get your copy of this valuable resource, fill out form below and send to the Arkansas Municipal League at the address below.
My check of \$	copies of the 2012 Directory of Arkansas Municipal Officials at: \$25 each is enclosed, payable to: Municipal League.
Send Directory	
Mailing Address	
1 ×	State Zip
Clip and mail to: Arkansas Municipal League 2012 Directory P.O. Box 38 North Little Rock, AR 72115-0038	





1200 Baucum Industrial Drive, North Little Rock, AR 72002 Telephone: 501-945-2000 Fax: 501-945-1196



Please visit us at www.gloverstruck.com and join our customer loyalty program!

We specialize in "heavy duty" refuse, fire, emergency vehicles and dump trucks. Glover's Truck Center is a "one call does it all" facility that can handle ALL of your drivetrain needs. From engine to drive axles, we keep your power tied to the road. Our engine technicians are expert certified in Detroit, Cummins and Caterpiller engines. At Glover's, you receive best in class service. We also have a towing and recovery department that can transport your downed unit to the shop for repairs.

Any make, any model, any year!

- Allison automatic transmisions
- Eaton/Fuller manual transmissions
- Differentials by Eaton, Dana, and Spicer
- Complete driveline center
- Detroit engines
- Cummins heavy duty and Mid-range engines
- Caterpiller engines

We offer municipal discounts!

Steve Hokams, ext. 235 *shokams@glvrs.com* Call or email Steve for your transmission questions.

Chuck Smith, ext. 259 *csmith@glvrs.com* Call or email Chuck for your driveline questions.

Charlie Holland, ext. 242 *cholland@glvrs.com* Call or email Charlie for your engine and service questions.







Changes to 2012 Directory, Arkansas Municipal Officials

Submit changes to Whitnee Bullerwell, wvb@arml.org.



Batesville Add Bluff City	CE	Damon Johnson	Glenwoo Delete Add	d MTG MTG	First Monday First and Third Monday
Delete Add	AL AL	Loritta Johnson Pamela Purifoy	Guion Add	AL	Charles Williams
Bryant Add Delete Add	PLD FC FC	Dave Green Randy Cox (Vacant)	Harrison Delete Add	FC FC	Richard Webb Marc Lowery
Cave City Delete	R/T	Krystal Barnt	Hartman Delete Add	M M	Debra Davenport Kenneth Slach
Add Chidester	R/T	Krystal Schreiner	Heber Sp Add	rings PD	Martha Garrett
Delete Add Clinton	POP POP	289 287	Lake Ville Delete Add	AL AL	Wilbert May
Delete Add	FC FC	Paul Maddox D.L. Webb	Minturn Delete	AL	(Vacant) Loyce Tinker
Dermott Delete	POP	2,899	Add	AL	Vickie Romine
Add	POP	2,899 2,889	Oakhave Delete Add	n AL AL	(Vacant) Stacy Adams

ARKANSAS MUNICIPAL OFFICIALS DIRECTORY CHANGES

Visit Us. www.arml.org

Obituaries

LONA ACKERMAN, 94, who served as mayor of Mountain View from 1971 to 1987, died April 30.

WILLIAM F. "CASEY" LAMAN, 98, died April 16. He served as mayor of North Little Rock from 1958 to 1972 and again from 1979 to 1980. Also, he served as League President in 1959. Visit Us.

www.arml.org

2012 Estimated State Turnback Funds

Actual Totals Per Capita									
	STREE	T	SEVERAN	ICE TAX	GENE	RAL			
MONTH	2011	2012	2011	2012	2011	2012			
January	\$3.572	\$3.479	\$0.329	\$0.286	\$3.344	\$3.134			
February	\$4.020	\$3.780	\$0.291	\$0.258	\$1.070	\$1.01			
March	\$3.216	\$3.252	\$0.373	\$0.431	\$1.000	\$1.01			
April	\$3.368	\$3.463	\$0.375	\$0.270	\$1.000	\$1.00			
May	\$3.703	\$-	\$0.346	\$-	\$0.990	\$-			
June	\$3.676	\$-	\$0.341	\$-	\$1.010	\$-			
July	\$3.662	\$-	\$0.363	\$-	\$2.900	\$-			
August	\$3.818	\$-	\$0.412	\$-	\$1.010	\$-			
September	\$3.732	\$-	\$0.395	\$-	\$1.010	\$-			
October	\$3.531	\$-	\$0.402	\$-	\$1.010	\$-			
November	\$3.512	\$-	\$0.393	\$-	\$0.920	\$-			
December	\$3.284	\$-	\$0.376	\$-	\$1.010	\$-			
Total Year	\$43.096	\$13.974	\$4.394	\$1.246	\$16.2736	\$6.146			

Actual Totals Per Month

	STR	EET	SEVERAN	ICE TAX	GENE	RAL					
MONTH	2011	2012	2011	2012	2011	2012					
January	\$6,297,470.92	\$6,537,582.03	\$578,646.75	\$537,347.01	* \$5,889,430.45	*\$5,889,623.14					
February	\$7,080,721.02	\$7,103,104.25	\$511,874.74	\$485,627.91	\$1,889,837.05	\$1,889,245.23					
March	\$6,041,952.97	\$6,111,822.72	\$699,895.94	\$809,523.74	\$1,878,361.11	\$1,889,603.23					
April	\$6,328,001.75	\$6,508,820.12	\$704,744.69	\$508,320.37	\$1,883,619.31	\$1,882,530.42					
May	\$6,957,111.57		\$650,134.81		\$1,860,445.27						
June	\$6,906,168.25		\$639,925.58		\$1,889,921.24						
July	\$6,879,119.02		\$682,553.18		** \$5,443,030.68	**					
August	\$7,173,125.80		\$773,146.02		\$1,889,129.92						
September	\$7,011,103.63		\$741,466.34		\$1,890,081.33						
October	\$6,633,476.96		\$755,415.22		\$1,890,081.33						
November	\$6,597,419.28		\$738,267.62		\$1,734,293.45						
December	iber \$6,170,333.10		\$706,663.00		\$1,890,081.33						
Total Year	\$80,076,004 \$26,261,329		\$8,182,733.89	\$2,340,819.03	\$30,028,312	11,551,002.02					

