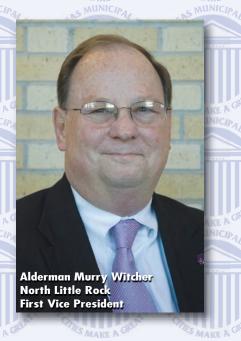
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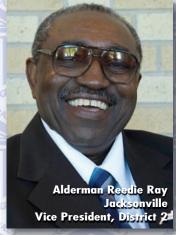
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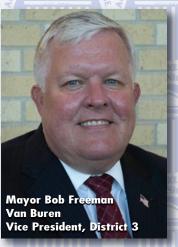
New leaders named during 75th Convention













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FEATURES

- 7 Historic 75th Convention covers new laws and much more The League this year celebrated 75 years of working for Arkansas cities and towns, and a record-breaking crowd gathered June 17-19 in Hot Springs to celebrate and to plan for the future.
 - 11 Executive Director Don Zimmerman reports stable League finances
 - 12 Workshops cover variety of municipal concerns
 - 13 Certificates of Appreciation
 - 14 Convention delegates listed
 - 20 Thank you, sponsors and exhibitors
 - 22 City, state leaders honored for service
- 26 Strong teams need great coaches
 When it comes to HR management, being a proactive coach can help alleviate poor workplace performance.
- 52 Semiannual financial statements due
 It's time again by law for municipalities to submit semiannual financial statements. Sample forms are provided beginning on page 52.

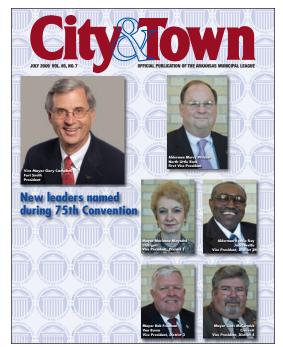


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ON THE COVER—The League's new officers, whose faces will already be familiar to many of you, were elected and began their terms June 19, the final day of a very successful 75th Convention, held June 17-19 at the Hot Springs Convention Center. New League President Gary Campbell, vice mayor of Fort Smith, will appoint a new Executive Committee for 2009-2010, the members of which, along with the advisory councils, will appear in the August issue of City & Town. Revisit the 75th Convention in our coverage, which begins on page 7.—atm

DEPARTMENTS

1 1 10
Animal Corner42
Arkansas Municipal Officials Directory changes51
Attorney General Opinions36
Fairs & Festivals49
Grant Money Matters
Health Benefit Fund Provider Changes60
League Officers, Advisory Councils
Municipal Mart66
Municipal Notes32
<i>Obituaries</i>
Parks and Recreation50
Planning to Succeed40
President's Letter
Professional Directory
Sales Tax Map
Sales Tax Receipts58
Urban Forestry44
Your Health46

Cover Photos by Andrew Morgan, League staff

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Vice President, District 2
Vice President, District 3
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Executive Director

EXECUTIVE COMMITTEE: TBA

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Dear Friends,

Please thank Mayor JoAnne Bush for her leadership and work as president of the Arkansas Municipal League this past year. And thank you for the honor of serving as president this year. In the spirit that led each of us to serve our communities, I pledge my best efforts on behalf of the League and our 500 member cities. Do not hesitate to offer suggestions anytime.

Wasn't the 75th Convention wonderful? The video of our 75year history was outstanding! It illustrated that some city requests never change. The record attendance suggests that more city leaders are recognizing the value of the League connection for learning and sharing. A special part of the Convention was surprising Don Zimmerman and celebrating his 35 years as executive director. Thank

The staff continually does an excellent job organizing our annual Conventions. Thank them for their good efforts. The concurrent ses-

sions contained helpful information for everyone. In many cases, it was difficult to choose between them. Fortunately, Ken Wasson stays "plugged in" to the interest levels and works hard to reschedule the most

Arkansas is at a historic double turning point. In the short term, the national financial downturn has affected everyone. Fortunately there are indicators suggesting the turnaround may be close. In the longer term, broad community and economic development is important to Arkansas cities and is of particular

As you recall, at the Convention I touched on the link between economic development and education. They are important to the survival and growth of our cities and towns. In some cities across the nation, mayors are promoting early reading skills and parental involvement to help prepare children for school.

