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ARKANSAS MUNICIPAL LEAGUE



GREAT CITIES MAKE A GREAT STATE



ON THE COVER—Benton celebrated the opening of its newest amenity in April, the River Center at Riverside Park. Read about this fantastic new facility inside on page 6. Read also about the Arkansas cities celebrating significant birthdays this year, the crisis facing retailers, an update on the League's initiative promoting respect and understanding in our cities and towns, and much more in this issue.—atm

Features

River Center opens in Benton

The new, 117,000-square-foot, \$49 million River Center, an impressive multi-purpose community and aquatics center, opened in April and a testament to Benton citizens' commitment to improving the quality of life in their city.

7 Cities celebrate milestones in 2017 Three Arkansas cities—Elm Springs, Summit, and Trumann—celebrate their centennials this year, while one city—Ashdown—celebrates its guasquicentennial.

Retailers face existential crisis Retailers large and small are closing in record numbers and laying off thousands of workers across the country, and Internet sales and a changing economy are contributing to the crisis.

2 League initiative promotes civility The League has worked in the last year to develop a curriculum—including a publication, a training course, and accompanying training manual—aimed at promoting respect and understanding within our diverse cities and towns, and the initiative is poised to grow.

CORRECTION: The March 2016 Comparison (shaded gray) Municipal/County Levy Receipts numbers reported in last month's *City & Town* were from two months ago. To see the correct March 2016 Comparison numbers go to: **www.arml.org/services/publications** and click on the April *City & Town* issue.

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Dear Friends,

Spring is in full force—the grass is growing, the flowers are blooming, and the festivals are being kicked off throughout Arkansas! In my part of the state, The Daffodil Festival in Camden just wrapped up, as did the Festival on the Rails in McNeil. Both were tremendous successes. Here in Stephens we held our annual 5K run/walk that brought out participants

There's always something to do this time of the year—it's what makes spring one of my favorite seasons.



May is here and that means the world-renowned Steak Cook-off in Magnolia will be held later in the month. The Steak Cook-off is part of Magnolia's Blossom Festival. Not to be outdone, we can't forget about the upcoming Purple Hull Pea Festival and World Tiller races in Emerson (Columbia County) also being held this month.

I could go on and on about the places to go and the festivals to attend this time of year in the

The League held a Planning and Zoning continuing education workshop for municipal officials and offered five credit hours. It was a big success as turnout was over 120 attendees and the beautiful weather we had allowed many of us to enjoy lunch outdoors in the League's courtyard. I am always shocked, in a good way, how informative League workshops are, and the amount of networking that goes on is invaluable.

Because I am retired from law enforcement, I feel the need to remind everyone that

May is also a time of celebration for many schools as proms and graduation ceremonies are being held across the state. Please, I urge all of you to take a moment and share with your hometown's young men and women that drinking and driving as well as texting and driving are deadly. Our young people are our future and we, as municipal leaders, must do all we can to ensure they make good, responsible decisions.

Again, don't forget to register for the League's 83rd Convention by the early bird dead-

line of June 1 so you receive the discounted rate. The League staff works very hard to provide us with a great Convention experience with timely topics on local government, and they always throw in a fun event to boot. An expanded agenda is included in this issue. So, don't

Sincerely,

Harry Brown Mayor, Stephens President, Arkansas Municipal League

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Photos by Andrew Morgan.



\$49 million River Center opens in Benton

enton celebrated the grand opening of its new River Center at Riverside Park on April 1. The impressive facility features more than 117,000 square feet of amenities, including a Senior Wellness and Activity Center, a Boys and Girls Club, a recreational and competitive aquatic center, basketball and volleyball courts, a fitness center, indoor track, locker rooms, concession area, and meeting space.

With the opening of River Center, Benton has its first public pool in nearly 40 years.

Benton citizens passed a "quality of life" tax in November 2014 that funded the \$49 million project.

"The citizens of Benton entrusted us with a great deal of money to build this facility, and we want them to be very proud of what they have done," Benton Mayor Dave Mattingly told Debbie Arnold of the blog Only in Arkansas (onlyinark.com). "Our quality of life truly is being enhanced with the completion of this gorgeous complex."





The Little River County Courthouse in downtown Ashdown, the county seat, is lit up for the holidays. Ashdown celebrates its 125th birthday this year, and the county marks its 150th.

Cities celebrate landmark birthdays

By Andrew Morgan, League staff

our cities in Arkansas reach significant milestones this year, including three—Elm Springs, Summit, and Trumann—reaching the 100-year mark, and one—Ashdown—hitting 125. Ashdown, in Little River County in southwest Arkansas, was incorporated in 1892. It turns out there is a name for a 125th anniversary: quasquicentennial. Say that five times fast.

Located between highways 71 and 32, and between the Little and Red Rivers, Ashdown saw early success, particularly in the timber industry, and had three railroads running through town. It wasn't always called Ashdown. It started as a scattered, pre-Civil War settlement called Turkey Flats. When first platted it was known as Keller, named for a railroad contractor. A business dispute led local Judge Lawrence Byrne to change the name to Ashdown upon its incorporation. The name was reportedly inspired by the destruction of a nearby sawmill, which, Byrne said, had "burned down to ashes."

Ashdown celebrated its 125th birthday—and Little River County's 150th birthday—on March 3 this year, with festivities at the county courthouse that included music, a fish fry, and folks in period dress.

Elm Springs in Washington County in the northwest part of the state started its history with a medical scare. Just three years prior to its 1917 incorporation, a smallpox panic hit the township. Ten of the 26 infected died, but a quick vaccination effort stopped the disease from spreading further. Farming, timber, and manufacturing related to farming and timber were its main industries early on. It grew up around a mill on the springs of its namesake, one of the strongest in the county.

Trumann—the largest city in Poinsett County though not its county seat—went through several name changes in its formative years. Known earliest on as the Mosher camp, a work camp that sprung up around the Springfield Cooperage Company and named for a company official, the settlement became Trumann in 1896. In 1902 it became Weona for a time, and then reverted to Trumann in 1904. But even then, confusion remained, as the local train depot spelled it with one "N" while the post office used two. The P.O.'s version won out and two "Ns" became the norm.

Summit in Marion County was a settlement that sprung up around a rail line, and it is perhaps mainly known as a suburb of Yellville, its immediate southern neighbor. Near the southern edge of Bull Shoals Lake, Summit is part of the so-called South Shore Communities, which take advantage of the outdoor tourism opportunities in that beautiful part of the state. The city plans to celebrate its centennial on June 3 with a parade, festival, and a street dance.

Information for this article comes from the Butler Center for Arkansas Studies at the Central Arkansas Library System.

Letter asks Legislature to address Internet sales, transportation

The League, along with several associations from across the state, is urging the Governor and the Legislature to take up two issues in an upcoming Special Session: marketplace fairness and funding the state's transportation infrastructure.

To the attention of: The Honorable Asa Hutchinson, Governor of Arkansas and

The Honorable State Senators and State Representatives of Arkansas

On behalf of businesses, towns, cities and counties across Arkansas, we congratulate our Governor, Senators and Representatives on the work done in the 91st Arkansas General Assembly. Much has been accomplished in a relatively short period of time.

There were, however, two issues that narrowly failed and need your consideration first, the issue of a fair marketplace for our Arkansas businesses and secondly our state's transportation infrastructure.

On the first issue, our local stores are losing sales to many out-of-state vendors who sell over the Internet with a competitive advantage due to their failure to collect sales tax. When local stores lose so much business to the Internet sellers, oftentimes local jobs are lost, revenue for services such as public safety is lost and we all suffer the consequences.

On the second issue, legislation narrowly failed that would have given the Arkansas voters a chance to decide on a long-term funding method for our state's streets, roads and highways.

The collective wisdom of Arkansas's leadership is phenomenal when it is applied to solving big problems. We urge you to find a way to solve these two issues if you go into another Special Session. Our economy, infrastructure and public safety will all benefit if you are successful on these issues.

We sincerely thank you for the work done so far and we thank you, in advance, for your efforts on these two most important issues.

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The retail apocalypse is creating a 'rolling crisis' rippling through the

U.S. economy

By Hayley Peterson

etailers are closing thousands of stores and going bankrupt at a rate not seen since the recession, and tens of thousands of people are losing their jobs as a result.

The effects of these job losses will hit local economies hard, according to Mark Cohen, the director of retail studies at Columbia Business School.

"This is creating a slow-rolling crisis," Cohen told *Business Insider*. "The people that work in retail stores will lose their jobs, then spend less money in retail stores because they are no longer employed. That creates a cascade of economic challenges."

Since October of last year, 89,000 workers in general merchandise stores have lost their jobs, which is more than the number of people employed in the entire U.S. coal industry, reports *The New York Times*.

During his campaign for the White House, President Trump used coal miners as an example of workers who never recovered from the recession, as the *Times* pointed out.

Like coal miners, retail workers don't typically have a set of skills that's easily transferable to another industry, according to Cohen.

The retail industry, which employs one out of every 10 American workers, typically pays low wages but provides employment to people in every age bracket, including those who are low skilled and need flexible scheduling options. So when these workers lose their jobs, they can have a hard time finding other employment.

"The coal miners are out of luck," Cohen sad. "Retail workers are in the same boat."

More than 3,000 stores are expected to close over the next several months. The scale of the looming job

losses hasn't yet been revealed, but it will likely number in the tens of thousands. JCPenney, for example, is closing 138 stores and says 5,000 workers will lose their jobs as a result.

The growing popularity of ecommerce is one reason why retailers are closing so many stores. But the



ecommerce industry won't come to the rescue of out-of-work retail employees.

Most warehouses are regional and typically located far from residential areas, which means they aren't within a reasonable commutable distance to displaced workers. By contrast, retail stores are typically located close to residential communities.

Ecommerce warehouses also employ people on a much more limited scale than retail stores, since they are becoming increasingly automated, Cohen said.

Unfortunately for retail workers, this crisis doesn't appear to be dissipating any time soon.

"Brick-and-mortar closings will continue to expand throughout the year," Cohen said. "There is no reason why they would abate."

Hayley Peterson is a senior correspondent for Business Insider and covers consumer companies. She was previously a White House correspondent for the Washington Examiner in Washington, D.C. This article appeared originally in the April 17 issue of Business Insider and is reprinted with permission.



ARKANSAS MUNICIPAL LEAGUE



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For more information including a free quote on either of these programs, contact Dale Carter at League headquarters, (501) 978-6123.



AHTD Director Scott Bennett, with scissors, cuts the ribbon on the Broadway Bridge during an April 6 ceremony on the North Little Rock side of the Arkansas River. The new bridge is dedicated to all U.S. veterans as "a lasting reminder for everything you've done for us," Bennett said. The original Broadway Bridge was dedicated to the soldiers who fought and died in World War I, and the ribbon cutting for the new bridge took place on the 100th anniversary of the day the U.S. entered the war.

AHTD, cities cut ribbon on new Broadway Bridge

he new Broadway Bridge connecting Little Rock and North Little Rock has been open, at least to north-south vehicular traffic, since early March, and state highway officials and local leaders held an official ribbon cutting for the span on April 6. Construction work continues on the bridge's off ramp to Highway 10 on the Little Rock side and on the 16-foot wide, shared-use pedestrian and bicycle path. According to Scott Bennett, director of the Arkansas Highway and Transportation Department, early June is the projected completion date on those two parts.

Little Rock Mayor Mark Stodola's office overlooks the foot of the bridge on the south side of the river, he said, and he's been able to watch both the dismantling of the old bridge and the construction of the new.

"I am very happy to be a part of this iconic link between the two cities, between Little Rock and North

Little Rock," Stodola said. "It's an opportunity to continue to share together in the economic success and prosperity of our two cities and this county."

Both Stodola and North Little Rock Mayor Joe Smith thanked the AHTD for the



Little Rock Mayor Mark Stodola thanked the AHTD, engineers, contractors, and workers for their professionalism and the quick turnaround on the project. "That has a tremendous economic impact on our cities and on our people," he said.



North Little Rock Mayor Joe Smith shares a vintage picture, held by North Little Rock Councilmember Beth White, that hangs in his office and features Arkansas dignitaries crossing the original Broadway Bridge at its March 1923 dedication.

relatively quick, six-month turnaround on the project. The loss of the bridge during that time made commutes and general transportation between the two cities a challenge.

"If nothing else, I think the last six months made us realize that sometimes we take our infrastructure for granted," Smith said. "I don't think we do that anymore."

He emphasized the importance of taking advantage of federal money when it's available for these kinds of projects.

"If we don't, it goes away."



League 'Achieving Respect and Understanding' initiative continues to grow

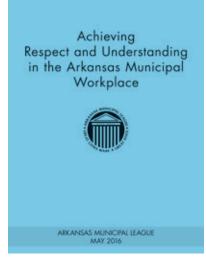
ur cities and towns are home to an increasingly diverse population, which makes our municipalities vibrant and unique. Diversity also brings with it challenges for the local officials who serve their citizens and within our municipal workplaces. The League has been proactive in promoting civility through a new training curriculum, Achieving Respect and Understanding in the Arkansas Municipal Workplace.

"At the Fall Conference in Springdale in December of 2015, our 'Achieving Respect and Understanding'

initiative was unveiled, and it continues to be available to our members today," said League Executive Director Don Zimmerman.

Since this time last year, the League has produced a publication that gives an overview of the initiative, implemented a training course available to cities, and created an in-depth training manual to accompany the course.

The publication, "Achieving Respect and Understanding in the Arkansas Municipal Workplace," is free and available in both print and as a downloadable



PDF from the League's website, www.arml.org. The booklet outlines the challenges we face in our cities and workplaces and offers some basic guidelines to navigate these sometimes-choppy waters. The publication also offers a chapter on fostering trust between law enforcement and the communities they serve. In focusing on positive police-community relations, we can help avoid the volatile situations we've seen in other cities across the country, Zimmerman said.

"Shortly after the Ferguson, Missouri, tragedy, we at the League office started discussing how to avoid

any similar incidents from occurring in Arkansas," he said.

The second component of the program is a training course put together by League Health and Safety Coordinator David Baxter that is available to all member cities and towns. The new training manual is a supplement to the course and is available to members attending the classes.

"Our cities are facing a changing social landscape," Baxter said. "With these changes, it is important that municipal leaders provide quality training for their city employees that emphasizes the importance of understanding and respecting all the differences found within their hometowns. Most importantly, this training is valuable because it drives home the point that we need to understand and respect our colleagues and the citizens that municipal leaders serve."

In the past year, Baxter has trained 557 municipal officials and employees in cities across the state, including Hope, Jonesboro, North Little Rock, Paragould, and West Memphis, as well as a session with the Arkansas City Clerks, Recorders and Treasurers Association.

League Director of Operations Ken Wasson is pleased with the outcome so far and hopes to see the initiative grow.

"It has been exciting to see many of our cities respond to this new service," Wasson said. "I am proud of what we have been able to accomplish this past year and am looking forward to what we will be able to achieve in the next. I never cease to be amazed at the desire of our Arkansas local leaders to improve their citizens' quality of life."

The League has received some valuable feedback about the training. In helping Paragould employees evaluate the way they interact with their coworkers, Baxter was very knowledgeable, said Tisha Baldwin, human resources director for the city.

"I think it has helped some of them to be more tolerant and empathetic towards each other," she said. "We all want to provide a work environment in which our employees can be productive and thrive. I feel David gave us some tools to assist in achieving that goal."

North Little Rock Police Lt. Dana Bowers said the training helped the city's officers take a fresh look at how they serve the diverse community.

"Our world continues to rapidly change," he said, "and we must be aware of the evolving changes in the workplace. David's class promoted the importance of building relationships, trust, and understanding with the community that we serve."