* Includes \$4 million appropriation from the Property Tax Relief Fund

** Includes \$ supplemental in July

Local Option Sales and Use Tax in Arkansas



Source: Debbie Rogers, Office of State Treasurer

See also: www.dfa.arkansas.gov

Sales and Use Tax Year-to-Date 2012 with 2011 Comparison (shaded gray)											
Month	Municipal Tax		County Tax		Tota	Тах	Interest				
January	\$37,846,866	\$35,123,247	\$37,289,267	\$35,666,555	\$75,136,134	\$70,789,802	\$12,533	\$27,640			
February	\$46,523,853	\$42,235,810	\$44,592,756	\$42,753,266	\$91,116,609	\$84,989,076	\$22,619	\$34,351			
March	\$40,360,002	\$33,606,662	\$36,819,087	\$34,174,199	\$77,179,089	\$67,780,861	\$13,222	\$35,321			
April	\$41,324,697	\$35,244,719	\$37,882,489	\$35,257,864	\$79,207,186	\$70,502,583	\$27,247	\$23,355			
Total	\$166,055,418	\$146,210,438	\$156,583,599	\$147,851,884	\$322,639,018	\$294,062,322	\$75,621	\$120,667			
Averages	\$41,513,855	\$36,552,610	\$39,145,900	\$36,962,971	\$80,659,755	\$73,515,581	\$ 18,905	\$30,167			