Gov. Beebe's Strategic Economic Development Plan outlines several strategies, one of which is regional cooperation to better compete globally for jobs and business. Working together, Arkansas cities can be more competitive. In a task force meeting last year, a suggestion was offered that we should set aside Friday night rivalries and work together to retain, create and recruit jobs within our individual regions. The plan is a valuable reference and copies are available on the Arkansas Economic Development Commission's Web site, ArkansasEDC.com.

The Commission is following the governor's lead in emphasizing regional economic cooperation. As mentioned at the closing Convention luncheon, if any group of community leaders is interested in a detailed discussion about the AEDC plans, contact Don or me. We will be happy to identify and coordinate the appropriate state resources for a regional meeting.

At 75 years, the Arkansas Municipal League is stronger than ever and one of the best in the nation. The League is uniquely organized to help everyone learn and share what is needed to continue to build great cities and in turn build a great state.

I look forward to working with each of you as we move through changing times. Call on me anytime.

Gary Campbell

City Director/Vice Mayor, Fort Smith

President, Arkansas Municipal League

75th Convention breaks records

By Andrew Morgan, League staff

HOT SPRINGS—With the Arkansas Municipal League celebrating its landmark 75th anniversary, it's only fitting that the 2009 Convention, held June 17-19 in Hot Springs, should break attendance records. Overall attendance at the 75th Convention hit 1,402, beating the previous record of 1,313 set in 2003 by nearly 100.

With a total of 90 companies exhibiting, the Hot Springs Convention Center's exhibit hall also saw record numbers. The previous record was set in 2008 with 86 exhibitors.

Participation by
Arkansas's cities and towns
and their leaders was strong
at the 75th Convention, with
737 delegates representing
203 municipalities coming
together to prepare for the
challenges of the year
ahead.

In addition to the usual full schedule of general sessions, business meetings, workshops and award presentations, the League celebrated its 75th year of serving the state's cities and towns with friends new and old at a special June 18 Past Presidents' Luncheon, which included 23 past presidents as guests

of honor. The League also premiered a video history of its first 75 years, complete with entertaining reenactments of the organization's earliest days. The video will soon be available for viewing on the League's Web site, www.arml.org.

At the luncheon attendees received copies of the newly published history of the League, Great Cities: A History of the Arkansas Municipal League and its Support of Arkansas Cities and Towns. The book, produced by League staff, follows the evolution of the organization and its member cities and towns from 1934 to the present. The establishment of municipal courts in the late 1930s, the long fight for tort immu-

nity, the granting of the local sales tax option in 1981, and 2007's increase in state turnback after 25 years of stagnation are just a few of the events covered in *Great Cities*. Copies of the book are available from the League.

The League also honored Executive Director
Don Zimmerman during the Convention for his 35
years of leadership. The League and the cities and
towns of Arkansas presented Zimmerman with a
plaque and showed another video chronicling his
longtime and continuing service to Arkansas munici-



Twenty-three past League presidents attended the 75th Convention. From left, back row, Patrick Henry Hays, Gregg Reep, Tommy Swaim, Tommy Baker, George Overbey Jr., Robert Patrick, Tab Townsell, Mike Gaskill, Gene Yarbrough, Larry Combs; middle row, John Schallhorn, Martin Gipson, Charles Partlow, Gene Bell, Harold West, Arnold Feller, Stewart Nelson, Terry Coberly; seated, William F. "Casey" Laman, Jim Shirrell, Marilyn Johnson Heifner, Joann Smith and Jim Dailey.

palities. Zimmerman is the longest-serving state municipal league director in the nation. Host city Hot Springs even declared June 18, 2009, "Don Zimmerman Day."