The training was well received in West Memphis, said Human Resources Director Janice Coleman.

"The training has planted a seed of openness and mutual respect to what each employee brings to this city. This is the first time our city has had a training of this nature, and our employees walked away with a better understanding of the importance of embracing one's differences to reach a common goal."

Jonesboro HR Director Dewayne Douglas appreciated Baxter's use of videos to emphasize the message.

"It really brought an awareness that we're all different, but we can all relate to the same problems in the workplace," Douglas said. "It doesn't matter what your religious belief, your political positions. We're all here for one purpose. In theory, it's simple: Treat others like you want to be treated. In practice, it's more complex."



Jonesboro Mayor Harold Perrin pointed to the recent, violent removal of a passenger on a United Airlines airplane.

"I think we see on a regular basis examples of mismanaged customer relations," he said. "Just look at the recent airline fiasco. One thing we learned from David is that being vigilantly conscious of everyone else's concerns—whether they are customers or coworkers—is supremely important. It's not just important to be reminded of that, it's critical. And this presentation was a great service for the city of Jonesboro."

To set up a training session in your municipality, contact the League's David Baxter at (501) 374-3484, Ext. 110, or email dbaxter@arml.org.



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IABC/Arkansas honors Norman, Pryor at awards luncheon

ITTLE ROCK—The Arkansas chapter of the International Association of Business Communicators (IABC/Arkansas) honored Officer Tommy Norman, with the North Little Rock Police Department, as its Communicator of the Year (COTY) and Sen. David Pryor as the recipient of the John K. Woodruff Award for Lifetime Achievement at a luncheon on Friday, April 28, at the Heifer Village in Little Rock. Sen. Mark Pryor accepted the award on his father's behalf.

The COTY award is presented annually by IABC/ Arkansas to an Arkansan who leads the way in fostering and participating in professional communication. The award is presented to a non-IABC member.



Neal Moore with IABC/Arkansas, left, presents the group's Communicator of the Year Award to North Little Rock Police Officer Tommy Norman, right.

Norman was born and raised in North Little Rock. He has been an Arkansas police officer for 19 years. His desire for serving others began at the age of 13. His mission is to continue a movement to impact lives through forming relationships and staying committed in continuing those relationships with individuals of all ages and races.

He has been recognized locally, nationally, and internationally for connecting with inner-city youth in an effort to bridge the gap by building trust and respect between the community and law enforcement.

His motto is: "The more time you spend outside of your police car, the bigger difference you'll make! As a police officer, your badge should have a heartbeat! Your authority should also be paired with dignity, respect, and compassion." Established in 2007 in memory of the longtime journalist and League Communications Coordinator John Woodruff, the John K. Woodruff Award for Lifetime Achievement honors lifetime achievement and/or body of work in the field of professional business communication in Arkansas. The award is open to both members and non-members of IABC/Arkansas.



Sen. Mark Pryor, right, accepts the John K. Woodruff Award for Lifetime Achievement on behalf of his father, Sen. David Pryor.

Sen. David Pryor was born and raised in Camden. He attended public schools in Camden, attended Henderson State Teacher's College in Arkadelphia, and graduated from the University of Arkansas in Fayetteville in 1957. Pryor was founder and publisher of the Ouachita Citizen from 1957 to 1960. He graduated from law school at the University of Arkansas in 1964 and was admitted to the bar that same year. He held four different political offices during his career: member of the Arkansas House of Representatives, Governor of the State of Arkansas, U.S. Representative, and U.S. Senator.

In 2000, Pryor became Director of the Institute of Politics at the Kennedy School of Government at Harvard University in Cambridge, Massachusetts. He also served as the inaugural dean of the Clinton School of Public Service in Little Rock. In June 2006, President George W. Bush nominated Pryor to the board of the Corporation for Public Broadcasting, and in September of that year he was confirmed by the Senate for a sixyear term.

A video shown during the luncheon that highlights Sen. Pryor's career is available on the IABC/Arkansas YouTube channel at https://youtu.be/w7HgJGeh97I.

The COTY and Woodruff Award recipients are selected by the IABC/Arkansas Past Presidents' Council.



Newport Economic Development Commission Director Jon Chadwell discusses the investment strategies that have been successful in his city during the Mid-South Basic Economic Development Course presented by the Arkansas Economic Developers and Chamber Executives in April.

AEDCE course covers basics of economic development

he Arkansas Economic Developers and Chamber Executives (AEDCE) presented training in April that provided an overview of strategies for local economic developers to foster economic advancement and spur investment. The Mid-South Basic Economic Development Course was held April 3-6 at the chamber's Little Rock headquarters and sanctioned by the International Economic Development Council (IEDC). The course drew 25 participants from chambers and other agencies from across Arkansas and neighboring states.

Economic development basics for local and regional developers was the focus of an afternoon session on April 5.

Jon Chadwell, director of the Newport Economic Development Commission, stressed the importance of leveraging both public and private dollars when investing in local projects. He also urged economic developers working with public funds to be familiar with the state laws—including the recently passed Constitutional Amendment 97 and its implementing legislation—that guide how tax dollars may and may not be spent. If in doubt, consult with your city attorney or with Legislative Audit, he said.

One popular program in Newport has been the city's ReNewport grants, which are awarded to existing businesses to make improvements, such as repainting, new signage, repaying a parking area, or landscaping. For these grants the city will pay 50 percent of the cost of the improvement up to \$2,500.

The city has learned a few things along the way, Chadwell said, the first of which is that the city should approve the paint colors.

"Neon pink and yellow may be popular with some people, but when the public sees you've used their money to paint a building neon pink or yellow, it's not real pretty," he said.

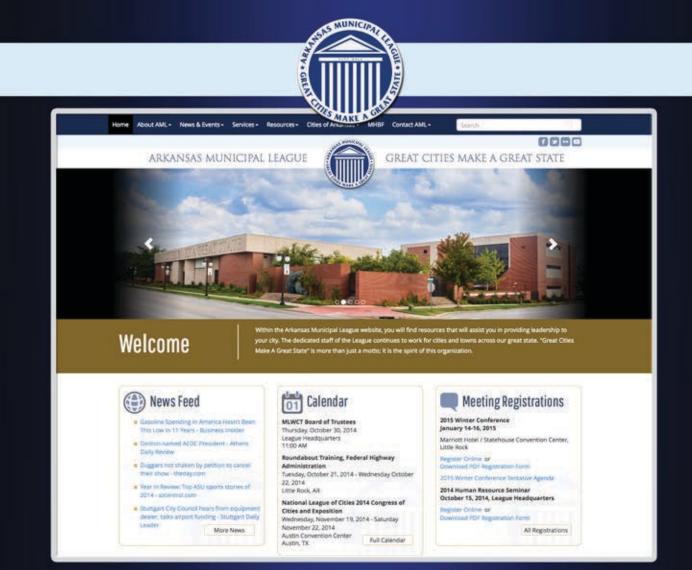
The ReNewport program is important both for the existing businesses and for making the city more attractive to potential new businesses, he said.

"It's important to the mom-and-pops because they're the ones who collect our sales tax," Chadwell said. "They're the frontline handler of the money that's going to be the money we spend. And a lot of times they don't feel they get anything out of it. [ReNewport] gives them something out of it."

Since its inception, 69 Newport businesses have taken advantage of the grant program, he said.

"If 69 businesses in your town made the outside of their businesses look better, what would that do if you toured an industrial prospect through town?" Chadwell asked. "It changes their whole mindset on your community."

To learn more about AEDCE, this program, and about future IEDC training opportunities, visit aedce.org or email Shelley Short at shelley@aedce.org.



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greatcitiesgreatstate.com (microsite)

Great Cities Make a Great State!



Charity dental clinic a resounding success in Jonesboro

ONESBORO—Dr. Terry Fiddler expected to be greeted by a throng of toothaches when he and 112 other Arkansas Mission of Mercy (ArMoM) dentists set up chairs and supplies on the floor of the Arkansas State University Convocation Center for two days of charity dental work in late April. But he never dreamed what his doctors, as well as the hundreds of other volunteers who donated time, money, and resources could accomplish in two days.



In raw numbers, the statistics were astounding: 2,223 patients, 4,000 tooth extractions, 2,000 fillings, 99 partial replacements—a grand total of more than \$1.33 million in dental work.

"In two days of work, it was the largest amount of dental work ever done in the United States," said Fiddler, ArMoM chairman.

Hosted by primary sponsors Delta Dental and Wal-Mart, the event costs about \$250,000 to put on. Dentists

and volunteers offer their services free of charge. And their hours are extensive.

"I come in at 3:30 [a.m.], and everyone is here by 4:30," Fiddler said of the prep work required before Convocation Center doors opened to the public. "Then we go live from 6 a.m. until 4:30, Friday and Saturday."

There were stations for extractions, fillings, X-rays, and surgery. In the stands patients awaiting treatment played Bingo. Volunteers had their roles well rehearsed, so things ran smoothly. So smoothly, in fact, Fiddler believes their performance set a record, even if Guinness fails to track mass dentistry events.

"The closest one we know of was a two-day event in Pensacola," said Fiddler, of Conway. "They did a little less than \$1.2 million worth of work, but they had 200 dentists. We had 113 do almost \$1.35 million. That's working your tail off."

Jonesboro Mayor Harold Perrin, who served 21 years on the Delta Dental Board of Trustees, has been the biggest advocate of bringing ArMoM to the northeastern corner of the state.

"He exerts his influence in getting this in Jonesboro," Delta Dental Foundation Executive Director Weldon Johnson said of the mayor. "He has quite a way of marketing Jonesboro, and he has helped raise awareness of oral health not just in Jonesboro but in the delta around it."

Perrin, who knows many of the doctors who lead the ArMom mission from his days on the Delta Dental board, also persuaded the group to provide some free dental hygiene supplies for the region's homeless population. They were eager to oblige. "If we can raise awareness, people hopefully will take better care of their teeth," Johnson said.

ArMoM hosts an event in an Arkansas city each year, including Springdale, Little Rock, and Monticello. Fiddler said a few contributing factors have made the turnout abnormally large in Jonesboro. The last time it was held here, it brought the largest number of patients to an ArMoM event, Fiddler said. This one created the largest amount of dental work.

"Where it lies—close to three other states—attracts people from beyond

Arkansas borders," he said. "We had people from five states plus Arkansas."



He said the Convocation Center provides the perfect layout and resources for such an event. But he also praised Jonesboro's community commitment.

"It's not only the facility; it's the facilitators," Fiddler said. "They're just exceptional to work with.

And Arkansas State paid for the use of the Convocation Center. You can't ask for any better hosts. It's that simple."

Brad Pietz, who manages the Convocations Center, said hundreds of volunteers were involved, from electricians to plumbers to forklift drivers. "Not just dental volunteers," he said, "but people who helped move and set things up. It was something the university agreed to provide because it is for the greater good of the community."

While the dentists and their travel parties created more than \$250,000 in economic impact in Jonesboro in one week, Fiddler said they were given discounts by hoteliers and other businesses all over the



city. "So the business community in Jonesboro should be congratulated too," he said.

In the end, both Fiddler and Johnson expect to see ArMoM back in Jonesboro sooner than expected.

"We plan to be here every five years," Fiddler said. "I'd say we're looking at four, but maybe three, right now."







Cabot officer attends veteran crisis intervention training

n March, Cabot Police Lt. Larry Thompson traveled to Apex, North Carolina, to participate in a training program aimed at giving local officers who are military veterans the skills they need to respond to veterans in their communities who are in crisis. Apex Police Department Captain Blair Myhand, a Little Rock native and military veteran, leads the Veteran Crisis Intervention Training, or VCIT, and provided an introduction to the program in the February 2017 issue of *City & Town* (see pg. 30).



VCIT is a 20-hour "train-the-trainer" program that teaches police officers who are military veterans how to respond to a veteran in crisis. It draws on the fact that veterans, of all branches and generations, share a common language and experiences that make them better able to talk to one another. Students learn how to leverage their shared consciousness as a means to resolve potentially dangerous situations before violence occurs.

Lt. Thompson, who is a veteran of both the Desert Storm and Desert Shield operations, found the training very beneficial, he said. The training is free, and he en-



Lt. Larry Thompson and Capt. Blair Myhand (right).

courages other officers to attend a future class when they are available. He also plans to share what he learned with his fellow officers and to reach out to both the local VA

and the Little Rock Air Force Base to discuss future collaboration. He'd like to see a VCIT program established in Arkansas.

To learn more about the program, contact Capt. Myhand at (919) 249-3445.



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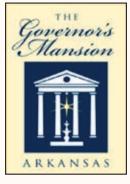
McGoodwin Williams & Yales Engineering Confidence

Con-fi-dence: noun /'kän-fə-dəns/

 Consciousness of one's abilities.
 Faith that one will act in a right, proper, or effective way.
 The quality of being certain.
 A relation of trust.

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Hrkansas

at the Governor's Mansion

> * Dress for the Evening * Coat and Tie for Gentlemen~Ladies Accordingly No denim please

* Transportation by Garver *
Buses depart the Marriott starting at 5:45 P.M.
Buses return to the Marriott starting at 7:45 P.M. to attend Convention desert reception and evening entertainment
* Reservations accepted through May 31, 2017, if available *

Bentonville honors outstanding citizens

entonville Mayor Bob McCaslin has announced the 2017 first-quarter winners of the Mayor's Outstanding Citizen Award. They are: Michael Narx, Bob and Amber Morey, and The Torch Club at Boys and Girls Club of Bentonville.

Narx is the leader of a group of car enthusiasts, and they organized an event with the proceeds being donated to the Northwest Arkansas Children's Shelter. The group, dubbed "The Circuit," are huge advocates for the kids. Their motto is "a charity with horsepower."

Bob and Amber Morey go above and beyond to support the Bentonville Tigers. They are on the sidelines during football season making sure everything is running smoothly, and in the off-season they look for ways to improve the program while also supporting the school's other sports and dance teams.



From left, Bob and Amber Morey with Mayor McCaslin.



From left, Mayor Bob McCaslin, Mike and Melissa Narx.

The Torch Club is comprised of 17 Bentonville 11-13 year-olds and is the character and leadership organization within the Boys & Girls Club. The Torch Club's main areas of focus are service to club and community, health and fitness, education, and social recreation. They recorded more than 400 hours of community service from August to December 2016.

The Outstanding Citizen Award program was initiated in January 2011 to recognize the exceptional volunteer contributions of Bentonville residents. There are three award categories: adult, youth, and community group. Second quarter 2017 nominations will be accepted until June 16. To obtain a nomination form and additional information, please visit the City's website at www.bentonvillear.com.



Members of the Torch Club accept the Bentonville Outstanding Citizens Award.



GREAT CITIES MAKE A GREAT STATE

83rd Annual Convention Marriott Hotel/Statehouse Convention Center, June 14-16, 2017



Countdown to Convention.

June 14–16 in Little Rock, AR See next page for more information. Register online at www.arml.org. Contact Whitnee Bullerwell at (501) 978-6105. Cost for 10' x 10' exhibit space is \$550. Cost for Large Equipment Space is \$1,100.