	-		and April 2012 M	-				•	• •	
	SE AMOUNT	LAST YEAR	Gillham		1,102.65	Paris		23,725.70	Decatur	17,83
	51,267.44	32,677.15	Gilmore		335.50	Patmos		162.07	Elm Springs	5 26
	176,128.80 2,640.99	163,512.56 1,754.73	Glenwood Gosnell		49,733.54 16,718.18	Patterson Pea Ridge		1,327.16 25,059.38	Garfield5,734.61 Gateway4,626.53	5,26 4,25
		2,338.30	Gould		4,180.32	Perla		1,694.15	Gentry	33,14
		2,752.91	Grady		3.577.53	Perryville		17,634.67	Gravette	24,39
		5,923.76	Gravette		91,856.61	Piggott		74,752.86	Highfill 6,659.92	6,11
		11,167.96	Green Forest		27,400.96	Pine Bluff	1.003.273.66	615,420.44	Little Flock	27,12
		553.25	Greenbrier		108,166.24	Pineville		1,158.49	Lowell	76,89
	155,692.26	146,208.83	Greenland		7,320.20	Plainview		3,000.04	Pea Ridge	50,31
		67,129.49	Greenwood		145,167.57	Plumerville	4,772.81	5,087.41	Rogers 639,306.38	587,31
hdown	109,786.16	103,045.34	Guion		3,757.24	Pocahontas	107,419.66	101,727.09	Siloam Springs 171,798.45	157,82
	46,085.58	45,805.22	Gurdon		29,840.57	Portia		1,051.73	Springdale 69,158.04	63,53
	22,724.65	23,500.60	Guy		2,462.95	Pottsville		18,267.16	Springtown	91
		7,400.20	Hackett		5,735.39	Prairie Grove		54,154.36	Sulphur Springs 5,837.43	5,36
	2,312.45	2,760.65	Hamburg		25,486.83	Prescott		41,986.88	Boone County 320,568.69	309,27
	45,550.94	47,920.84	Hardy		13,192.80	Pyatt		970.53	Alpena 3,382.70	3,26
		17,651.45	Harrisburg		21,995.90	Quitman		21,949.13	Bellefonte 4,814.24	4,64
	265,588.94	296,297.55	Harrison		220,965.49	Ravenden		2,324.75	Bergman 4,655.18	4,49
		7,990.44	Hartford		1,858.20	Rector		26,598.82	Diamond City	8,00
		NA 0.007.01	Haskell		9,584.69	Redfield		12,300.25	Everton	1,36
	10,963.98	9,607.01	Hatfield		2,653.01	Rison		9,251.16	Harrison 137,248.35	132,41
	85,821.57	69,376.66	Havana		2,537.98	Rockport		2,943.39	Lead Hill	2,77
		175.95	Hazen		41,421.51	Roe		419.67	Omaha	1,72
	109,789.93	100,867.68	Heber Springs		118,292.08	Rogers		1,714,496.73	South Lead Hill 1,081.61	1,04
		2,199.49	Helena-West Helena		424,393.14	Rose Bud		13,619.45	Valley Springs 1,940.54	1,87
	623,358.72	580,566.11	Hermitage		3,989.48	Russellville		850,251.62	Zinc 1,092.22	1,05
	1,388,763.11	1,259,160.72	Highfill		58,060.74	Salem		18,893.33	Bradley County 114,884.90	113,95
	207,546.37	144,331.88	Highland	20,229.54	20,620.51	Searcy		243,488.89	Banks	87
		39,856.36	Holly Grove		7,186.20	Shannon Hills	170.040.42	10,694.16	Hermitage	5,88
		4,511.31	Hope	17 400 00	167,097.84	Sheridan		162,159.31		42,59
		2,213.44	Hot Springs		18,710.26 1,301,805.42	Sherrill		630.92 362,703.03	Calhoun County	57,29
		194.84 312 072 91	Hoxie					2.420.97	Hampton	12,61 2,42
		312,072.91 2,534.80	Hughes		15,290.20 10,346.68	Shirley	, 2,303.33 180 820 65	2,420.97 448,889.35	Thornton	2,42
		2,554.60 NA	Humphrey		2,028.48	Sparkman		3,740.09	Tinsman	3,0 <i>1</i> 51
		NA 83,861.80	Huntington		2,028.48	Springdale		3,740.09		115,76
		3,849.94	Huntsville		42.677.94	Springtown	0.020,1007,320.07 ۵۹ ۴۹	1,471,429.50	Beaver 0	42
		1,361.45	Imboden		5,291.46	St. Charles	2 367 50	2,409.34	Blue Eye 0	12
		1,002.19	Jacksonville		592,167.71	Stamps		13.630.77	Chicot County	182,61
	104,226.10	88,755.07	Jasper		34,718.93	Star City.		60,850.11	Dermott	14,97
		NA	Jennette		147.50	Stephens		6,551.19	Eudora	14,67
	893,511.16	789,903.47	Johnson		34,132.79	Stuttgart		326,846.88	Lake Village 19,893.53	16,65
	10,912.04	12,014.37	Joiner		2,153.17	Sulphur Springs.		1,725.91	Clark County	357,38
	587,993.54	586,065.58	Jonesboro	.1.570.672.60	1,639,520.56	Summit		2,593.02	Clay County	57,51
		31,529.85	Keiser		2,785.23	Sunset		1,250.17	Datto	39
		19,399.40	Keo		1,158.70	Swifton		3,265.60	Greenway	83
	290,621.06	266,578.26	Kibler		4,381.24	Taylor		6,059.28	Knobel	1,14
	50,329.93	25,156.56	Kingsland		1,137.79	Texarkana		323,287.79	McDougal	73
	10,619.62	7,903.33	Lake City		NA	Texarkana Special	186,990.80	161,354.76	Nimmons	27
		72,003.26	Lake Village		56,927.61	Thornton		1,032.36	Peach Orchard	53
		23,754.65	Lakeview		2,846.24	Tontitown		79,258.30	Pollard	88
	11,288.21	NA	Lamar		6,869.31	Trumann		66,149.41	St. Francis	99
		3,610.54	Lepanto	21,907.23	20,904.97	Tuckerman	14,478.89	14,318.14	Success	59
dester		2,817.50	Leslie	4,322.84	3,525.72	Turrell	5,203.63	5,536.73	Cleburne County 366,596.75	288,61
rendon	29,327.18	32,619.44	Lewisville	8,228.19	8,478.26	Twin Groves		489.27	Concord 2,721.62	2,14
	0	156,484.07	Lincoln	20,085.62	15,900.29	Tyronza		2,369.08	Fairfield Bay 2,041.22	1,60
	81,677.90	72,909.58	Little Flock		6,362.65	Van Buren	247,110.32	274,600.04	Greers Ferry 9,938.39	7,82
nway	1,733,070.03	1,582,786.39	Little Rock		1,727,743.24	Vandervoort	2,441.48	324.12	Heber Springs	62,91
	78,776.99	84,603.05	Lonoke		123,802.71	Vilonia		75,309.90	Higden 1,338.50	1,05
	6,980.54	7,632.92	Lowell		173,774.48	Viola		2,528.77	Quitman 8,164.88	6,42
	1,865.81	2,035.17	Luxora		2,730.65	Wabbaseka		779.39	Cleveland County	34,96
e	9,355.82	9,231.91	Madison		1,681.42	Waldenburg	7,411.78	6,741.15	Kingsland 1,821.86	1,72
	380,260.21	322,300.93	Magazine Magnolia	6,857.35	7,010.90	Waldron		42,881.79	Rison 5,477.80	5,18
		36,155.87	Magnolia	400,889.76	377,870.93	Walnut Ridge		60,121.23	Columbia County 427,084.09	363,18
	47,619.80	143,020.38	Malvern		140,504.63	Ward		16,493.26	Emerson	64
		15,473.47	Mammoth Spring		7,350.38	Warren		63,870.82	Magnolia 23,935.57	20,3
		NA	Manila		15,951.27	Washington		1,021.08	McNeil 1,066.84	9
		86,781.95	Mansfield		25,089.58	Weiner		8,528.68	Taylor	9
	27,493.78	26,357.90	Marianna		78,096.09	West Fork		21,619.38	Waldo	2,4
	15,281.89	14,504.96	Marion		147,458.02	West Memphis		532,769.17	Conway County	244,23
		5,703.56	Marked Tree		48,441.60	Wheatley		4,045.13	Menifee	2,5
	162,091.11	151,558.35	Marmaduke		NA 11 470 28	White Hall		50,580.82	Morrilton	57,88
	5,276.92 2,983.10	1,890.93 2,978.12	Marshall		11,479.28	Wickes	2,007.00	3,304.20	Oppelo 10,772.21	6,6
			Marvell	170 0/2 //	20,878.36 165,453.84	Wilton		1,851.12 1,275.60	Plumerville	7,0 222 Q
		12,110.11	Mayflower			Wynne		1,275.60 NA	Bay 20,235.41	222,9
		15,546.09 126,134.35	McCrory		50,111.93 18,151.24	Yellville		18,188.61	Black Oak	22,2 3,2
		1,545.46	McGehee		148,762.33	1 CHVIIIC	23,372.42	10,100.01	Black Oak	3,2 26,3
		21,916.64	Melbourne		28,080.60	COUNTY SALES AN	DUSE AMOUNT	LAST YEAR	Brookland	20,3
		6,345.92	Mena		118,526.40	Arkansas County .		256,973.56	Caraway	15,8
	479,891.32	466,715.20	Menifee		11,545.88	Ashley County		199,279.73	Cash	4,2
		30,365.66	Mineral Springs		4,677.87	Crossett		48,495.70	Egypt	1,3
		3,450.00	Monticello	169.515.22	160,715.20	Fountain Hill		1,541.08	Jonesboro	831,7
		65,482.11	Moro		1,753.01			25,159.29	Lake	25,7
		547.96	Morrilton		129,833.20	Montrose		3,117.39	Monette	18,5
		27,935.76	Mount Ida		16,285.96			2,439.32	Crawford County 212,405.61	210,7
	109,066.25	100,056.54	Mountain Home	200,710.39	309,238.99	Portland		3,786.66	Alma	40,7
		20,168.73	Mountain View		129,107.84		5,390.28	4,843.42	Cedarville 10,574.39	10,4
		83,496.90	Mountainburg		12,043.28	Baxter County		251,652.30	Chester	1,1
etteville	2,741,204.14	2,317,249.05	Mulberry		18,886.30			1,091.63	Dyer 6,645.02	6,5
oin		36,940.58	Murfreesboro		20,244.16	Briarcliff		2,477.16	Kibler 7,289.80	7,2
		76,580.55	Nashville		104,482.14			10,181.55	Mountainburg 4,786.54	4,7
		6,289.52	Newport		165,439.01			21,811.62	Mulberry	12,4
	173,973.95	162,852.18	Norfork		3,799.55			7,777.87	Rudy	4
Smith		2,928,466.29	Norman		1,840.29	Mountain Home		130,659.76	Van Buren	171,5
		7,380.13	North Little Rock		1,236,601.44			5,363.68	Crittenden County 651,089.21	588,2
		523.13	Oak Grove		610.39			4,723.41	Anthonyville	300,2
		2,811.09	Ola		9,730.16	Benton County		465,976.15	Clarkedale	1,9
		4,334.78	Oppelo	3 817 //7	2,723.13			5,121.31	Crawfordsville	2,5
		1,714.11	Osceola		94,182.40		302,278.00	277,694.58	Earle	12,9
		29,049.90	Oxford		1,717.84		403,262.00	370,465.83	Edmondson 2,526.63	2,2
		28,075.32	Ozark		62,101.51			24,892.92	Gilmore	2,2
rv										
		302.64	Palestine	6.906.65	7,054.95	Cave Springs	19,751.28	18,144.97	Horseshoe Lake 1,727.81	1,5