Legislation affecting municipalities tops Convention agenda

Changes in state law dominated much of the discussion during general sessions at the League's 75th Convention, as the League and state leaders covered how legislation passed during the 87th General Assembly of the Arkansas Legislature affects cities and



Former North Little Rock Mayor and 1959 League President William F. "Casey" Laman, 96, addresses the 75th Convention at the Past Presidents' Luncheon.

towns. Gov. Mike Beebe speaking June 18 during the first general session of the Convention opened with words of praise for the legislators, calling them "true public servants." We've seen much progress in recent years as a result of their hard work, he said.



Beebe

In his brief pep talk, Beebe encouraged city and town leaders to focus on the positive changes across the state rather than wallow in the negative.

"Thank God for Mississippi?" Beebe asked, quoting the popular adage. "Quit saying it!"

Arkansas is one of only seven states in the nation without a budget deficit, Beebe cited as just one example of the state's progress.

"Arnold [Schwarzenegger] wants to model California after us," he said, noting that the state has a \$42 billion deficit while Arkansas has a surplus.

Several Arkansas legislators who supported the League's legislative package were on hand to discuss specific legislation affecting municipalities. Sen. Jim Luker sponsored Act 362, which streamlined pro-



Hyde

cedures for the recall of municipal officials serving four-year terms. Luker also sponsored Act 488, which aims to increase accountability of courts in small cities that might be otherwise tempted to write moving violation citations without proper documentation.

As a response to the jail funding crisis affecting some cities and counties, Rep. Barry Hyde sponsored Act 362, which allows for increases in court fines and misdemeanor fines—stagnant now for many years—to defray city or county jail expenses.

"Act 209 makes a big impact on these funding problems if cities and counties choose to use it," Hyde said.

Act 1448 by Rep. Rick Green strengthens existing law that regulates municipal contracts with ambu-



Roebuck

lance services. The legislation was inspired, Green said, by a recent situation in Van Buren wherein the city could not enforce its ambulance contract, which compromised public safety.

Act 1313, sponsored by Rep. Johnnie Roebuck, increases death benefits for police and firefighters killed in the line of duty. Death benefits hadn't been

changed since 1985.

"It's an Act we hope we will never have to use," Roebuck said.

The legislation also provides for an officer to designate the beneficiary. The choice must be reviewed annually or it reverts to the default beneficiary list.

The League's legislative package was largely successful during the 87th General Assembly, Zimmerman said. He credited many legislators for their support of the program. Rep. Tommy Baker of Osceola, who as chair of the City, County and Local Affairs Committee saw to it that no bill made it out of his committee that was detrimental to cities and towns, was especially helpful, he said. Baker, who is a former Osceola alderman and a former League president, was named—along with Rep. Bruce Maloch—as the League's Person of the Year for his efforts.

The League's "vetting process" for legislation, in which potential bills pass from members through the League's advisory committees and the Executive Committee for approval, works well, Zimmerman said, and resulted in many helpful new laws and amendments during the 2009 session. Among them are:

- Act 143 by Rep. John Woods, which allows cities and towns to secure priority liens to clean up properties;
- Act 144 by Rep. George Overbey Jr., which clarifies that retirement benefits for mayors in cities of the second class may be prescribed by their city councils;
- Act 195 by Rep. Woods, which allows municipalities to request the termination of water service by a rural water authority serving residents if solid waste payments are delinquent;
- Act 340 by Rep. Robert Moore, which makes cities and towns eligible to receive surplus campaign funds; and
- Acts 398 and 411 by Rep. Overbey, which clarify to authority of a district court and the ability for cities and towns to receive fine revenue in municipalities in which the court does not sit.

The long battle to fund a much-needed statewide trauma system also reached a favorable conclusion during the 87th General Assembly. Rep. Gregg Reep, former Warren mayor and a League past president, sponsored Act 180, which increased state to-

bacco taxes to fund the trauma system and other health programs. This funding solution should be serving the state well soon, Zimmerman said.

Rep. Maloch sponsored Act 883, which appropriated an additional \$3 million—\$2.5 million of which will be actually funded—in turnback for municipalities from the state's General Improvement Fund. The legislation secured Maloch as co-recipient of the League's 2009 Person of the Year.