TENTATIVE PROGRAM IN BRIEF				
WEDNESDAY June 14	1:00 p.m7:00 p.m. 1:30 p.m3:30 p.m. 2:30 p.m5:30 p.m. 5:30 p.m. 7:00 p.m.	Registration and Exhibit Hall Open Clerks Meeting Continuing Education Certification Training Resolutions Committee Meeting Opening Night Banquet		
THURSDAY June 15	7:00 a.m8:30 a.m. 7:00 a.m5:30 p.m. 7:00 a.m5:30 p.m. 8:45 a.m12:00 p.m. 12:00 p.m1:15 p.m. 1:30 p.m5:30 p.m. 5:30 p.m10:00 p.m.	Host City Breakfast Registration Open Exhibits Open General Sessions Luncheon Concurrent Workshops Evening Activities TBA		
FRIDAY June 16	9.00 am = 10.15 am	Breakfast Registration Open Annual Business Meetings General Session Awards and New Officers' Luncheon		

RESOLUTIONS

Suggested Convention Resolutions for consideration at the 83rd Annual Convention should be mailed to:

83rd Convention Resolutions Arkansas Municipal League P.O. Box 38 North Little Rock, AR 72115-0038

The deadline for Resolution submission is Monday, May 15.

Resolutions may be drafted by an official of any member city or town and can relate to any matter of municipal concern. See your **2016-2017** *Policies and Goals* for resolutions adopted at the 82nd Convention.

WANTED: Elected City officials with 25 years of service

Were you elected and began serving your city or town in 1992? The League would like to know.

The League will give special recognition to **elected city and town officials** who are in their 25th year of municipal service at the 83rd League Convention, June 14-16, in Little Rock.

Names must be submitted to the League by May 15.

Call Ken Wasson at (501) 374-3484, Ext. 211; Sheila Boyd, Ext. 218; or write to P.O. Box 38, North Little Rock, AR 72115-0038.

NOTICE TO EXHIBITORS

At the 83rd Convention, a special Exhibit Hall is available for businesses, companies and manufacturers to display their products and services that are available to Arkansas municipalities.

To guarantee your firm's exhibit area, contact the League immediately to reserve space for your display. Your name will be added to the list of exhibitors, and we will reserve a space for your exhibit when you arrive.

The cost this year is \$550 for a regular exhibit space or \$1,100 for a large exhibit space. We cannot guarantee space for companies that do not register before June 1.

Call Whitnee Bullerwell at (501) 978-6105, or write to Arkansas Municipal League, P.O. Box 38, North Little Rock, AR 72115-0038.



83rd Annual Convention

Marriott Hotel/Statehouse Convention Center, June 14-16, 2017

Registration and payment must be received in League office by Thursday, June 1, 2017, to qualify for Pre-registration rates.

Pre-registration for municipal officials\$150
Registration fee after June 1, 2017 , and on-site registration for municipal officials
Pre-registration for guests
Registration fee after June 1, 2017 , and on-site registration for guests
Other registrants
 Registration will be processed ONLY with accompanying payment in full.

- Make checks payable to the Arkansas Municipal League.
- Registration includes meals, activities and a copy of **2017 General Acts Affecting Arkansas** *Municipalities*.
- No daily registration is available.
- Registration must come through the League office. No telephone registrations will be accepted.
- No refunds after June 1, 2017.
- Cancellation letters must be postmarked by June 1, 2017.
- Marriott and Capital Hotel guests: In order to avoid a cancellation penalty of one night's room and tax, reservations must be cancelled at least seven (7) days prior to arrival.

TRATION

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Hotel Room Rates

Marciet) Hotel headquarters hotel) Single/Double	Check-in3 p.m.
Capital Jour Single/Double	Check-in3 p.m.
Doublet e Hold T Single/Double	Check-in3 p.m.
Wynstrom PateUT Single/Double	Check-in3 p.m.

- Cut-off date for hotel reservations is **June 1, 2017**.
- Rooms in Central Arkansas are subject to a 13.5 or 15 percent tax.
- Rooms will be held until 6 p.m. and then released unless guaranteed by credit card.
- Contact the hotel directly to make changes or cancellations in hotel accommodations.
- Hotel confirmation number will come directly from the hotel.
- Please check on cancellation policy for your hotel.

Two ways to register 2 Complete the steps and mail with payment to: ARKANSAS MUNICIPAL LEAGUE

Register online at www.arml.org and pay by credit card.

Complete the steps and **mail with payment** ARKANSAS MUNICIPAL LEAGUE Attn: 83rd Annual Convention P.O. Box 38 North Little Rock, AR 72115-0038

Step 1: Delegate Information

Name:	
Title:	City of:
Email (required):	CC Email:
Address:	City:
State:Zip:	Phone Number:
Guests will attend: 🗆 Yes 🛛 No	Name:
	Name:
In Case of Emergency (ICE) Contact N	lame:britter:

Step 2: Payment Information

• WHAT IS YOUR TOTAL? (see opposite page for fees)

· · · · · · · · · · · · · · · · · · ·					
□ Pre-registration for Delegate	Pre-registration for Guest	🗆 Other Registrants	Pre-registration		
<u>\$150</u>	<u>\$75</u>	<u>\$200</u>	Total <u>\$</u>		
🗆 Regular Registration for Delegate	🗆 Regular Registration for Guest	Other Registrants	Reg. Registration		
<u>\$175</u>	<u>\$100</u>	<u>\$200</u>	Total <u>\$</u>		
• How are you paying? □ Check					
Mail payment and form to: Arkans 83 rd A P.O. B					
□ Credit Card Complete information Credit Card: □ Visa □ MasterCard Card Number:	🗆 Discover	Date: /20			
Card Holder Name (as it appears on ca	ırd):				
Billing address (as it appears on statement):					
City: S	tate:Zip:Telephone:				
E-mail address (required for credit card payment)					
Step 3: Hotel Reservations					
To obtain hotel reservations, registered delegates must directly contact participating hotels listed below. Please mention that you are with the Arkansas Municipal League to get the negotiated hotel rate.					
Marriott HSTELDO.U.T. Rese			dietary needs:		
	ervations (877) 637-0037 or (501) 37				
Doubletree Hotel/O.U.1. Reservations (800) 222-8733 or (501) 372-4371					
Wyndham &					

TENTATIVE

83rd ANNUAL CONVENTION OF THE ARKANSAS MUNICIPAL LEAGUE JUNE 14 - 16, 2017

WE	EDNESDAY - JUNE 14, 2	017	THU	RSDAY A.M JUNE 15,	2017	
1:00 P.M. to 7:00 P.M.	REGISTRATION	OSAGE & CADDO ROOMS, SCC	7:00 A.M. to 5:30 P.M.	REGISTRATION	OSAGE ROOM SCC	
1:00 P.M. to 6:45 P.M.	MEET YOUR EXHIBITORS/RENEW ACQUAINTANCES	GOVERNOR'S HALLS I - III, SCC	7:00 A.M. to 5:30 P.M.	EXHIBITS OPEN	GOVERNOR'S HALLS I - III, SCC	
1:30 P.M. to 3:30 P.M.	ARKANSAS CITY CLERKS, RECORDERS, AND TREASURERS ASSOCIATION	ARKANSAS BALLROOM, MH	7:00 A.M. to 8:30 A.M.	HOST CITY BREAKFAST BUFFET	GOVERNOR'S HALLS I - III, SCC	
2:30 P.M. to 5:30 P.M.	CONTINUING EDUCATION CERTIFICATION TRAINING Speakers: Jim Mathis, , IPCS, CSP, MDiv. J&L Mathis Group, Inc.	GOVERNOR'S HALL IV, SCC	7:15 A.M. to 7:30 A.M.	VOLUNTARY PRAYER SESSION This is a brief time set aside for those who wish to gather to pray for our national, state and local leaders.	FULTON ROOM, SCC	
3:30 P.M. to 5:00 P.M.	INTERIM JOINT CITY, COUNTY, LOCAL AFFAIRS COMMITTEE City officials are welcome to attend this committee meeting.	FULTON ROOM, SCC		OPENING GENERAL SESSION 1 The 83rd Annual Convention begins with the posting of the colors and the singing of the National Anthem, followed by a Host		
5:30 P.M. to 6:30 P.M.	RESOLUTIONS COMMITTEE Each municipality has a designated representative who is a member of the Resolutions Committee. Presiding: Mayor Doug Sprouse Springdale First Vice President Arkansas Municipal League	GOVERNOR'S HALL IV, SCC	8:45 A.M. to 10:15 A.M.	 National Anthem: TBA Host City Welcome Address: Mayor Mar Stodola, Little Rock Presiding: Mayor Harry Brown, Stephens President 	GOVERNOR'S HALL IV, SCC	
7:00 P.M.	OPENING NIGHT BANQUET Presiding: Mayor Harry Brown, Stephens President Arkansas Municipal League	WALLY ALLEN BALLROOM, SCC		Arkansas Municipal League Speaker: Neal Petersen Author and Motivational Speaker		
	Speaker: TBA		10:15 A.M. to 10:30 A.M.	BREAK Soft drinks and coffee available in the Exhibit Hall.	GOVERNOR'S HALLS I - III, SCC	
Twelve (12) for city attor Convention, Rock. The A CLE.	OFFERED DURING LEAG 83RD CONVENTION hours of continuing legal education (CLE) will b rneys who attend the 83rd Arkansas Municipal June 14-16 at the Statehouse Convention Cent rkansas City Attorney's Association (ACAA) spo ren City Attorney and the current ACAA Preside	pe available League ter in Little onsors the	10:30 A.M. to	OPENING GENERAL SESSION 2 91 st GENERAL ASSEMBLY An overview of the various Acts impacting Municipalities that were passed this last session, and Amendment 97 and guidelines for implementing will be explained. (Please bring your Acts Book.) Presiding: Mayor Harry Brown, Stephens	GOVERNOR'S HALLIV, SCC	
Settle urges	members to register for the convention as soon	as possible.	11:15 A.M.	President Arkansas Municipal League		

Speakers: Don Zimmerman

OPENING GENERAL SESSION 3

11:15 A.M.

to

NOON

MEDICAL MARIJUANA AND ITS IMPACT

An overview of the various Acts impacting

Municipalities that were passed this last

session. (Please bring your Acts Book.)

President

Speaker: Jeff Sims, President

Presiding: Mayor Harry Brown, Stephens

a'Test Consultants

Executive Director

Arkansas Municipal League

Honorable Jeremy Gillam (Invited)

Arkansas Municipal League

Speaker of the House State Representative

The 12 hours will be offered June 15 and 16, and the tentative CLE agenda includes topics such as solicitation/panhandling ordinances, the role of the city attorney in civil rights lawsuits, medical marijuana, gun legislation, and a Supreme Court case update among other topics. Additionally, the program will include one hour of ethics.

Held in conjunction with the League's 83rd Convention, all CLE classes will be located at the League's headquarters in North Little Rock. CLE will begin at 8:15 a.m. Thursday, June 15. If you have not preregistered, you may do so at the Statehouse Convention Center starting at 1 p.m. Wednesday, June 14. Registered city attorneys attending Thursday and Friday classes can pick up registration materials League headquarters.

To attend the CLE program, registration is required. You may register online at http://tinyurl.com/AML83rd. For registration information, call Whitnee Bullerwell at (501) 374-3484, Ext. 206. For CLE information, call Mark Hayes (501) 978-6102 or Jamie Adams at (501) 978-6124. GOVERNOR'S

HALL IV. SCC

THURSDAY P.M. - JUNE 15, 2017

NOON to	LUNCHEON BUFFET	GOVERNOR'S
1:15 P.M.	1:15 P.M.	
	CONCURRENT Workshops	
1:30 P.M. to 2:45 P.M.	CONCURRENT WORKSHOPS	ТВА
2:45 P.M. to 3:00 P.M.	BREAK Soft drinks and coffee available in the Exhibit Hall.	GOVERNOR'S HALLS I - III, SCC
	CONCURRENT Workshops	
3:00 P.M. to 4:15 P.M.	CONCURRENT WORKSHOPS	ТВА
4:15 P.M. to 4:30 P.M.	BREAK Soft drinks and coffee available in the Exhibit Hall.	GOVERNOR'S HALLS I - III, SCC
4:30 P.M. to 5:30 P.M.	RESOLUTIONS COMMITTEE Each municipality has a designated representative who is a member of the Resolutions Committee. Presiding: Mayor Doug Sprouse Springdale First Vice President Arkansas Municipal League	GOVERNOR'S HALL IV, SCC
	CONCURRENT Workshops	
4:30 P.M. to 5:30 P.M.	CONCURRENT WORKSHOPS	ТВА
5:30 P.M.	The exhibit hall will close for the day.	
6:15 P.M. to 7:45 P.M.	DINNER AT THE GOVERNOR'S MANSION League Members with reservations can catch a bus to the Governor's Mansion starting at 5:45 P.M. at the Marriott. Transportation provided by Garver	Arkansas Governor's Mansion
6:30 P.M. to 8:30 P.M. B:30 P.M.		
8:00 P.M. to 10:00 P.M.	DESSERTS AND ENTERTAINMENT	TBA

*MH = MARRIOTT HOTEL

*SCC = STATEHOUSE CONVENTION CENTER *TBA = TO BE ANNOUNCED

FRIDAY - JUNE 16, 2017

7:00 A.M. to NOON	REGISTRATION OPENS	OSAGE ROOM, SCC
7:00 A.M. to 10:30 A.M.	EXHIBITS OPEN (Exhibit Hall will close at 10:30 A.M. for the remainder of the Convention.)	GOVERNOR'S HALLS I - III, SCC
7:00 A.M. to 8:45 A.M.	BUFFET BREAKFAST	GOVERNOR'S HALLS I - III, SCC
9:00 A.M. to 10:15 A.M.	ANNUAL BUSINESS MEETING	GOVERNOR'S HALL IV, SCC
10:00 A.M. to 10:15 A.M.	BREAK	GOVERNOR'S HALLS I - III, SCC
10:15 A.M. to NOON	GENERAL SESSION ECONOMIC AND BUSINESS DEVELOPMENT Speakers: TBA	GRAND BALLROOM SALON C, MH
NOON to 1:30 P.M.	AWARDS AND NEW OFFICERS' LUNCHEON	GRAND BALLROOM SALONS A & B, MH





+ For more information, contact: Jerry D. Holder, PE | Director of Transportation JDHolder@GarverUSA.com | 501.376.3633

Entrepreneurs bring Melba Theater back to life in downtown Batesville

By George Jared

dam Curtwright's first job was at the Melba Theater in downtown Batesville. In elementary school, he'd watched many movies on the theater's lone screen. After he graduated from high school, Curtwright moved onto other jobs and ultimately became a banker.

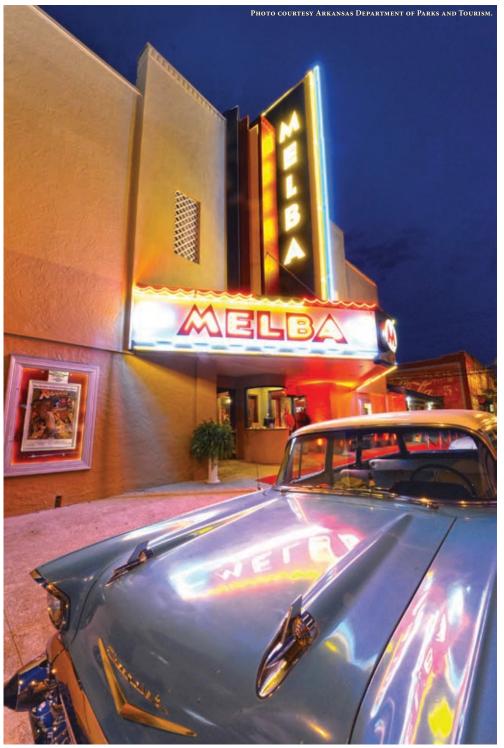
But he yearned to return to the Melba, and when the building became available he, his wife, Mandy, and another couple, Joe and Janelle Shell, made a daring move. The group pulled together about \$500,000 to buy the building and perform an exhaustive renovation. It took more than a year to complete the project, but the remodeled Melba opened in August. From its open to the end of 2016, at least 18,890 tickets were sold, Curtwright told *Talk Business* & *Politics*.