Jericho	636.17	Jefferson County 710,095.28	405,694.43	Black Springs	453.18	Hackett	10,961.93
Marion	65,995.58	Altheimer 10,231.13	10,169.04	Glenwood	192.26	Hartford	8,666.95
Sunset	952.65	Humphrey	3,182.99	Mount Ida 6,191.45	4,925.51	Huntington 8,556.49	8,572.45
Turrell	2,958.98 140,304.08	Pine Bluff 510,340.00 Redfield 13,485.54	507,242.69 13,403.70	Norman	1,730.34 1,062.01	Lavaca	30,901.30
Cross County	208,678.00	Sherrill	868.09	Nevada County	28,514.07	Mansfield 9,742.27	9,760.44
Cherry Valley 6,576.31	5,360.01	Wabbaseka2,651.36	2,635.27	Bluff City	790.64	Midland 4,379.31	4,387.47
Hickory Ridge 2,747.71	2,239.51	White Hall 57,456.53	57,107.82	Bodcaw	879.91	Sevier County 241,487.22	231,785.02
Parkin	9,098.02	Johnson County	98,989.29	Cale	503.71	Ben Lomond 1,100.06	1,055.86
Wynne	68,889.67	Clarksville	72,710.98	Emmet	3,028.66	DeQueen 50,026.05	48,016.16
Dallas County 135,917.09 Desha County 108,381.23	128,101.68	Coal Hill 2,566.72 Hartman 1,316.33	8,017.38 4,111.68	Prescott	21,015.73	Gillham1,213.86	1,165.09
Arkansas City 4,180.81	95,548.30 3,685.78	Knoxville	5,791.21	Willisville	1,664.17 969.18	Horatio 7,920.41	7,602.20
Dumas	47,391.47	Lamar	12,715.32	Newton County	50,654.72	Lockesburg5,606.50	5,381.25
McGehee 48,193.55	42,487.17	Lafayette County 84,833.83	78,720.40	Jasper 1,480.00	2,027.06	Sharp County	60,266.63
Mitchellville 4,112.27	3,625.36	Bradley 3,998.10	3,709.98	Western Grove 1,219.58	1,670.37	Ash Flat	7,208.75
Reed1,610.64	1,419.93	Buckner 1,750.76	1,624.59	Ouachita County 350,880.13	323,395.49	Cave City 12,933.58	12,813.92
Tillar	211.48	Lewisville	7,561.74 10,001.59	Bearden	8,484.98	Cherokee Village 28,792.44	28,526.06
Watson	2,124.87 272,581.83	Stamps	116,516.60	Camden	107,010.90 2,520.90	Evening Shade 3,207.41	3,177.74
Jerome	399.20	Alicia	628.40	East Camden	8,177.55	Hardy 5,419.93	5,369.78
Monticello 102,318.95	96,903.20	Black Rock	3,354.82	Louann 1,562.94	1,440.51	Highland	7,686.88
Tillar2,204.82	2,088.12	College City 2,303.95	2,305.80	Stephens	7,826.22	Horseshoe Bend	58.85
Wilmar	5,230.54	Hoxie	14,088.21	Perry County	95,036.58	Sidney	1,331.41
Winchester 1,804.93	1,709.39	Imboden	3,430.83 1,459.50	Adona	846.93	Williford	551.70
Faulkner County 658,177.07 Damascus	566,226.49 672.11	Lynn 1,458.33 Minturn	552.38	Bigelow 1,193.43 Casa	1,276.47 692.94	St. Francis County 142,351.82	137,377.12
Enola 2,000.48	1,721.01	Portia	2,214.59	Fourche	251.24	Caldwell 9,366.36	9,039.04
Holland	2,836.10	Powhatan	364.87	Houston	701.05	Colt 6,379.26	6,156.32
Mount Vernon	738.30	Ravenden 2,379.91	2,381.82	Perry 1,022.94	1,094.12	Forrest City	250,340.69
Wooster 5,089.99	4,378.89	Sedgwick	770.29	Perryville 5,531.44	5,916.37	Hughes	23,468.94
Franklin County 154,618.56	129,744.25	Smithville	395.28	Phillips County 108,398.69	107,873.97	Madison	12,524.36
Altus6,048.92 Branch	5,075.80 2,457.54	Strawberry 1,529.22 Walnut Ridge 24,761.16	1,530.45 24,781.07	Elaine	12,075.61 191,350.09	Palestine	11,091.14
Charleston	16,700.58	Lee County	28,559.00	Lake View	8,411.15	Wheatley	5,781.72
Denning	3,153.96	Aubrey	884.99	Lexa	5,430.23	Widener	4,446.24
Ozark	24,669.19	Haynes	780.87	Marvell	22,518.34	3	69,635.85
Wiederkehr Village	254.46	LaGrange	463.32	Pike County 151,744.50	138,416.27	Fifty Six 1,401.06 Mountain View 22,254.96	1,271.72
Fulton County	88,086.18	Marianna 24,415.28	21,421.86	Antoine	720.47	Union County	20,200.50 429,158.79
Ash Flat	436.43 3,393.03	Moro	1,124.45 1,030.74	Daisy	708.15 1.718.03		
Hardy	3,393.03	Rondo	46,832.85	Delight 1,883.46 Glenwood 14,757.17	13.461.00	Calion	12,511.36
Horseshoe Bend	72.74	Gould	3,707.12	Murfreesboro 11,078.00	10,104.98	El Dorado 636,083.80	532,719.24
Mammoth Spring 3,781.25	4,180.32	Grady 1,937.40	1,988.65	Poinsett County 111,538.72	101,849.24	Felsenthal	3,065.69 17,148.24
Salem6,327.89	6,995.72	Star City 9,812.14	10,071.67	Fisher 1,660.78	1,516.51	Junction City	15,296.33
Viola	1,441.93	Little River County 174,709.08	193,216.63	Harrisburg 17,039.78	15,559.52	Norphlet	19,299.83
Garland County 673,377.43	602,593.37	Ashdown	39,411.44	Lepanto 14,098.04	12,873.33	Smackover 60,627.64	50,775.57
Fountain Lake	3,202.13 598.41	Foreman	8,436.37 1,502.02	Marked Tree	17,450.06 49,255.95	Strong	14,446.86
Mountain Pine	4,901.88	Wilton	3,120.87	Tyronza	5,181.97	Van Buren County 300,317.22	140,291.89
Grant County 166,706.42	153,979.37	Winthrop1,448.70	1,602.17	Waldenburg	414.83	Clinton	12,462.09
Greene County 138,704.51	119,112.29	Logan County 69,474.85	81,947.88	Weiner	4,869.14	Damascus	1,197.36
Delaplaine 1,200.46	1,030.89	Blue Mountain	807.43	Polk County	219,413.95	Fairfield Bay	10,321.22
Lafe	4,070.24	Booneville	25,981.09	Cove	6,581.56	Shirley	1,393.72
Marmaduke	9,873.44 7,900.53	Caulksville 1,175.86 Magazine 4,675.82	1,386.96 5,515.28	Grannis	9,544.98 7,115.66	Washington County 1,074,572.80	939,471.09
Paragould	232,065.91	Magazine	416.74	Mena	98,843.96	Elkins	27,980.75
Hempstead County 542,085.85	516,541.05	Paris	22,998.80	Vandervoort	1,498.94	Elm Springs 18,093.21	15,818.42
Blevins	3,209.74	Ratcliff 1,115.13	1,315.33	Wickes 12,579.10	12,990.82	Farmington	63,125.75
Emmet	438.15	Scranton	1,458.59	Pope County 203,927.95	295,035.59	Fayetteville	777,501.34
Fulton	2,048.12	Subiaco	3,724.61	Atkins	35,432.94	Goshen	11,316.99
Hope	102,864.45 978.21	Lonoke County	215,604.66 871.82	Dover	16,189.19 5,286.74	Greenland	13.303.54
McNab	692.90	Auport	15,450.15	London	12,206.51	Johnson 40,537.49	35,440.87
Oakhaven	641.95	Cabot	180,246.71	Pottsville	33,341.74	Lincoln	23,764.62
Ozan	866.12	Carlisle 18,290.06	16,784.41	Russellville	328,013.12	Prairie Grove 52,938.04	46,282.36
Patmos	652.14	Coy	727.78	Prairie County	26,515.37	Springdale	673,556.23
Perrytown	2,771.58	England	21,416.43	Biscoe	2,198.51	Tontitown	25,994.20
Washington 1,924.84 Hot Spring County 286,883.44	1,834.13 272,400.95	Humnoke 2,346.15 Keo	2,153.01 1,940.75	Des Arc 13,065.53 DeValls Bluff 4,710.29	10,399.02 3,748.98	West Fork	24,483.16
Donaldson	2,204.13	Lonoke	32,181.50	Hazen	8,890.95	Winslow 4,725.76	4,131.59
Friendship 1,357.32	1,288.80	Ward	30,832.06	Ulm	1,029.60	White County 906,189.25	699,474.75
Magnet Cove	36.61	Madison County 145,635.38	153,838.61	Pulaski County 813,594.72	746,283.97	Bald Knob	27,220.54
Malvern	75,555.67	Hindsville	324.55	Alexander	3,612.63	Beebe 89,044.97	68,732.56
Midway2,999.98 Perla1,858.60	2,848.53 1,764.77	Huntsville	12,482.03 601.23	Cammack Village 12,816.72 Jacksonville 473,350.85	11,756.36 434,189.33	Bradford 9,239.25	7,131.65
Rockport	5,528.65	Marion County	70,863.90	Little Rock	2,962,419.15	Garner 3,457.11	2,668.50
Howard County 258,291.30	304,754.30	Bull Shoals	12,208.20	Maumelle	262,727.10	Georgetown 1,509.44	1,165.12
Dierks	14,929.50	Flippin	8,483.13	North Little Rock 1,039,756.43	953,734.75	Griffithville 2,738.91	2,114.13
Mineral Springs 13,490.95	15,917.78	Pyatt1,451.90	1,383.60	Sherwood	451,931.03	Higginson 7,559.39	5,834.99
Nashville	60,969.84	Summit	3,781.41	Wrightsville	32,360.61	Judsonia	18,970.75
Tollette	3,162.47 453,031.96	Yellville	7,537.78 377,678.20	Randolph County 131,559.95 Biggers	111,517.85 2,703.75	Kensett	15,484.79
Batesville 114,670.44	111,794.83	Fouke 6,268.06	7,478.78	Maynard	3,319.30	Letona	2,396.01
Cave City	1,767.25	Garland	7,478.78	0'Kean	1,511.60	McRae 8,301.94	6,408.15
Cushman 5,057.67	4,930.84	Texarkana141,031.42	168,272.46	Pocahontas	51,488.05	Pangburn	5,647.06
Magness	2,203.61	Mississippi County 699,044.64	665,220.06	Ravenden Springs 1,084.67	919.43	Rose Bud	4,528.93
Moorefield 1,532.97 Newark 13,158.90	1,494.52	Bassett 2,168.30 Birdsong 513.87	2,063.38 489.01	Reyno	3,553.05 NA	Russell	2,029.56
Oil Trough	12,828.91 2,836.32	Birdsong	489.01 186,300.74	Scott County 134,441.48	137,426.21	Searcy	214,776.33
Pleasant Plains	3,807.22	Burdette	2,278.07	Mansfield 6,326.66	6,467.12	West Point	1,738.28
Sulphur Rock 5,102.43	4,974.49	Dell	2,659.74	Waldron 25,306.63	25,868.45	Woodruff County 18,408.21	10,882.21
Izard County 43,966.87	58,374.59	Dyess 5,138.74	4,890.10	Searcy County	30,907.33	Augusta	11,255.88
Jackson County 126,964.23	110,366.93	Etowah 4,399.27	4,186.40	Big Flat	5.05	Cotton Plant 5,619.44	3,321.99
Amagon	782.32	Gosnell	42,317.22	Gilbert	141.27	Hunter	537.46 8 850 12
Beedeville	854.17 2,035.63	Joiner	6,869.99 9,052.64	Leslie 2,351.55 Marshall	2,224.96 6,836.34	McCrory	8,850.12
Diaz 12,103.64	10,521.40	Leachville	23,770.64	Pindall	565.07	Patterson	2,313.62
Grubbs	3,081.38	Luxora	14,050.08	St. Joe	665.98	Yell County 54,652.34	82,317.28
Jacksonport 1,946.87	1,692.36	Manila 41,887.03	39,860.25	Sebastian County 685,422.01	686,700.15	Belleville 1,555.42 Danville 8,496.62	2,342.77 12,797.59
Newport	62,896.89	Marie	1,001.87	Barling 62,644.29	62,761.10	Dardanelle	25,207.37
Swifton	6,370.32	Osceola	92,518.24	Bonanza	7,762.45	Havana 1,322.64	
Tuckerman 17,099.37 Tupelo 1,653.00	14,864.07 1,436.91	Victoria	441.30 10,770.14	Central City	6,776.96 1,163,814.14	Havana	1,992.15 6,805.19
Weldon	598.71	Montgomery County 44,076.65	35,064.50	Fort Smith 1,161,647.96 Greenwood 120,626.30	1,163,814.14	Plainview	3,229.94
	000.71		00,004.00		. 23,001.27	1 Iailiview	3,223.94