"Our hearts are really into this," Curtwright said. "This is not a money deal for us. We love this theater, and we want it to be a part of our community for a really long time."

The Melba was originally built in 1870 as an opera house. It was later converted into a general store. In the early 1940s it was transformed into one of the first Cinemascope theaters in Arkansas. Generations had their first dates, watched their first movies, or worked their first jobs in the Melba, Curtwright said.

Single screen theaters are becoming relics. There are an estimated 39,579 indoor movie screens in the U.S., according to the National Association of Theatre Owners (NATO). How many of these screens

are in single screen theaters are difficult to quantify, but various published reports suggest more than 90 percent of screens are in multi-screen theaters, according to research by *Talk Business & Politics*. The remainder is divided between indoor and outdoor single screen venues.



U.S. and Canadian moviegoers spent \$11.372 billion in 2016, according to the NATO, the most ever spent in a single year in history. Ticket prices have more than doubled in the last 25 years. In 1989, the average ticket sold for \$3.99. Today the average is \$8.68. Melba tickets are \$4 each. The theater needs to sell an average of at least 70 tickets each show to make ends meet, Curtwright said. Movies are played Thursday through Sunday, and sometimes there are two show times. Each Monday, the theater receives a list of movies that have come off first runs at larger theaters. Picking the right movies can be a difficult task. The owners try to find movies that are family-friendly, he said.

The Melba plans to host several special events throughout the year. During Christmas, it had nine special Christmas movie showings. The movies were sponsored by different businesses in the community and were free to the public. *It's a Wonderful Life, How the Grinch stole Christmas, White Christmas*, and others were played.

The most popular was *National Lampoon's Christmas Vacation*. An old RV was parked in front of the theater, and an actor dressed as "Cousin Eddie," one of the signature characters in the film, greeted guests. Local bands played Christmas songs before the show.

"It was a great experience," Curtwright said.

They plan to have other themed holidays and special weekends. Curtwright said his theater might have a *Jaws* movie marathon during the Memorial Day weekend, and could show the movie *Sandlot* during the Fourth of July.

Before the renovation work could begin, several engineering studies had to be done. The principals each have full-time jobs, and there were significant risks, Curtwright said. They developed a plan that involved acquiring the property, renovating it, and the last phase is the restoration of the balcony. A new partition wall has to be built and the seats have to be redone, he said.

The space could have been divided into two screen spaces. The problem was the screens would have to be smaller, and there would be a noise issue. They decided to keep it to one screen. The ticket booth was also placed outside in the front-homage to a bygone time.

"We wanted people to have that grand experience," he said.

The couples spent many long nights cleaning, painting, and other jobs. One night, Curtwright's eight-yearold, Eli, was in the lobby. He decided it was time for him to contribute.

"You know, I better start helping," the boy said to his father. "This will be mine one day."

This article was published originally at Talk Business ఈ Politics (talkbusiness.net) and is reprinted with permission. Contact the author at gjared@talkbusiness.net.



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Summaries of Attorney General Opinions

Recent opinions that affect municipal government in Arkansas

From the Office of Attorney General Leslie Rutledge

City may charge contracted fire service rent on station

Opinion: 2017-008

Requestor: Jack Fortner, State Representative A fire station in the City of Omaha provides fire services to the city. Q1) Are these considered "in kind" services? Q2) Can a city charge a fire station rent? **RESPONSE:** Without knowing the precise context of these questions, my opinion must be limited to a general discussion of what I presume is the relevant state law concerning city fire protection services. Q1) A city may either "establish fire departments" or contract for "city fire protection" pursuant to Ark. Code Ann. 14-53-101. It seems clear that services provided under a contract or agreement entered pursuant to section 14-53-101 are not considered "in kind" as a matter of law. Whether or not they are considered "in kind" under the terms of a particular contractual arrangement is a separate inquiry that falls outside the scope of an opinion from this office. Q2) A city's broad statutory authority to contract and acquire and lease property would generally support a city charging rent for the use of its property. I cannot opine,

however, regarding any rental issue that might arise under a particular agreement involving fire services. That is a matter that must be addressed by local counsel.

Extended lien on property doesn't equate with extended credit

Opinion: 2017-005

Requestor: Eddie Joe Williams, State Senator When a municipality enacts an ordinance addressing overgrown weed lots, obtains a lien for clean-up costs pursuant to Ark. Code Ann. 14-54-901 et seq., and collection takes three years, is this municipal exercise of police power in conflict with the constitutional prohibition on a municipality extending credit (Ark. Const. art. 12, Sec. 5)? RESPONSE: No. In my opinion, Article 12, Section 5's prohibition against a municipality "loan[ing] its credit" is not implicated in this scenario. So-called "credit clauses" like this are generally viewed as limiting or prohibiting the government's authority to incur public debt. When a city or town avails itself of the procedures under sections 14-54-903 through 904, it does not assume any financial obligation or otherwise become indebted to anyone.

NOTE: The Attorney General's website has been redesigned. To find and read full Attorney General opinions online, go to www.arkansasag.gov/arkansas-lawyer/opinions-department/opinions-search.

Obituaries

JAMES LEE APPLETON, 59, Gateway street superintendent, died Feb. 23.

MARTY S. BYERS, 57, mayor of Lexa, died April 19.

RALPH MICHAEL CLIFTON, 68, who served as the city attorney for Brinkley for 31 years, died April 20.

- **JAY WOODSON DICKEY**, Jr., 77, who represented Arkansas's Fourth District in Congress from 1993 to 2001, died April 21.
- **LARRY OLEN GRIFFIN**, 70, husband of Hartman Mayor Rita Griffin, a 16-year employee of Clarksville's street and parks departments, and Johnson County road superintendent for 18 years, died April 30.

SAMUEL DALE "SAM" JEFFERY, 51, a Rogers councilmember, died March 9.

Thinking about annexation for population?

County

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PLANNING TO SUCCEED

Sometimes when a street is reborn, it even welcomes people, as evidenced here in Bentonville.



Is your city ripe for rebirth?

By Jim von Tungeln

his time of year, late spring, makes us think of rebirth, particularly in nature. Why not in our cities as well?

This thought arose from an article in the statewide newspaper documenting the decision of Fayetteville to give new life to a portion of College Avenue. Long the major thoroughfare of the town, the corridor has grown weary and outdated over the years. In my time as a student, the only thing memorable about it was that one turned from it to go to "The University," as we called it then, with our youthful arrogance and insensitivity.

Every major city has one—a College Avenue, that is. They've served for eons to move people and goods through the city, from one point to the next. Because of the high volumes of traffic, they also attract businesses wishing to avail themselves of obvious opportunities. Eventually they are reborn as something with a catchy zoning name such as "commercial corridor." Eventually, a more fitting name might be "mobile parking lot."

Uncertain futures lie in wait for such corridors. As traffic slows to a virtual halt, they may be "by-passed" by a new corridor or modern freeway. Often, what developers term the "Class A" businesses move to the new traffic arteries and the procedure starts all over. Oddly, the traffic counts on the abandoned arteries stay high or may even reach new highs as new mobilityhabits emerge.

Thus, a rebirth may occur, whether planned or not. Some commercial remains, but not the type one would bring visitors to see. Sometimes, the arteries remain active but not highly functional.

Which brings us back to case of College Avenue. How, exactly, does a city envision and carry out such a project? As with any major effort, the first step involves analysis. Andrew Garner, planning director for the city, provided a summary of existing conditions.

"College Avenue," he explained, "functions both as a commuter roadway carrying traffic through the central part of Fayetteville, and as a commercial corridor. The speed and volume of traffic, lack of sidewalks, and typical commercial development patterns serve to make the corridor unfavorable to pedestrians, and have in many ways limited the potential of the corridor as an economic driver. In addition, the lack of crossing opportunities has created a barrier to citizens, especially those who live on the east side of the corridor.

"Finally, many of the older developed areas along the corridor, that were developed prior to current tree and landscaping ordinances, are missing the aesthetic benefits that landscaping and trees provide."

After analysis of the current conditions, the city proceeded. As Garner further stated, "The College Avenue project implements the city's adopted goals in our comprehensive land use plan to create more vibrant, pedestrian-oriented corridors. The construction of these pedestrian improvements shifts the priority of this section, ... from purely auto-centric to an urban, walkable streetscape.

"We are following up the pedestrian improvements with a rezoning of the corridor to shift the development pattern from single use suburban commercial to formbased zoning to create an urban street edge that complements the wide sidewalks with tree wells and street lamps in the furniture zone."

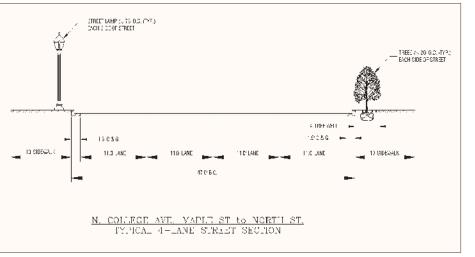
Thus, this rebirth derived from a strategy developed during the comprehensive planning process. What better way to start envisioning and determining possibilities, the logistics to be involved, and the resources to be needed? More simply stated, first we plan, and then we build.

Other cities have approached the same idea of revisiting commercial corridors with an eye toward transforming them to fit better in the modern world. Some have even reduced the classification of streets to make them more accessible to pedestrians and bicyclists. When automobile traffic decreased on Little Rock's Main Street, the city reduced the auto lanes from four to two and used the space saved for landscaping and bikeways.

Other cities are "re-visioning" their street system as well. As mentioned in a previous article, the City of El Dorado is currently working on revamping two commercial corridors, Hillsboro Avenue and North West Avenue.

Leaders in the city of Helena-West Helena continue to work tirelessly to bring the Cherry Street corridor in synch with the new emphasis on the city's historical and musical heritage.

The concept of urban rebirth doesn't relate only to traffic corridors. Cities such as Siloam Springs have envisioned, and are carrying out, a new image and new role for their entire downtown area, as have the folks in other Arkansas cities such as North Little Rock, Springdale, and others.



A new cross-section of College Avenue in Fayetteville will feature space for pedestrians and bicyclists.

Sometimes it is hard to admit that it took years, maybe a hundred or so, for conditions to reach their current state. Overnight solutions escape us. Rebirth will not occur overnight.

Again, the approach in Fayetteville can teach us a lesson. I first heard of the plans for College Avenue years and years ago. A long gap has existed between conception and execution. It is easy to get sidetracked during such times. Maintaining focus on our goals and belief in our vision are essential aspects of urban development.

It is also important to recall the economic aspects of rebirth. Expert after expert reminds us that many members of the younger generation place more emphasis on where they live than where they work. The sort of amenities being built into the College Avenue project fit their aims. Attracting young, creative, and energetic people into our cities seems a valid public effort.

Such projects do not always depend solely on public resources. Increasingly, developers are purchasing existing, functionally obsolete properties and redeveloping them as an alternative to developing new land. Any city can begin preparing to regulate re-development to fit its vision of rebirth. Each step taken in a new direction leads us one step away from current conditions that may be exerting a blighting influence on our community.

To borrow a concept from our friends in the sporting world, developing our cities for a better future is more like running a marathon than a sprint. As the Earth once more sprouts her wondrous glory, let us think of how our cities can continue to do so as well.



Jim von Tungeln is staff planning consultant and available for consultation as a service of the Arkansas Municipal League. He is a member of the American Institute of Certified Planners. Contact him at (501) 944-3649. His website is www.planyourcity.com.

Four ways to avoid type 2 diabetes

By Peter Goulden

he number of Americans with type 2 diabetes continues to rise as normal diet includes more and more sugar. Nearly 30 million Americans live with diabetes, and at least 90 percent of those cases are type 2 diabetes. In Arkansas, more than 360,000 people have diabetes and there are 21,000 new cases each year, according to the American Diabetes Association.

Diabetes occurs when your body is unable to control its blood sugar level. In most type 2 diabetes cases, the body develops a resistance to insulin, which is a hormone made in the pancreas that helps the body use or store glucose.

There are ways to lower your risk for diabetes. So, how do you that?

1. Eat healthy and get active.

Obesity is a major risk factor for diabetes, which makes diet and physical activity a must. Staying physically active is a great way to stave off weight gain. Shoot for two and a half hours of moderate activity each week. If you're at your desk all day, break up the prolonged sitting periods with a walk around your office or campus. Go for a walk around your neighborhood in the evening, or head to a nearby trail. Just move.

Start eating more veggies and fruits and less red meat and sweets. Instead of sugar in your tea, try stevia. Replace the sugary soda with water. It's also important to moderate alcohol consumption as those empty calories are a big driver to weight gain. Replacing fried foods with grilled options is also important.

In monitoring your diet, it's crucial to know your calorie consumption and how much energy you're burning. It only takes a small imbalance to start gaining fat. Let's say you're adding 100 empty calories every day. Within a month, you could be gaining a pound of fat.

Maintaining a healthy weight is key. For information on the UAMS Weight Loss Program call (501) 603-1497.

2. Watch your blood pressure.

As you add on the pounds, you're more likely to develop high blood pressure. These are other common risk factors associated with diabetes.

According to the American Diabetes Association, two in three people with diabetes have high blood

pressure or take blood pressure medication. A healthy blood pressure level is below 120/80 for most people. A healthy diet and exercise are great ways to lower your blood pressure.

3. Stop smoking.

Typically, smoking tends to be grouped with other unhealthy habits that increase your risk of diabetes, including unhealthy diet and physical inactivity. Smoking also increases your chances of stroke, heart disease, and other serious conditions, so all in all, it's just a good idea to quit.

If you need help quitting, try UAMS' Freedom from Smoking program. You'll receive one-on-one support, get information on nicotine replacement therapies, and have the support of other former smokers. There is no cost to participate. To register or for more information, call (501) 944-5934 or email plfranklin@uams.edu.

4. Know your numbers.

A fasting blood sugar of 99 is normal. A reading of 100 to 125 is considered pre-diabetes and 126 or greater is in the diabetes range.

Knowing you're in the normal range provides reassurance you're practicing healthy eating habits and getting plenty of exercise. Early detection of a pre-diabetic blood sugar level is also important. If this is spotted early, it's possible to reverse it with diet, exercise, and weight loss. That makes regular, yearly screenings with your doctor important.

If you have diabetes, don't be discouraged!

I sometimes see people become dispirited or feel hopeless when they are diagnosed with diabetes. If you have the right set of tools, you can greatly improve your situation and live a fulfilling life with this condition. Work with your physician to find a plan that works for you and empowers you to improve.



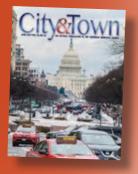
Peter Goulden is Assistant Professor & UAMS Diabetes Program Director, Division of Endocrinology, Diabetes & Metabolism, Department of Internal Medicine, UAMS College of Medicine.



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ENGINEERING

Fruit-bearing trees an underused source of culinary bounty

By Chris Bakunas, PLA

ong before trees were cultivated for their ecological and aesthetic values, they were planted in urban spaces out of necessity. Trees were grown for their ability to produce biomass, which was used for building material and fuel; they were also selected for their ability to create produce. While harvesting timber may not be appropriate in urban spaces today, the idea of urban trees providing a source of food is certainly something that could benefit society.

Imagine a public space that boasts a variety of fruitbearing flora that would be readily available for patrons to harvest. Those who are less fortunate would have a source of healthy nourishment at no cost. Furthermore, fruit-bearing trees can provide the typical environmental benefits we associate with urban trees. Such benefits include the ability to cleanse polluted air, remove excess nutrients from stormwater, and reduce the heat island effect.