PROFESSIONAL





Urban Planning | Zoning | GIS Mapping | City Management

James P. Walden, AICP

james@planyourcity.com www.planyourcity.com (501) 372-3232



Environmental AssessmentsSustainable Site Designs

Stormwater - Management, Permitting & Modeling

Floodplains - Management, Administration & Modeling
 Wetlands - Section 404 Delineation, Permitting, & Mitigation

3 Innwood Circle • Suite 220 • Little Rock, AR 72211-2492 (501) 225-7779 • Fax (501) 225-6738 • www.ftn-assoc.com



Water & Wastewater Systems ♦ Streets & Drainage ♦ Airports & Parks Surveying & Land Planning ♦ Environmental & Materials Testing Laboratories 900 W. Markham, Little Rock, AR 72201, Ph. 501-371-0272 1810 N. College, Fayetteville, AR 72703, Ph. 479-443-2377

DIRECTORY





Consulting Engineers and Surveyors 510 Third St. Newport, Ark. 870-523-6531





Providing Arkansas communities with award-winning civil engineering services for more than six decades.

> MWY 302 E. Millsap Fayetteville, Arkansas 479-443-3404

MUNICIPAL MART

To place a classified ad in *City & Town*, please contact the League at 501-374-3484 or e-mail citytown@arml.org. Ads are FREE to members of the League and available at the low rate of \$.70 per word to non-members. For members, ads will run for two consecutive months from the date of receipt unless we are notified to continue or discontinue. For non-members, ads will run for one month only unless otherwise notified.

ASSISTANT FIRE CHIEF—Bentonville is seeking an Assistant Fire Chief. Under the general direction of the Fire Chief, assists the Chief in planning, directing, supervising, and coordinating all the activities and services of the fire department, including fire prevention, fire suppression, rescue, emergency medical, Community Emergency Response Training (CERT), and other services relating to the protection of lives and property. Also, in the absence of the fire Chief, serves as the City's Emergency Management Coordinator. Performs these duties either directly or through subordinate supervisors. A complete job description is available to applicants upon request. Hiring salary range is \$59,987 - \$75,523, DOE and gualifications. Qualified applicants will have successfully served as Battalion Chief or higher over a multi-station fire department (3 or more stations) of full-time firefighters with an EMS service/ responsibility (paramedics) for a minimum of 5 years and have 15 or more years of firefighting experience in full-time fire departments, with increasing levels of leadership and responsibility. Must be willing and able to serve 10+ years before normal retirement eligibility. Must be a licensed paramedic with 10+ years of experience and able to relocate (if necessary) within 60 days of receiving a job offer. It is highly desired that candidates have a Bachelor's in Management, Public Admin. or a related field; an Associate's Deg. in Fire Science, Fire Management or a related field; and be a graduate of the National Fire Academy.

To apply, pick up an application at City Hall or access an application online at www.bentonvillear.com. Completed applications & resumes can be mailed to: City of Bentonville, Attn: HR, 117 West Central Avenue, Bentonville, AR 72712; or fax to 479-271-5913; or email to ewheeler@bentonvillear.com. Open until filled. EOE.

- **CITY ADMINISTRATOR**—Caney, Kan., seeks a City Administrator. For city information, visit www.caney.com/City_Main.html. Bachelor's degree required, Masters preferred. Ideal candidates should have 3+ years of municipal-management and budgeting experience. Accessibility, strong organizational skills, grant writing experience, and communication skills required. Salary DOQ. Send cover letter, resume, and 3 professional references to LEAPS-Caney, 300 SW 8th, Topeka, KS, 66603. EOE. Open until filled. Application review begins May 7.
- **CITY ENGINEER**—Norman, Okla., is seeking a new City Engineer. Visit www.governmentresource.com for complete position profile. To apply, email resume and cover letter to Bill Peterson, Senior Vice President, Executive Search, Strategic Government Resources, Bill@GovernmentResource.com, 479-450-4442.
- **EXPERIENCED LICENSED CLAIMS REPRESENTATIVE**—The Municipal League Workers' Compensation Trust is seeking an individual with a minimum of 3 years experience handling lost time cases in the State of Arkansas. Applicants must have an Arkansas adjuster's license. Send resume to Assistant Director, Municipal League Workers' Compensation Trust, P.O. Box 37, North Little Rock, AR 72115. Salary negotiable.
- FOR SALE—Marmaduke has for sale two 1997 Ford Crown Victoria police cars. One has 69K miles, asking \$10,500. The other has 39.5K miles, asking \$12,500. Both slick top, equipped with full light bar in front and back windshield, console with siren box and light control box. Both have bush bumpers and strobe lights in front and rear. Both run and drive well. Call Chief Steve Franks at 870-597-2020 or 870-597-2753.

- FOR SALE—Rison has for sale a 2002 Dodge Durango. 140K miles. Good shape, white, good tires, front bumper guard. Asking \$4,000 OBO from another police agency. Call 870-325-6381 or email cityofrison@tds.net for pictures.
- FINANCE DIRECTOR—Harrison is seeking qualified candidates for the position of Finance Director. Under the direction of the mayor, this position is responsible for managing and directing the financial affairs of the city, including the functions of accounting, payroll, accounts payable, utility billing and collection, and treasury management. This position is further responsible for the preparation and administration of the municipal budget and annual audit process. This position requires a minimum of a Bachelor's Degree in Accounting from a four-year college or university, and five years related experience and/or training or equivalent combination of education and experience, and four years of managerial experiencegovernmental accounting experience preferred. Salary range: \$50,000-\$65,000, depending on experience and gualifications. Benefits include vacation, sick leave, paid holidays, APERS retirement, health insurance as well as dental, vision, and life insurance. For a complete list of duties, visit website at www.cityofharrison. com. Apply in person at the City of Harrison, Mayor's Office, 116 S. Spring, Harrison, AR 72601; submit resume and cover letter to City of Harrison, Attn: Human Resources, P.O. Box 1715, Harrison, AR 72602; or email admin@cityofharrison.com.
- **FINANCE DIRECTOR**—Siloam Springs is accepting applications for a Finance Director. Under the direction of the City Administrator, this position is responsible for managing and directing the financial affairs of the city including the functions of accounting, payroll, accounts payable, utility billing and collection, and treasury management. This position is further responsible for the preparation and administration of the municipal budget and annual audit process. This position requires a minimum of a Bachelor's in Financial Management. Certification as a CPA or CGFO are preferred but not required. The successful candidate's background should include five years or more of financial management experience in a municipal entity with significant supervisory or management experience. Applicants must possess a valid driver's license, submit to a background check, and be willing to relocate.

Salary Range: \$65,289 - \$84,816. The city offers a generous benefit package including, but not limited to medical, dental, vision, LTD, 457 Deferred Compensation, vacation and sick leave.

The city requires a completed application be submitted for all positions. Applications are available at City Hall, 400 N. Broadway, Siloam Springs, AR; or can be accessed online at www.siloamsprings.com. For further information call 479-524-5136 or email humanresources@siloamsprings.com. Open until filled. EOE.

FIRE CHIEF—Bryant is seeking qualified candidates for the position of Fire Chief. Under the direction of the mayor, this position plans, directs, and coordinates activities of a fire department, including fire prevention and suppression, emergency medical services, disaster planning, and hazardous material mitigation by performing the following duties personally or through subordinate supervisors. Position requires a broad knowledge of such fields as advanced accounting, marketing, business administration, and finance. Position further requires an equivalent to four years of college, plus 11 to 15 years related, experience and/or training, and 11 to 15 years related management experience, or equivalent combination of education and experience. This position requires the following certifications, licenses, and registrations: Valid Arkansas driver's license or a valid driver's license recognized by the State of Arkansas, Arkansas Fire Training Academy certification to the level of Firefighter II or equivalent, Arkansas EMT-B certification, HAZMAT Operations Certification, National Fire Academy Chief Fire Officer Certification, and National Fire Academy Fire Arson Investigator Certification.