Arkansas cities are prime candidates for such an idea. In fact, a look into the Natural State's past reveals a rich history of pomology in the state's northwestern counties. It was common for settlers to plant kitchen orchards, or small plots, for personal consumption. This practice soon grew into large-scale orchards and an industry was born. However, the region's fruit industry was short-lived. Many orchards did not recover from damages endured from the Civil War, and as western expansion took place, much of the fruit production migrated west.

Today, the once fertile groves have been replaced by urban development. Fruit trees that were historically planted for their bountiful harvest have been replaced with ornamental varieties selected for their unique and aesthetic characteristics. While the typical urban trees planted today provide a great number of benefits, the majority of them lack the ability to produce an edible harvest.

As history repeats itself, society is reviving the idea of integrating agriculture into our urban forests. A recent trend in cultivating urban fruit trees has started to spread across our nation. This movement has taken shape in several forms, all with the goal of providing an affordable, local source of nourishment.

> In the early days, Arkansas had the fruit and the St. Louis, Iron Mountain & Southern, and Little Rock & Fort Smith Railways had the means to ship it across the nation. The state's agricultural landscape has changed since then, but fruit-bearing trees could still produce numerous benefits in our urban forests.



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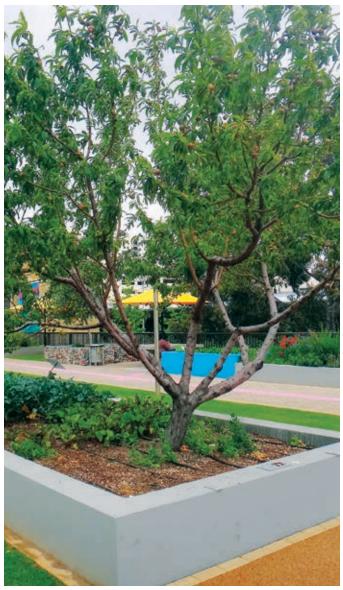
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Image courtesy Crystal Bridges Museum of American Art Library.



Urban orchards have been popping up in several major metropolitan areas. These efforts have been led by local municipalities and volunteer groups who have planted fruit trees in public spaces. Their structure is based on a first come, first serve self-harvest model.

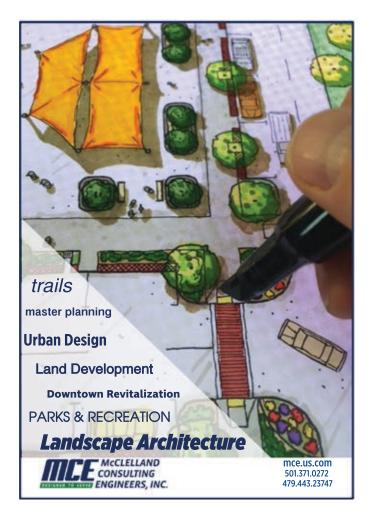
Other organizations have taken a profit-sharing approach. They have observed that many existing urban fruit trees exist on private property. Many of these trees go neglected and their fruits never harvested. Such organizations seek out these situations and work with the property owners to collect the harvest from their trees. The yield is then spilt three ways: a third to the property owner, a third to the organizers, and the final third is sold for profit.

The urban fruit tree movement even has an underground side. Participants have been known to target ornamental fruit trees (varieties that have been cultivated for their unique blooms and would otherwise not develop palatable fruit) and graft fruit producing stock onto them. Unbeknownst to the public, these trees will provide a plentiful bounty in years to come. While the concept of providing a nutritious source of food in urban spaces seems like a success, several circumstances should be considered prior to implementation. Fruit-bearing trees are typically shorter lived and require more maintenance compared to non-fruiting varieties. Because of this, a management plan should be established. Proper planning is also a key component in the orchard's prosperity. For instance, trees should be planted away from streets, sidewalks, and other pedestrian corridors where falling fruit could be a nuisance or create an unsafe condition.

With Arkansas's vibrant history in fruit production, it only seems fitting that the urban orchard model could thrive in our cities. The land has proven its ability to supply a bountiful harvest in the past and there is certainly no shortage of public space. With the assistance of our municipalities, Arkansas could once again be known as the "World's Orchard."



Chris Bakunas, PLA, is a professional landscape architect and certified arborist with McClelland Consulting Engineers, Inc.'s Fayetteville office. Contact Chris at (479) 443-2377, or email cbakunas@mce.us.com.



ECONOMIC DEVELOPMENT



Jonesboro initiative connects the homeless with key resources

By Corey Parks

hen most people hear the word poverty, they likely visualize a malnourished child in a third world country. What probably does not come to mind is a single mother of two living out of her car trying to avoid losing her children, whose only meals come from their school lunch program. While both these visuals represent poverty, the majority of people only envision the first.

Poverty is defined as the "state or condition of having little or no money, goods, or means of support." By this definition, it is easy to evaluate our communities and know third world countries are not the only ones affected by poverty.

There are two types of impoverished people, those in absolute poverty and those in relative poverty. Absolute poverty focuses on a person's inability to meet certain health standards, while relative poverty compares an individual's living standards to those of their community. In the United States, we use income thresholds to measure poverty.

According to the Census Bureau, the national rate of poverty is 13.5 percent compared to 19.1 percent in Arkansas. That means roughly 550,000 Arkansans are in poverty. Poverty rates, similar to unemployment rates, provide a window into the economic health of our communities. Across the state of Arkansas, there are a number of organizations whose mission is to provide assistance to impoverished citizens. One of these organizations is the Jonesboro-HUB (Helping Underserved Belong). The HUB, founded by Mayor Harold Perrin's Task Force to End Homelessness, connects individuals with resources to begin their journey out of homelessness. To further explain the HUB and provide leaders insight into how they can offer a similar program in their community, Mayor Perrin answered the following questions:

What is the HUB?

"The HUB assists any homeless or near-homeless individual; however, those ready to make changes in their lives are the focus. Services include assistance with identification documents, job readiness programming, mental health counseling, job and career readiness classes, and financial literacy and budgeting. Guests receive services for up to six months with the expectation that within that time they will have made significant steps out of homelessness."

Why did you create a task force to address homelessness?

"The taskforce, made of employees and volunteers of organizations that provide services to our homeless and near homeless populations, was created to develop a strategic plan to end homelessness in Jonesboro and the surrounding area."

How did the task force decide what services should be available?

"Taskforce members are in the field daily, so they based the HUB's services on the needs of the people contacted. The goal is to provide comprehensive services, a one-stop shop—if you will—so our homeless residents can get the services they need in one location."

What are the characteristics or traits that qualify guests as being "ready" to make changes in their lives? Why are they the focus for assistance?

"We classify someone as 'ready' to make a change when they have a regular source of income, are willing to move into permanent housing, and have shown their commitment by attending classes determined by a social worker. Classes include financial management and literacy, basic life skills, and others necessary to equip the client to move from homelessness to self-sufficiency. While the HUB stands ready to help any homeless or near homeless resident, the grant we received is to provide 'rapid rehousing' to homeless individuals and families."

What recommendations would you give communities looking to start a similar program in their area?

"We urge any community willing to reach out to the homeless population to 'go for it!' Communities will be amazed at the volunteerism and support they will receive. Communities must realize the need will only get worse if something isn't done to intervene."

How can a community combat homelessness and poverty in general if they are unable to fund a similar program?

"Organize your community and volunteers. The HUB was established without any expenditure of funds because the location, furniture, equipment, and utilities were donated. Also, volunteers staff the HUB and service providers send representatives to the HUB to serve those who enter. Some services cannot be covered by grant funds, so local fundraising and community partnerships are needed for a venture like this. It does not take a lot of money to serve the homeless, but it does require hard work and a dedicated community."

For more information on the Jonesboro Hub, visit hubjonesboro.org.



Corey Parks is the Project Coordinator of the Center for Community and Economic Development at the University of Central Arkansas. Contact him at cparks@uca.edu or (501) 450-3460.

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The Newsletter, provided by a'TEST consultants, is included in *City & Town* as a service of the Arkansas Municipal League Legal Defense Program.

EWSLETTER

Colorado Senate passes "pot club" bill

s Arkansas continues to wrangle with implementing medical marijuana provisions, Colorado has introduced the nation's first "pot club" bill. The bill, passed by the Colorado Senate, allows local jurisdictions to permit "bring your own pot" clubs. Such establishments, according to the bill, may not serve alcohol or any food beyond light snacks.

Colorado Gov. John Hickenlooper is opposed to the bill. One of the concerns he has noted is that the measure does not include a ban on indoor smoking. Smoking tobacco products has been banned in most restaurants, clubs, federal and state buildings, hospitals, and many other locations.

Hickenlooper has also been concerned that a marijuana home delivery bill being proposed would draw negative attention on Colorado from the federal government. U.S. Attorney General Jeff Sessions has indicated in some of his speeches, his concern about marijuana and his opposition to it.

Another legislative action, which might be considered in Arkansas, and is already being proposed in Colorado, is consideration of medical marijuana use for PTSD (Post Traumatic Stress Disorder). The Colorado Senator proposing the Bill is expecting a fight, but thinks a positive outcome is possible.

Gov. Hickenlooper has said: "Given the uncertainty in Washington, this is not the time to be trying to carve off new turf and expand markets and make dramatic statements about marijuana." With federal regulations deeming marijuana as an illegal substance, and the Attorney General making anti-marijuana statements, the Governor's concern may be right. Arkansas needs to be wary about any expansion of the uses of marijuana at this time.

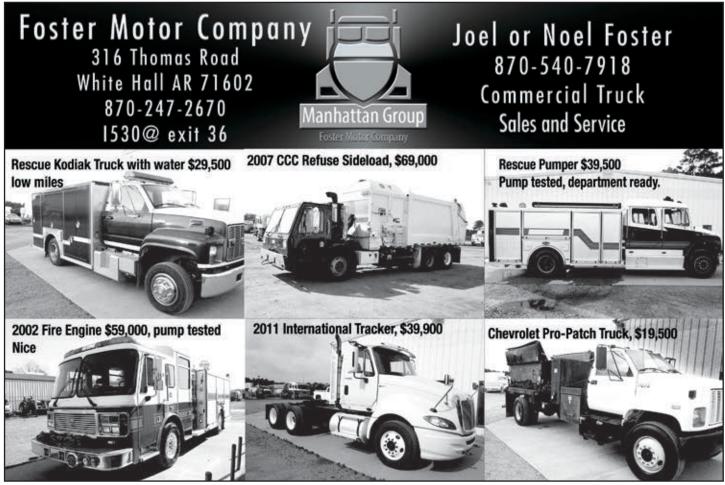
Marijuana educational and awareness sessions in demand

a'TEST has been providing marijuana educational and awareness sessions throughout Arkansas for many clients, including a significant number of municipalities. Laura Carter, T2 director with the Arkansas Highways and Transportation Department, has provided funding for cities to take advantage of these programs. a'TEST is happy to work with Ms. Carter to find a way to assist you with the training.

Although there are still many unanswered questions on the employment laws surrounding medical marijuana use, we will explore the background of the drugs, how other states are handling the issue, how the medical review officer interprets and reports the results to employers, and what the federal government's stand is on the drug in the workplace. There is much to learn about the place of marijuana in the workplace and for employers to be prepared for handling these matters.



a'TEST CONSULTANTS, Inc., provides drug and alcohol testing as a service of the Arkansas Municipal League Legal Defense Program. The program helps cities and towns comply with the U. S. Department of Transportation's required drug testing for all holders of commercial drivers' licenses.





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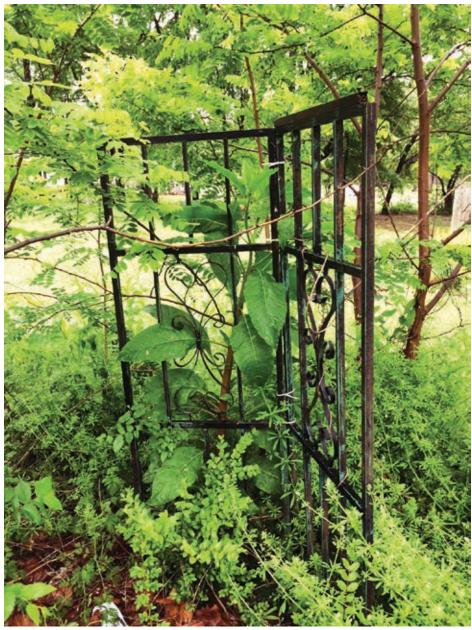
Low-maintenance 'forest gardens' ideal for small plots

By Alison Litchy

ecently, while speaking with a group of master gardeners, the subject "forest gardens" was introduced to me. I love gardens and I love forests, so I was instantly intrigued and sought out more information.

A forest garden is defined as a "low maintenance sustainable plant based food production and agroforestry system based on woodland ecosystems incorporating fruit and nut trees, shrubs, herbs, vines and perennial vegetables which have yields directly useful to humans." Essentially a forest garden is a low maintenance way of sustainably producing food and other household products. This is done in layers to get the most out of one location. This was a prehistoric method of securing food in tropical areas, and this formula was adapted to temperate climates. This idea really sparks in interest with me, and the more I've poked around the more widespread I've noticed this practice is in urban areas.

Forest gardens are the world's oldest form of land use. Useful tree and vine species were identified and protected, and undesirable species were removed. Horticulturist Robert Hart is credited coining the practice in the 1980s on an individual scale. Through observation he noticed that his small bed of vegetables and herbs were much easier for one person to maintain than his other duties of animals and crops. Three main products from his garden were fruit, nuts, and vegetables. He created models for small plots of .12 acres.



Hart developed a seven-layer system to maximize benefits of the small space:

- 1. Canopy layer consisting of the original mature fruit trees.
- 2. Low-tree layer of smaller nut and fruit trees on dwarfing rootstocks.
- 3. Shrub layer of fruit bushes such as currants and berries.
- 4. Herbaceous layer of perennial vegetables and herbs.
- 5. Rhizosphere or underground dimension of plants grown for their roots and tubers.
- 6. Ground cover layer, of edible plants that spread horizontally.
- 7. Vertical layer of vines and climbers.

Many different renditions have been created over time, working to perfect the forest garden. The organization Plants for a Future has compiled a list of species for those interested in edible plants for temperate regions. The nonprofit has more than 7,000 plants in its database at pfaf.org.

I wanted to see one of these forest gardens in person. After some research I found that students at Hendrix College in Conway had created one a few years back next to the safety office off of Washington Street. If you visit one of the first things you will notice is a community garden. The garden is creatively designed and utilizes repurposed materials like bike spokes to assist vine species and divide different areas. The student garden club takes care of the plot. There is also a smaller garden nearby, a certified monarch garden.

You may not even notice their forest garden. At first it may seem like just an overgrown area, but under those weeds are some good species that are intentionally planted. There is even a wire trellis to assist the layering.

While forest gardens are intended to be low maintenance, they still need some love and care. However, all of these gardens are under shade trees. The layer effect is still happening even at the nonofficial forest garden. There are even some bushes to add to the layers. So even their community garden is acting as a type of forest garden, intentional or not.

This self-sustaining permaculture idea has many forms. Forest gardens are just one. When designing a green space, remember to mimic nature. Nature grows in layers too. Plant understory species, such as serviceberry, dogwood, and redbud. Also plant ground cover or smaller perennials to mimic the forest floor. These different species are all part of their own ecosystem and can benefit one another.



Alison Litchy is urban forestry partnership coordinator with the Arkansas Forestry Commission. Call Alison at (501) 984-5867 or email alison.litchy@arkansas.gov.

Planning & Zoning Workshop covers land use issues

he League held its Planning and Zoning Workshop April 19 at its North Little Rock headquarters. The workshop is part of the League's Voluntary Certified Continuing Education Program for municipal





e officials, and it was a packed

house, with 124 participants from cities and towns across the state. League staff lawyers, planners, and other specialists covered a variety of land use topics important for cities, including an overview of state laws that govern cities' growth, the process of planning, land use mistakes to avoid, codes and regulations, and more. The workshop also included a session on planning for the coming 2020 Census.

County equalization boards to meet in July

ounty equalization boards will meet from 10 a.m. to 3 p.m. July 18, 2017 at the Wyndham Riverfront, North Little Rock to equalize the assessed value for all acreage lands, city and town lots, other real property and personal property. "Equalization" means to adjust the valuation of property in order to bring about a uniform tax rate (A.C.A. § 26-27-315; *Black's Law Dictionary*). The boards will meet as often as necessary during this time to complete their work (A.C.A. § 26-27-309). If a county's ratio of assessed-to-market value is out of compliance, the equalization board may meet after Oct. 1, but no later than the third Monday in November (A.C.A. § 26-27-309 & 311).

County equalization boards have two responsibilities: (1) to review and equalize overall county assessments as assessed by the assessor, and (2) to hear assessment appeals by property owners. The board begins the review of assessments on Aug. 1, when the county assessor delivers the completed assessment records to the county clerk, who serves as the secretary for the board. Assessment appeals from landowners begin no later than the second Monday in August (A.C.A. § 26-27-317).

Cities and incorporated towns have a part to play in deciding who sits as a member of the county equalization board. Cities and incorporated towns select one member of a five-member board (counties with a population less than 79,000) and two members of a nine-member board (counties with a population greater than 79,000) (A.C.A. § 26-27-303 and 304).

To select county equalization board members, city and incorporated town representatives within the county shall hold a meeting during the month of May each year in which the terms of any of the municipally-appointed members of the county equalization board shall expire (A.C.A. § 26-27-304(b)(2) (A)). The mayor of the city or town or his or her designee shall serve as the representative of his or her city or town (Id.). The mayor of the county seat shall be the chair of the meeting, and if there are dual county seats, the mayor of the larger of the two seats shall be the chair of the meeting (Id.). Those at the meeting shall select the member of the board via majority vote, and each city or town shall be entitled to one vote (Id.). No action shall be taken unless a quorum is present. A majority of all of the representatives of all cities and incorporated towns in the county shall constitute a quorum (Id.).

Information for this article comes from "Arkansas Property Tax Equalization and Appeal System," a publication of the Assessment Coordination Department. For more information, contact the Department at (501) 324-9240, or visit www.arkansas.gov/acd.



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GRANT MONEY MATTERS Consider the "C" words to give your application an edge

By Chad Gallagher

here has always been a very important word concerning grants. It's the "C" word: competitive. There are always more grant applicants than there are enough dollars to fund every project. Consequently, applying for grant funds is a competitive process.

We spend a lot of time helping clients gain a competitive edge and write the most competitive grant application and proposal possible in hopes of securing the funds. The scarcity of the dollar will ensure that this type of competition continues. We could also fairly easily conclude that such competition is healthy, in the sense that it makes us think more thoroughly, write more compellingly, and causes us to serve our communities better through stronger ideas and projects. I find all of those things to be true.

Here are a couple of other "C" words that have emerged in the grant world that are taking center stage more and more these days and they simply cannot be ignored.

Collaboration

As Americans, we love good 'ole healthy competition, and we especially love beating a nearby rival in a ballgame, and secretly we love beating them in a grant application as well. More and more, however, agencies and private sector funders are looking to fund projects that impact regions, multi-community projects, and collaborative efforts. A collaborative effort is one in which multiple parties work together on a project. Stakeholders working together can create increased security for a funding agency and build confidence in the success of a project.

Collaborative projects within a geographical area can include educational efforts such as afterschool programs, summer programs, or vocational opportunities. Other successful collaborative efforts could include economic development projects, regional festivals or facilities, and more. Beyond partnering with another city or town on a project, collaborative projects can also include building a partnership with a local business, an area nonprofit, a regional healthcare provider or others. Ultimately, strong commitment to your project from multiple sources and partners scores major points with grant funding entities. Recent studies show that projects of \$500,000 or more have a greater likelihood of success when there are two or more partners involved.

Community

Simply holding a required public hearing and capturing comments from the public is no longer enough for all funders. The bar, these days, has been raised. Applicants are expected to show broad community support. This can be done to some extent through traditional support letters, but new measures are appearing in applications. Does your project have a social media page? Have you created an online poll in your community showing support? Have local businesses and organizations raised funds already toward the project? Have they pledged to help raise funds? Have you created a steering committee made up of a diverse group from across various sectors? These are just a few of the steps you can take to help demonstrate broad local support in your community.

Many funding organizations have started asking, "Is this even anything people want?" and "Will people really appreciate that we funded this, as opposed to something else?" Your efforts in the application can help them answer these questions around their conference table when evaluating applications.

Grant writing remains both an art and a science. There's no silver bullet, but it is a practice from which you can learn something with every RFP you read, every application you complete, and even every rejection letter you receive. If you need help with any aspect of the grant process, or desire some tips or guidance, please give us a call.



Chad Gallagher is principal of Legacy Consulting and a former mayor of De Queen. Contact him at (501) 246-8842 or email chad.gallagher@legacymail.org.

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DIRECTORY CHANGES

Changes to 2017 Directory, Arkansas Municipal Officials

Submit changes to Whitnee Bullerwell, wvb@arml.org.

Add . Earle	AL	Skye Petty Darren Warren (Vacant)	Norman Delete WS/WW Add WS/WW Delete AL Add AL	Kenn Greene Robert Brandon
Add Fort Smith Delete	M SS	Sherman Smith, Sr.	Paris Delete WW Add WW	
Delete /A/U Add U	TIL	(Vacant) Bob Roddy Jerry Walters	Parkin Add AL Delete /A/M Add M	Faye Futch
Add Delete	AL SS	Carol Frost Steven Guck James Appleton (Vacant)	Paris Delete WW Add WW	Kenneth Schneider
Goshen Delete E-M Add E-M	ail	goshen.city@sbcglobal.net cityhall@cityofgoshen.net	Pine Bluff Delete /A/ CEO Add CEO	George Barnes Mitzi Ruth
Highland Delete	AL	Mary Jo Clark Mary Jo Morris	Plumerville Delete R/T Add R/T Pottsville	Shirley Tackett Andrea Holland
Lewisville		Chasity Hart Chantell Wyatt	Delete AL Add AL Delete AL	(Vacant) Keith Davis
Delete	Μ	James Bevel Marty Byers (Vacant)	AddALSt. FrancisDeleteAddAdd	Ralph Lewis
		Larry Tarrant Hanna Ross	Delete AL Add AL Delete AL Add AL	Kimberly Hill Terry Pasley Kay Gilbee
Delete		Dawn Miller Kay Gragg	Delete AL Add AL Delete TEL Add TEL	Jim Śmith (870) 598-3722

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Clip and mail to: Arkansas Municipal League		
2017 Directory		
P.O. Box 38		
North Little Rock, AR 72115-0038		

June 14-16

Arkansas Municipal League's 83rd Convention

Statehouse Convention Center Little Rock, Arkansas

November 15-18

National League of Cities City Summit 2017

Charlotte Convention Center Charlotte, NC



Siloam Springs Public Library celebrates one year anniversary

iloam Springs celebrated the one-year anniversary of the new Siloam Springs Library in March. The new 18,5000 square foot, \$4.7 million dollar building opened March 7, 2016. The four-year journey to a new library involved feasibility studies starting in 2012, Board approval for budgeting, staff research and input, public work sessions and meetings, conceptual designs and more.

In the new library's first year, patron visits have increased 59 percent, program attendance is up 61 percent, item checkouts increased 31 percent, and computer use is up 45 percent. The staff has also increased the amount of programming available by 46 percent by adding a bi-lingual program, more teen programing, and an additional adult reading group. The new library is three times larger than the previous space and includes a teen area, a children's area and reading room, six study/work rooms, expansive main floor area for adult reading, a cozy nook for periodicals and reference materials, plus a wing dedicated to public use. This public use area features two rooms that can hold 100 and 50 respectively, but they can also be combined to host larger meetings. The nonprofit group the Friends of the Library also has its own store in the public wing of the building. Outside you can enjoy the back balcony overlooking downtown or the west patio featuring a gas fireplace.

The Siloam Springs Public Library is located at 205 E. Jefferson. Visit the library online at www.siloamsprings.com/library.

FAIRS & FESTIVALS

May 12-13

28th Free State of Yell Fest **Dardanelle** (479) 229-3328; dardanellechamber.com

May 13

14th Bloomin' in the Bay Fairfield Bay (501) 884-6010

20th Festival on the Ridge Harrisburg (870) 931-2790

Dogwood Days Festival Horseshoe Bend (870) 670-5433; www.horseshoebend.org

Mayfest

Blytheville (870) 763-2525; mainstreetblytheville.com

May 19-20

5th Dermott Community Fest

Dermott (870) 329-3378; dermottcommunityfestival.com

27th Crawdad Days Festival Harrison (870) 741-2659; www.crawdaddays.org

29th Magnolia Blossom Festival & 28th World Championship Steak Cook-Off

Magnolia (870) 234-4352; www.blossomfestival.org

May 19-21

40th Old Timers Day **Van Buren** (580) 467-6377; www.oldtownvanburen.com

May 25-28

20th Augusta Days **Augusta** (870) 347-6457

June 1-3

32nd Steamboat Days **Des Arc** (870) 256-5289; www.steamboatdays.net

June 2-3

Mudtown Days **Lowell** (479) 770-2185; www.lowellarkansas.gov

40th Lum and Abner Festival **Mena** (479) 394-8355; www.visitmena.com

50th Shirley Homecoming Celebration Shirley (501) 723-8290; shirleyar.org

June 3

15th Gassville in the Park Festival **Gassville** (870) 435-6439; www.cityofgassville.org

June 8-10

41st Wynne Farm Fest

Wynne (870) 238-4183; www.crosscountychamber.com

June 15-17

46th Smackover Oil Town Festival Smackover (870) 725-3571; www.smackoverar.com

 \square

2017 State Turnback Funds

		Actua	l Totals Pe	er Capita			
	STR	EET	SEVERAN	ICE TAX	GENERAL		
MONTH	2016	2017	2016	2017	2016	2017	
January	\$5.0284	\$5.3276	\$0.2297	\$0.3041	\$2.1382	\$2.1473	
February	\$5.1992	\$5.5378	\$0.1524	\$0.1894	\$1.0775	\$1.0884	
March	\$4.6255	\$4.7222	\$0.1655	\$0.3450	\$1.0778	\$1.0886	
April	\$5.5340	\$5.3517	\$0.2342	\$0.3611	\$1.0777	\$1.0886	
Мау	\$5.4590		\$0.0745		\$1.0773		
June	\$5.2768		\$0.0968		\$1.0778		
July	\$5.6734		\$0.0987		\$2.8803		
August	\$5.0337		\$0.1292		\$1.2006		
September	\$5.3389		\$0.1482		\$1.0906		
October	\$5.5217		\$0.2562		\$1.0896		
November	\$5.3393		\$0.2306		\$1.0881		
December	\$4.9184		\$0.2078		\$1.0884		
Total Year	\$62.9483	\$20.9393	\$2.0238	\$1.1996	\$15.9639	\$5.4129	

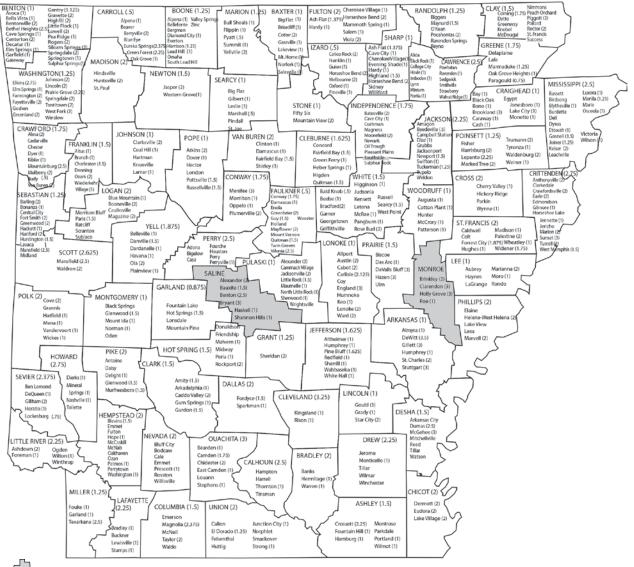
Actual Totals Per Month

	STR	EET	SEVERAN	ICE TAX	GENERAL							
MONTH	2016	2017	2016	2017	2016	2017						
January	\$9,482,577.19	\$10,065,525.00	\$433,179.54	\$574,575.98	* \$4,032,277.00	*\$4,056,819.92						
February	\$9,804,689.33	\$10,462,690.50	\$287,481.18	\$357,751.63	\$2,031,997.39	\$2,056,417.62						
March	\$8,722,769.73	\$8,921,686.11	\$312,010.76	\$651,783.55	\$2,032,596.84	\$2,056,718.50						
April	\$10,436,025.60	\$10,110,987.00	\$441,661.71	\$682,243.26	\$2,032,297.66	\$2,056,718.50						
May	\$10,294,480.80		\$140,536.93		\$2,031,495.51							
June	\$9,950,873.55		\$182,493.78		\$2,032,597.66							
July	\$10,698,830.40		\$186,206.19		** \$5,431,589.73							
August	\$9,492,433.07		\$243,594.47		\$2,264,157.25							
September	\$10,068,067.87		\$279,548.09		\$2,056,681.01							
October	\$10,421,889.30		\$483,529.74		\$2,056,531.47							
November	\$10,087,659.40		\$435,692.77		\$2,055,823.30							
December	\$9,292,326.92		\$392,523.22		\$2,056,318.09							
Total Year	\$118,752,623.16	\$39,560,888.61	\$3,818,458.38	\$2,266,354.42	\$30,114,362.91	\$10,226,674.54						

* Includes \$2 million appropriation from the Property Tax Relief Fund

** Includes \$3,517,035.84 supplemental for July 2016

Local Option Sales and Use Tax in Arkansas



KEY: Counties not collecting sales tax

Source: Rachel Garrett, Office of State Treasurer See also: www

See also: www.dfa.arkansas.gov

Sales and Use Tax Year-to-Date 2017 with 2016 Comparison (shaded gray)											
Month	Munici	pal Tax	Count	ty Tax	Tota	Interest					
January	\$51,749,675	\$49,037,009	\$46,139,133	\$43,720,229	\$97,888,807	\$92,757,238	\$15,903	\$15,812			
February	\$60,007,416	\$59,477,239	\$52,583,090	\$51,693,904	\$112,590,506	\$111,171,143	\$17,386	\$20,455			
March	\$48,225,282	\$45,484,389	\$42,723,485	\$41,503,958	\$90,948,767	\$86,988,347	\$18,863	\$17,357			
April	\$50,349,075	\$51,278,433	\$44,591,728	\$46,543,122	\$94,940,803	\$97,821,554	\$15,747	\$19,032			
Мау		\$51,716,750		\$46,509,945		\$98,226,695		\$16,799			
June		\$48,045,270		\$42,836,823		\$90,882,093		\$17,947			
July		\$52,527,961		\$47,321,806		\$99,849,766		\$17,750			
August		\$52,254,925		\$47,594,177		\$99,849,102		\$17,169			
September		\$53,746,167		\$49,430,573		\$103,176,740		\$18,913			
October		\$52,105,594		\$47,384,899		\$99,490,493		\$17,666			
November		\$53,632,182		\$48,831,434		\$102,463,617		\$17,523			
December		\$51,969,068		\$46,917,820		\$98,886,888		\$17,198			
Total	\$210,331,447	\$621,274,986	\$186,037,436	\$560,288,690	\$396,368,883	\$1,181,563,676	\$67,900	\$213,621			
Averages	\$52,582,862	\$51,772,916	\$46,509,359	\$46,690,724	\$99,092,221	\$98,463,640	\$16,975	\$17,802			