Salary range: \$63,729 to \$79,661 DOE and qualifications. Benefits include vacation, sick leave, paid holidays, LOPFI retirement, health insurance as well as dental, vision, and life insurance. A position description can be obtained online at www.cityofbryant.com. Apply in person at the City of Bryant, Human Resources Department, 210 SW 3rd Street, Bryant, AR 72202; or on the city website. For additional information, please contact the Human Resources Department at 501-847-5559. Position closes May 25.

PUBLIC WORKS DIRECTOR—Heber Springs is accepting applications for a Public Works Director. Under the direction of the Mayor, the Public Works Director is responsible for managing and directing the day to day operations of the workers to include trash collecting/ recycling, minor repairs of vehicles, cleaning ditches and streets. Responsible for annual budget review and keeping within this budget. Responsible for all supervisory functions including evaluating, disciplining, completing timecards. Experience in public works or related field preferred with 3 years of managerial experience preferred. Salary DOE. Benefits include vacation, sick leave, paid holidays, APERS retirement, health insurance as well as dental, vision and life insurance. Apply in person at the City of Heber Springs, Mayor's office, 1001 W. Main St., Heber Springs, AR 72543. Submit resume and cover letter to City of Heber Springs, Attn: Human Resources, 1001 W. Main St., Heber Springs, AR 72543; or e-mail marthagarrett@suddenlinkmail.org

WASTEWATER OPERATOR—Menifee is accepting applications or proposals for Wastewater Operations and Maintenance Operator. Qualifications: HS Diploma or GED; Class I Operator's License with ability to obtain Class II License within one year. Must possess valid state driver's license. Wastewater Treatment Facility duties: submit discharge monitoring reports; coordinate with commercial laboratory for all required testing; maintain daily operating reports; maintain facility grounds and facility operation. Sewer Collection System Duties: maintain daily pump station operating reports, provide inspection of all residential/commercial sewer service connections, maintain collection system operation; approx. 20 hrs. per wk. Send proposal/resume to: Town of Menifee, Attn: Mayor Lee Smith, P.O. Box 38, Menifee, AR 72107, 501-354-0898. Applications taken until position filled.

Services You Need to Manage Health Care Reform.



We offer Health Care Reform education, assistance, and communication.

American Fidelity realizes that Health Care Reform comes at a time of budget constraints and limited resources for many employers across the nation. We have a package of Health Care Reform services to help employers tackle the new health care landscape.

We want to be your partner and resource to help you manage your new responsibilities and choices arising from Health Care Reform. We can provide a variety of services to educate you on the new requirements, assist with implementation and on-going compliance, and communicate plan changes to your employees.

Our Health Care Reform Services

- W-2 Reporting Tools
- Enrollment Solutions
- Reporting Tools
- Nondiscrimination Testing Tools
- Tools Cost Modeling

To learn more about what American Fidelity can do for your organization, contact:Shawn Veninga800-450-3506, ext. 3296District ManagerShawn.Veninga@af-group.com

American Fidelity Assurance Company

Our Family, Dedicated to Yours.[™]



Check us out on facebook! Arkansas

ton't miss the Municipal Social Media Social Media Lab at the 78th Convention

- Communicate key local issues to municipal officials
- Receive real-time League news and updates
- Achieve expansion of AML's online communications with local officials
- Receive reminders/notices on meeting registration dates

If you are a member of Facebook, visit www.arml.org and "like" us from our home page, or go straight to our facebook page at www.facebook.com/Arkansas.Municipal.League.







"PROVIDING FINANCIAL SOLUTIONS THAT ARE AS SOLID AS OUR HANDSHAKES."

Founded in 1979 with only seven associates, Crews stands strong today with more than 200 investment professionals and a history of continued growth in both financial strength and influence. A distinctive, personal approach to customer service, the ability to make quick decisions, a hard-working attitude, and proven financial success for clients of all types and sizes. That's a lot to stand on. And when it comes to providing the capital you need and the service you deserve, you can always count on Crews to be fully invested.

Dan Lovelady • Director 501.978.7958 • dlovelady@crewsfs.com

INVESTMENT BANKING BONDS • LEASES • LOANS 800.766.2000 • crewsfs.com • Member FINRA & SIPC



A TRUSTED ADVISOR TO OUR CLIENTS



Standing from left: Bobbie Nichols, Jack Truemper, Chris Angulo, Mark McBryde (Executive Vice President and Director of Public Finance), Kevin Faught & Michael McBryde

Seated from left: Lindsey Ollar, Carey Smith, Dennis Hunt & Michele Casavechia

At Stephens, we understand our continued success results from how clients are treated. With this in mind, our work is done in a manner that demonstrates trust and clear thinking.

For over 75 years, our firm has successfully managed tax exempt issues and financial advisory transactions for Arkansas borrowers. Again in 2011, Stephens led the state in Arkansas tax-exempt issues underwritten. During this same period, we also completed the majority of financial advisory transactions for Arkansas school districts. And while 2011 was another good year, we understand it was possible because of the trust and confidence shown by our fellow Arkansas.

We are continually impressed with the talent and dedication of the men and women who manage Arkansas' municipalities, hospitals, colleges and universities, school districts, state agencies, counties, utility systems and other governmental organizations. Thank you, Arkansas, for your continued confidence in our capabilities.

Little Rock 800-643-9691 Fayetteville 800-205-8613

LITTLE ROCK, AR • ATLANTA, GA • BATON ROUGE, LA CHARLOTTE, NC • DALLAS, TX • FAYETTEVILLE, AR JACKSON, MS • NASHVILLE, TN



STEPHENSPUBLICFINANCE.COM