April 2017 M	lunicipal Levv	Receipts a	nd April 2017 Municipal/Cou	ntv Levv Re	ceipts with 2016 Comparison (s	shaded ara	v)	
CITY SALES AND U	ISE TAX . AMOUNT	LAST YEAR	Garfield		Murfreesboro	24,288.24	Montrose	3,110.25
		68,866.15	Garland		Nashville	111,720.22	Parkdale	2,433.73
	204,392.59 2,374.17	199,359.70 2,766.47	Gassville	19,409.37 43,594.47	Newport	180,420.20 5,895.45	Portland 4,052.07 Wilmot	3,777.99 4,832.30
Alpena	4,616.86	5,271.03	Gilbert	110.25	Norman 1,701.19	2,020.54	Baxter County 303,637.95	312,964.01
Altheimer		2,461.84 6,543.83	Gillett	11,251.58 4,364.35	North Little Rock 1,340,770.65 Oak Grove 1,093.89	1,537,190.82 677.42	Big Flat	1,357.59 3,080.69
	10,379.02	8,568.57	Gilmore	372.80	Oak Grove Heights 4,379.08	NA	Cotter 12,284.83	12,662.15
		281.27 161,532.64	Glenwood	59,763.07	0la	14,547.72	Gassville	27,125.72 9,672.84
	159,424.68	84,455.08	Gosnell	16,792.75 4,356.39	Oppelo2,519.57 Osceola89,694.04	2,933.17 104,943.31	Lakeview	162,493.26
Ashdown	119,299.59	125,626.33	Grady	3,379.66	Oxford 1,507.98	1,540.50	Norfork 6,471.70	6,670.47
Atkins	53,592.90 27,357.75	50,358.51 29,822.92	Gravette	112,133.85 71,985.86	Ozark	80,028.35 16,784.75	Salesville	5,874.20 688,096.58
Austin	31,058.96	25,254.87	Greenbrier 157,877.14	164,219.09	Pangburn	6,703.47	Avoca	7,904.13
	6,418.80	6,123.31 34,256.05	Greenland	18,003.57 215,381.07	Paragould	296,842.91 83,144.11	Bella Vista 431,363.14 Bentonville	429,641.26 571,769.82
Barling	53,552.02	59,831.06	Greers Ferry 14,875.85	14,816.62	Patmos	103.83	Bethel Heights 38,573.23	38,419.25
	626,943.01	596,722.37	Guion	3,913.44	Patterson	1,171.13	Cave Springs	31,276.38
	13,680.09	14,604.92 9,780.81	Gum Springs	337.12 22,863.36	Pea Ridge	46,077.97 4,331.52	Centerton	154,114.33 27,518.68
Bearden	11,908.50	11,621.25	Guy 5,825.34	6,074.75	Perryville 18,974.28	22,348.22	Elm Springs 2,227.88	2,218.99
		109,153.60 145.91	Hackett 4,700.79 Hamburg		Piggott 63,416.34 Pine Bluff 960,344.33	61,654.54 985,587.49	Garfield	8,130.89 6,559.78
Bella Vista	173,813.38	147,914.22	Hardy 17,830.85	16,165.85	Pineville	1,478.88	Gentry 55,697.01	55,474.68
		2,478.68 1,299,106.64	Harrisburg	49,742.11 451,792.21	Plainview	3,265.47 12,865.55	Gravette	50,421.22 9,442.84
Bentonville	1,865,798.72	1,989,720.97	Hartford	2,170.43	Pocahontas	251,652.72	Little Flock 42,037.01	41,869.21
	227,374.05	234,400.67 72,490.05	Haskell	24,728.35	Portia	2,204.20	Lowell	118,675.32
		72,490.05 NA	Hatfield	5,447.75 2,410.09	Pottsville	5,194.96 28,143.37	Rogers	77,648.35 906,448.15
		10,200.44	Hazen	52,760.11	Prairie Grove	73,436.10	Siloam Springs 244,562.70	
		2,946.50 271.58	Heber Springs 136,754.04 Helena-West Helena 248,602.33		Prescott	76,617.23 425.12	Springdale 106,547.96 Springtown 1,414.79	106,122.66 1,409.14
Blytheville	227,985.41	238,942.44	Hermitage 5,205.50	4,844.51	Quitman	20,215.72	Sulphur Springs 8,309.81	8,276.66
		2,195.67 14,259.05	Higginson	1,689.35 51,950.33	Ravenden	2,330.24 24,790.33	Boone County	377,563.04 3,984.11
Booneville		105,452.10	Highland	25,455.25	Redfield	29,486.06	Bellefonte	5,670.17
		13,544.31	Holly Grove		Rison	14,872.95	Bergman	5,482.83
		1,858.60 1,510.99	Hope	175,310.98 5,869.60	Rockport	98,718.30 394.48	Diamond City 9,454.92 Everton 1,608.06	9,766.69 1,661.09
		967.12	Horseshoe Bend 19,411.85			2,643,377.68	Harrison	161,649.92
	102,766.52	103,573.10 17,243.97	Hot Springs 1,557,814.64 Hoxie		Rose Bud	21,224.62 NA	Lead Hill	3,384.62 2,110.70
Bryant	987,020.22	976,896.43	Hughes 5,711.69	6,750.44	Russellville 55,808.46	1,007,206.33	South Lead Hill 1,233.25	1,273.92
Bull Shoals	12,981.32	12,176.04 707,016.27	Humphrey	2,236.80 2,756.99	Salem	20,067.20 3,523.52	Valley Springs 2,212.60 Zinc 1,245.35	2,285.55 1,286.41
Caddo Valley	46,232.69	46,642.09	Huntsville		Searcy	708,608.95	Bradley County 113,700.06	
Calico Rock	22,343.87	25,359.98	Imboden		Shannon Hills	12,439.07	Banks	923.56
	283,535.82 4,498.42	298,752.78 5,053.37	Jacksonville		Sheridan	185,289.25 983.28	Hermitage	6,181.90 44,710.80
Carlisle	51,857.11	51,348.58	Jennette	114.49	Sherwood 388,212.84	341,687.56	Calhoun County 66,140.97	91,488.51
		NA 17,221.15	Johnson		Shirley	3,430.28 586,198.62	Hampton	
Cave Springs	30,824.98	27,059.59	Jonesboro 1,422,609.76	1,458,857.96	Sparkman 3,623.03	3,370.32	Thornton 5,763.08	7,971.70
	190,715.50	249,217.83 28,271.20	Junction City 4,906.81 Keiser 6,561.51	5,509.93 6,586.67	Springdale	2,243,250.14 485.40	Tinsman	1,057.68 142,298.64
		14,462.98	Keo	998.76	St. Charles	1,922.91	Beaver	520.94
Cherry Valley	4,595.99	4,236.13	Kibler		Stamps	12,503.51	Blue Eye	156.28
	2,383.92	2,001.13 47,579.74	Kingsland 2,195.28 Lake Clty	1,619.37 11,917.30	Star City	68,648.96 5,256.62	Chicot County 103,048.23 Dermott	198,104.08 20,686.11
Clarksville	342,638.42	362,859.87	Lake Village	65,634.88	Strong 8,560.63	12,878.28	Eudora 14,736.02	16,246.73
Clinton		79,434.81 2,633.74	Lakeview	3,337.90 11,192.61	Stuttgart	530,980.08 1,577.54	Lake Village	18,437.78 390,299.92
Conway	1,887,423.98	1,870,110.31	Lead Hill	4,888.46	Summit 6,327.90	6,121.75	Clay County 87,199.22	89,760.17
	70,489.08	83,026.37 11,653.28	Lepanto	26,333.73 2,843.29	Sunset	1,580.74 3,705.45	Corning	24,228.29 1,076.17
Cotton Plant		1,378.77	Lewisville	7,810.31	Tavlor	7,927.88	Greenway	2,249.21
Cove	13,768.28	13,393.18	Lincoln		Texarkana	385,694.87	Knobel	
	263,791.87	7,427.87 271,238.83	Little Flock		Texarkana Special 186,265.02 Thornton	190,561.92 1,070.00	Nimmons	2,001.69 742.56
Damascus		5,451.81	Lockesburg 4,586.67	5,112.64	Tontitown 111,087.60	113,415.95	Peach Orchard 1,411.38	1,452.84
Danville	35,803.51	41,304.66 159,638.60	Lonoke	145,794.79 284,604.26	Trumann	77,436.01 17,802.25	Piggott	27,614.65 2,389.11
Decatur	19,606.72	19,978.80	Luxora	1,960.78	Turrell	3,703.24	Rector 13,779.30	14,183.99
	4,262.55	4,556.17 114,021.85	Madison 1,368.14 Magazine		Tyronza	3,144.46 606,559.70	St. Francis	2,690.44 1,603.49
Dermott	23,380.64	24,970.12	Magnolia	480,659.30	Vandervoort 1,504.84	513.91	Cleburne County 323,008.63	332,961.66
	18,272.29	18,035.90 12,928.27	Malvern	168,875.38 6,972.53	Vilonia	77,610.70 5,177.20	Concord 2,398.03 Fairfield Bay 1,798.52	2,471.92 1,853.94
DeWitt	163,325.31	176,494.38	Manila	28,993.98	Wabbaseka	941.92	Greers Ferry 8,756.72	9,026.55
		2,048.30	Mansfield	29,466.78	Waldenburg	8,508.59	Heber Springs 70,417.43	72,587.24
		2,127.25 18,122.94	Marianna		Waldron	57,435.41 67,714.88	Higden 1,179.36 Quitman	1,215.70 7,415.74
Dover	19,742.96	22,658.41	Marked Tree 61,555.02	50,407.75	Ward 40,023.93	42,596.69	Cleveland County 97,009.74	102,523.05
Dumas Dver	131,721.51	143,817.27 2,390.87	Marmaduke		Warren	69,113.11 600.13	Kingsland 1,639.55 Rison 4,929.67	1,732.73 5,209.84
Earle	17,399.66	19,836.37	Marvell	18,431.55	Weiner	8,447.38	Columbia County 312,371.19	397,173.64
	2,439.93	3,004.51 550,723.95	Maumelle		West Fork	37,789.83 585,239.63	Emerson	707.56 22,259.27
		75,715.94	Maynard 5.759.14	5.359.71	Western Grove	3,512.39	McNeil	992.12
Elm Springs	7,236.55	6,115.98	McCrory 19,693.44	20,520.34	Wheatley	2,836.75	Taylor	1,088.26
England Etowah		65,415.71 527.86	McGehee		White Hall	71,440.63 4,270.85	Waldo	2,637.96 318,918.06
Eudora	25,372.93	28,665.16	Melbourne 64,927.79	69,515.08	Widener 2 605 21	1,752.87	Menifee	3,373.29
	146,218.45 5,126.30	151,632.13 3,467.75	Mena	126,313.42 6,133.09	Wiederkehr Village 1,886.93 Wilmot 1,648.06	2,062.55 1,418.52	Morrilton	
Fairfield Bay	27,834.21	24,818.10	Mineral Springs 5,012.12	4,787.46	Wilson 5,935.01	NA	Plumerville 9,058.17	9,226.27
Farmington Favetteville		105,256.69 3,382,965.28	Monette	12,557.38	Wilton	933.09 130,545.71	Craighead County 289,788.96 Bay 29 484 77	297,522.58 30,271.63
Flippin	44,235.44	43,942.59	Moorefield 4,791.46	5,090.16	Yellville	40,324.85	Bay	
Fordyce	75,081.97	80,051.58	Moro	3,268.34			Bono	35,818.35
Forrest City	8,352.99 304,992.21	9,139.52 308,201.75	Morrilton	140,746.45 18,728.80	COUNTY SALES AND USE AMOUNT Arkansas County 278,563.21	LAST YEAR 276,090.79	Brookland	33,095.42 21,497.73
Fort Smith	3,353,271.76	3,620,943.10	Mountain Home 378,083.76	392,051.76	Ashley County 213,247.20	198,823.21	Cash5,599.00	5,748.42
		8,739.39 443.90	Mountain View		Crossett	48,384.61 1,537.55	Egypt	
Franklin		2,595.45	Mulberry		Hamburg	25,101.66	Lake City	34,994.75
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CITY & TOWN

CORRECTION: The March 2016 Comparison (shaded gray) Municipal/County Levy Receipts numbers reported in last month's *City & Town* were from two months ago. To see the correct March 2016 Comparison numbers go to: **www.arml.org/services/publications** and click on the April *City & Town* issue.

Monette		25,229.15	Newark	0	Burdette	2,189.67	Searcy County	34,324.52
Crawford County		660,353.99	0il Trough			2,556.53	Big Flat	5.60
Alma		48,057.51	Pleasant Plains 4,304.1	2 4,434.76	6 Dyess 4,416.61	4,700.34	Gilbert	156.89
Cedarville	12,301.56	12,362.46	Southside		Etowah	4,023.95	Leslie	2,470.96
Chester		1,410.07 7,768.66	Sulphur Rock 5,623.7 Izard County 42,089.8		Gosnell	40,675.12 6,603.40	Marshall 7,641.81 Pindall	7,592.18
Kibler		8,522.47	Jackson County	8 252,870.92		8,701.36	St. Joe	627.55 739.61
Mountainburg	5,568.35	5,595.92	Amagon	2 906.97	Zeachville	22,848.23	Sebastian County 777,768.57	837,555.65
Mulberry		14,677.10	Beedeville			13,504.87	Barling 71,084.32	76,548.57
Rudy Van Buren		540.97 202,118.23	Campbell Station 2,346.5 Diaz			38,313.49 963.00	Bonanza	9,467.72
Crittenden County		1,275,457.29	Grubbs			88,928.11	Central City	8,265.73 1,419,482.86
Anthonyville		1,035.46	Jacksonport 1,950.8	7 1,962.02	2 Victoria	424.18	Greenwood 136,878.22	147,400.05
Clarkedale		2,386.05	Newport			10,352.21	Hackett	13,370.07
Crawfordsville Earle	14 721 04	3,080.64 15,525.41	Swifton			NA 38,705.83	Hartford 9,816.33	10,570.91
Edmondson		2,746.21	Tupelo			500.25	Huntington 9,709.30	10,455.66
Gilmore		1,522.31	Weldon	8 694.11	Glenwood	212.23	Lavaca	37,689.76 11,904.63
Horseshoe Lake		1,877.97	Jefferson County 696,360.8			5,437.01	Midland	5,351.32
Jennette Jericho		665.65 765.34	Altheimer 10,033.2 Humphrey		Norman	1,910.03 1,172.28	Sevier County 241,820.23	287,621.27
Marion		79,395.68	Pine Bluff			129,768.96	Ben Lomond 1,101.57	1,310.21
Sunset	1,086.70	1,146.08	Redfield 13,224.7			1,194.70	De Queen	59,583.09
Turrell		3,559.78	Sherrill			1,329.58	Gillham 1,215.53 Horatio	1,445.75 9,433.54
West Memphis Cross County		168,792.18 248,023.26	Wabbaseka			761.14 4,576.45	Lockesburg	6,677.57
Cherry Valley	6.430.44	6,370.61	Johnson County			31,755.77	Sharp County	75,764.60
Hickory Ridge	2,686.76	2,661.76	Clarksville	8 89,531.49	Rosston 1,963.04	2,514.64	Ash Flat	9,062.53
Parkin		10,813.40	Coal Hill			1,464.46	Cave City	16,109.11 35,861.73
Wynne Dallas County		81,878.51 137,795.56	Hartman 4,825.5 Knoxville 6,796.6		5 Newton County	49,197.90 1.968.76	Evening Shade	3,994.91
Desha County		104,049.83	Lamar			1,622.33	Hardy	6,750.66
Arkansas City	3,806.10	4,026.88	Lafayette County 73,436.6			568,056.18	Highland 9,588.75	9,663.62
Dumas		51,777.36	Bradley			8,718.64	Horseshoe Bend	73.98
McGehee Mitchellville		46,419.18 3,960.87	Buckner 1,515.5 Lewisville			109,957.71 2,608.37	Sidney	1,673.79 693.56
Reed		1,892.42	Stamps			8,402.74	St. Francis County 134,031.64	129,198.52
Tillar		231.05	Lawrence County 295,635.6	7 209,392.73	B Louann 1,381.85	1,480.18	Caldwell	8,500.91
Watson	2,194.23	2,321.51	Alicia	9 752.86	S Stephens	8,041.73	Colt 6,006.40	5,789.80
Drew County Jerome		439,689.89	Black Rock 4,258.6 College City			104,835.28 934.25	Forrest City	235,436.91
Monticello		477.86 115,998.39	Hoxie			1,408.08	Hughes	22,071.74 11,778.74
Tillar		2,499.60	Imboden 4,355.1			764.39	Palestine	10,430.84
Wilmar		6,261.24	Lynn 1,852.7			277.15	Wheatley	5,437.52
Winchester		2,046.23	Minturn			773.33	Widener 4,337.98	4,181.53
Faulkner County Enola		667,312.48 2,031.96	Portia			1,206.93 6,526.37	Stone County	76,856.14
Holland		3,348.53	Ravenden			104,280.65	Fifty Six 1,402.31 Mountain View	1,403.58 22,295.01
Mount Vernon		871.70	Sedgwick	2 922.86	6 Elaine 11,919.12	11,673.37	Union County	435,843.84
Twin Groves		2,013.92	Smithville			184,976.14	Calion 13,995.83	12,706.25
Wooster	213 661 83	5,170.07 149,798.25	Strawberry 1,942.7 Walnut Ridge 34,339.4			8,130.97 5,249.34	El Dorado 595,925.79	541,017.44
Altus		5,868.82	Lee County			21,768.26	Felsenthal	3,113.44
Branch	4,052.92	2,841.50	Aubrey	6 934.81	Pike County 138,058.88	135,165.86	Huttig	17,415.35 15,534.61
Charleston		19,526.62	Haynes			866.83	Norphlet	19,600.47
Denning		3,646.72 28,523.41	LaGrange			852.01 2,067.05	Smackover	51,566.49
Wiederkehr Village		294.22	Moro			16,195.60	Strong	14,671.90
Fulton County	99,341.74	98,154.74	Rondo	4 1,088.80	Murfreesboro 12,418.04	12,157.81	Van Buren County 246,761.95 Clinton	253,511.08
Ash Flat		388.33	Lincoln County	6 50,977.12		113,088.29	Damascus 2,106.05	22,519.32 2,163.65
Cherokee Village Hardy		3,019.05 159.90	Gould			1,691.42 17,460.34	Fairfield Bay	18,650.70
Horseshoe Bend		64.72	Star City			14,358.13	Shirley 2,451.45	2,518.49
Mammoth Spring .	3,764.54	3,719.56	Little River County 166,679.2	8 189,426.71	Marked Tree 20,211.76	19,462.74	Washington County1,321,878.86	1,357,676.38
Salem		6,224.65	Ashdown			55,339.10	Elkins	40,799.82 27,056.07
Viola		1,283.00 2,020,528.07	Foreman			5,779.66 462.68	Farmington	92,046.12
Fountain Lake		6,859.51	Wilton		Weiner	5,430.76	Fayetteville 1,103,812.81	1,133,704.94
Hot Springs	198,499.34	205,686.15	Winthrop 1,382.1	1 1,570.74	Polk County	259,809.96	Goshen 16,066.64	16,501.74
Lonsdale	1,237.11	1,281.89	Logan County			7,793.28	Greenland	19,937.68
Mountain Pine Grant County	199 738 79	10,500.67 179,313.77	Blue Mountain			11,302.30 8,425.72	Johnson	51,677.72 34,652.11
Greene County		492,505.93	Caulksville			117,042.00	Prairie Grove	68,194.86
Delaplaine	1,273.08	1,270.40	Magazine 6,372.5	3 7,581.00	Vandervoort 1,576.60	1,774.90	Springdale 963,023.42	989,102.87
Lafe		5,015.90	Morrison Bluff			15,382.54	Tontitown	37,903.16
Marmaduke Oak Grove Heights		12,167.40 9,736.11	Paris			334,583.70 40,182.55	West Fork	35,699.84 6,024.44
Paragould	286,585.40	285,983.20	Scranton 1,685.3	0 2,004.89	Dover 17,917.53	18,359.27	White County	786,612.26
Hempstead County .	348,326.17	349,659.71	Subiaco			5,995.41	Bald Knob	30,611.55
Blevins		3,264.84 445.68	Lonoke County			13,842.73 37,811.04	Beebe	77,294.96
Fulton		2,083.28	Austin			371,981.72	Bradford 8,429.14 Garner	8,020.08 3,000.93
Норе	104,231.47	104,630.51	Cabot 207,945.9	3 212,678.95	5 Prairie County 174,553.31	56,566.15	Georgetown	1,310.26
McCaskill		995.00	Carlisle		7 Biscoe	2,350.58	Griffithville	2,377.49
McNab		704.79 652.97	Coy			11,118.32 4,008.29	Higginson 6,896.57	6,561.88
Ozan		880.99	Humnoke			9,505.94	Judsonia	21,334.04
Patmos		663.33	Keo2,238.9	9 2,289.95	5 Ulm	1,100.83	Kensett	17,413.82 2,694.49
Perrytown		2,819.17	Lonoke			863,801.03	McRae	7,206.45
Washington Hot Spring County		1,865.63 354,291.65	Ward			4,181.51 13,607.63	Pangburn 6,674.46	6,350.55
Donaldson		2,866.37	Hindsville			502,560.97	Rose Bud 5,352.89	5,093.12
Friendship	1,414.84	1,676.02	Huntsville 16,031.0	1 16,148.77	Zittle Rock	3,428,910.22	Russell 2,398.81 Searcy	2,282.39
Malvern	82,945.03	98,256.43	St. Paul		Maumelle	304,098.64	West Point	241,532.22 1,954.83
Midway Perla		3,704.38 2,295.00	Marion County			1,103,919.01 523,096.45	Woodruff County 18,089.77	18,071.81
Rockport		7,189.71	Flippin			37,456.43	Augusta 18,710.92	18,692.34
Howard County	333,243.20	339,658.49	Pyatt	2 1,536.82	2 Randolph County 139,330.85	154,153.11	Cotton Plant 5,522.23	5,516.75
Dierks		16,639.41	Summit 4,376.7			3,737.44	Hunter	892.54 14,697.16
Mineral Springs Nashville		17,740.88 67,952.85	Yellville			4,588.32 2,089.52	Patterson	3,842.17
Tollette		3,524.67	Fouke			71,172.86	Yell County 227,672.79	254,702.87
Independence County	577,038.48	615,443.64	Garland	0 8,506.77	Ravenden Springs1,148.74	1,270.94	Belleville	2,749.70
Batesville		130,221.83	Texarkana			4,911.44	Darville	15,020.46
Cave City		2,058.54 5,743.59	Mississippi County 851,155.3 Bassett 1,863.5			NA 167,739.74	Dardanelle	29,585.75 2,338.18
Magness	2,491.21	2,566.82	Birdsong	6 470.03	3 Mansfield	7,893.64	Ola 7,740.09	7,987.22
Moorefield	1,689.58	1,740.87	Blytheville , 168,261.9	2 179,071.42		31,574.53	Plainview	3,790.97
MAY 20	17							57

MUNICIPAL MART

To place a classified ad in City & Town, please email the League at citytown@arml.org or call (501) 374-3484. Ads are FREE to League members and available at the low rate of \$.70 per word to non-members. For members, ads will run for two consecutive months from the date of receipt unless we are notified to continue or discontinue. For non-members, ads will run for one month only unless otherwise notified.

- **DIRECTOR OF FINANCE**—The City of Maumelle is accepting applications for the position of Director of Finance. This position reports directly to the City Clerk-Treasurer and the Mayor. The general purpose of the position is to perform responsible management and administrative work directing and coordinating the varied functions of the City's Finance Department. Education and experience: Applicants must possess a minimum of a Bachelor's Degree from a four-year college or university and 5 years related experience and/or training, or equivalent combination of education and experience. Must have 4 years managerial experience. Note: Online applications and resumes will not be accepted by themselves. A City of Maumelle Employment Application must be completed. Please go to the City of Maumelle web page (www.maumelle.org) and click on the Human Resources Department site and complete the online application. You may contact the Maumelle Human Resources office by phone at (501) 851-2784 ext. 242, or at the office location 550 Edgewood Drive. Suite 555 8 a.m.-5 p.m. Monday-Friday for an application or assistance. EOE. This ad is available from the Title VI Coordinator in large print, on audio, and in Braille at (501) 851-2784, ext. 242 or at rhilton@maumelle.org.
- **DIRECTOR OF PARKS AND RECREATION**—The City of Benton is currently taking applications for Parks Director. Job function is to plan, coordinate, schedule, and manage all department services, programs, and operations to ensure a quality parks system and programs. Employee must possess a valid Arkansas driver's license. Associate or Bachelor's degree preferred but training and experience can be considered. Complete job description and application for employment available at www.bentonar.org. Position is open until filled. Salary DOE. EOE.
- **EXECUTIVE DIRECTOR**—Regional Recycling & Waste Reduction District seeks an Executive Director. Required skills: Good management and communication skills and experience; Budget development, execution and monitoring; prepare annual budget; Strategic planning and implementation; Prepare an annual report; develop needs assessment; Oversee grant applications; Monitor waste hauler application program; Oversee waste tire recycling program; Provide assistance to District board members and their staffs; Must possess excellent communication skills (written and oral), Computer skills—MSWord, Excel, Outlook; Other duties as specified in job description. Excellent salary and benefit package; desirable working environment. Requires a Bachelor's degree from a four-year college or university. If interested please submit your resume by 4:30 p.m., May 19 to: John N. Roberts, Executive Director-Regional Recycling & Waste Reduction District, c/o Pulaski County Judge's Office, 201 S. Broadway, Suite 400, Little Rock, AR 72201; (501) 340-8787; john.roberts@regionalrecycling.org.
- EXECUTIVE DIRECTOR—The Arkansas Association of Chiefs of Police is searching for a new Executive Director. Qualified candidates may submit a resume to the President of the Association at chad.henson@arkchiefs.org no later than 5 P.M. on May 31. The Committee of nine Chiefs of Police and the President will then yet all the applications and will then invite the qualified candidates for an oral interview in Little Rock on June 13 (location TBD). After the first interview the candidates will be reduced and a second interview of finalist will occur within a week with the Executive Board of the Association. The AACP is a non-profit organization of police chiefs and executives from all over Arkansas, who recognize the importance of having proven, effective leaders in law enforcement today. The AACP continually works towards enhancing the knowledge and skills of police executives so that they can effectively meet the growing demand of providing the best possible law enforcement available today. The full job description and requirements can be found at www.arkchiefs.org under Employment Opportunities or our Facebook page facebook.com/arkchiefs.

- IT DIRECTOR—Harrison is accepting resumes for an Information Technology Director. Responsible for the development, management, security and maintenance of the city information systems including but not limited to: city-wide network operations, website management, telecommunications, PC technical support, and systems design, development, and maintenance. For complete job description and qualifications, see Employment tab on website: www.cityofharrison.com. Send resumes to: P.O. Box 1715, Harrison, AR 72602; or email hr@cityofharrison.com.
- **OFFICE ADMINISTRATOR**—The City of Maumelle is seeking a highly gualified and motivated individual to serve as Office Administrator for the Parks and Recreation Department and a positive image of the community center. The successful candidate will oversee daily operations for the community center, all related personnel and staffing responsibilities and daily bookkeeping, pavroll, as well as other Human Resource functions. Assist with all community functions, maintain management information systems, updates, software, website and servers, maintain bookkeeping, payroll, daily accounting account payables/receivables, supervise staff including hiring determining workload and delegating assignments, schedules, employee meetings, training, monitoring and evaluating performance and initiating corrective or disciplinary actions, responsible for Facility rentals and community events, overseeing membership sales, reports, monthly auto drafts, requisitions, and complete other duties and tasks as assigned. This job requires a Bachelor's degree from a four-year college or university or three years related experience and/or training or equivalent combination of education and experience, and two years managerial experience. Starting Salary: \$34,329. Open until filled. A City of Maumelle Employment Application must be completed. Please go to the City of Maumelle web page (www.maumelle.org) and click on the Human Resources Department site and complete the online application. You may contact the Maumelle Human Resources office by phone at (501) 851-2784 ext. 242, or at the office location 550 Edgewood Drive, Suite 555 8 a.m.-5 p.m. Monday-Friday for an application or assistance. EOE. This ad is available from the Title VI Coordinator in large print, on audio, and in Braille at (501) 851-2784, ext. 242 or at rhilton@maumelle.org.
- PRINCIPAL PLANNER—The City of Republic, Mo., seeks a Principal Planner to develop and implement comprehensive plans for the physical development of the community and to administer the various land use regulations of the city. Education and experience: Must have a Bachelor's Degree in Urban Planning, Geography, or related field plus three to five years of previous planning experience in municipality setting. Master's degree and prior supervisory experience is preferred. Licensing/certification requirements: Must possess a Missouri DL; American Institute of Certified Planners or equivalent certification preferred; Certified Floodplain Manager certification preferred. Pay range: \$22.80-\$30.27/hour DOQ. Open until filled. Application and complete job description available at www.republicmo.com. Application must be completed and submitted to HR, City Hall, 213 N. Main, Republic, M0 65738. EOE.
- **FOR SALE**—The City of Marshall has for sale the following cars and equipment: 2008 Dodge Charger, fully equipped police vehicle. Two Solid Waste trash trucks: 1996 Peterbuilt Model 377 with a 25 YRD Leach rear load packer and a 1996 Freightliner with a 25 YRD McNeilus rear load packer. If interested phone Marshall City Hall at (870) 448-2543 or email marshallarwater@gmail.com for more information.
- **FOR SALE**—Rison has for sale a 2008 Dodge Durango with 152,370 miles. Good shape. Used as a police patrol unit. KBB values the vehicle at \$4,224, will work with another city on price. Contact: Mayor Vernon Dollar at judgevern2003@yahoo.com or call (870) 814-8775. We would like to sell this vehicle to another department that needs a vehicle.



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Standing from left: Leigh Ann Biernat, Jack Truemper, Lindsey Ollar, Michael McBryde, Michele Casavechia, Kevin Faught, Melissa Walsh

Seated from left: Jason Holsclaw, Bo Bittle, Mark McBryde, Dennis Hunt (Executive Vice President and Manager of Public Finance)

At Stephens, we understand our continued success results from how clients are treated. With this in mind, our work is done in a manner that demonstrates trust and clear thinking.

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