New Policies and Goals set

The Resolutions Committee met twice at the 75th Convention to discuss and approve the package that will be the League's *Policies and Goals 2009-2010* as voted on by the Convention at the annual business meeting.

The majority of the resolutions passed are amendments and clarifications to the League's existing policies and goals. They include amendments that broaden the League's stance opposing exemptions to and rebates from local sales taxes, strengthening local control over public employee benefits, requesting adequate funding for the State Aid Street System, and increased local control over land use issues. The Convention voted to renew its resolution in support of an amendment in state law to increase the percentage of the premium tax allocated to the Arkansas Local Police and Fire Retirement System (LOPFI) to ensure a more equitable distribution to cities and towns.

The Convention voted to eliminate the League's engineering service, which has been little used in recent years, and added two new services to its policies and goals, the League's new safety and wellness programs.

The Convention passed a new resolution offering support to the proposed amendment to the Arkansas Constitution to eliminate limits on interest rates for government bonds and loans. Doing so will improve financing options for cities and towns trying to fund economic development projects. The League had worked during the 87th General Assembly to pass legislation to that effect. The Legislature ultimately referred HJR 1004 and 1007 of 2009 to the voters for consideration. The referred amendments will be on the statewide ballot in 2010.

Look for the complete *Policies and Goals 2009-2010* to be included as an insert in the August issue of *City & Town*.



Fort Smith Vice Mayor Gary Campbell accepts the presidency of the League for 2009/2010.

New officers elected

Outgoing League President JoAnne Bush, mayor of Lake Village, introduced the League's new officers, elected by their peers, at the 75th Convention's closing awards luncheon on June 19.

The new officers are: President, Vice Mayor Gary Campbell of Fort Smith; First Vice President, Alderman Murry Witcher of North Little Rock; District 1 Vice President, Mayor Marianne Maynard of Stuttgart; District 2 Vice President, Alderman Reedie Ray of Jacksonville; District 3 Vice President, Mayor Bob Freeman of Van Buren; and District 4 Vice President, Mayor Scott McCormick of Crossett.

As new League president, Campbell pledged to continue the organization's efforts to work for good legislation and defeat legislation detrimental to cities and towns. With unprecedented economic challenges facing municipalities, he urged delegates to be proactive in finding local solutions rather than simply "reacting to items on the agenda." To that end, Campbell endorsed Gov. Beebe's efforts to create in Arkansas a better, more educated workforce, and encouraged city leaders to remember, "Students are our citizens too."

To take full advantage of federal stimulus efforts will take regional cooperation, Campbell said, which he compared to hiking in bear country.

"You have to get together and make yourselves look bigger than the bear."

NLC offers federal stimulus advice

From money for infrastructure, to public safety, to community health, to housing, federal stimulus dollars from the American Recovery and Reinvestment Act have begun to flow to the states. To help cities and towns take advantage of this funding, the National League of Cities (NLC) is working to keep municipalities abreast of the opportunities, the NLC's Leslie Wollack told the Convention. Wollack is the NLC's principal legislative counsel and focuses on federal relations.

Over the next several years, more than \$780 billion is set to come from the federal government, most of it channeled through existing programs, Wollack said. Keep in mind too, she told Arkansas city leaders, that the focus of the stimulus program is job creation. Transparency and accountability are also goals of the program, and the administration has set up a Web site, Recovery.gov, to share information about how stimulus money is being spent and the rules and regulations governing the funds.

The NLC has created several online services aimed specifically at the nation's municipal leaders, Wollack said, to help them keep track of all these new funds "coming from all these different spigots." One major project the NLC offers, she said, is a series of "webcasts" on NLCTV.org covering major recovery funding issues. The archived episodes are available. Other resources are available through the site www.nlc.org to help municipal leaders, Wollack added.

Several questions about funding for local transportation projects arose during a question-and-answer session with Wollack, and her first advice about this hot topic was to check with the state highway department, as the funds would be coming through them.

In most cases, Wollack said, the utilization of existing programs is working well, but in the case of transportation, it has highlighted some major problems from the NLC's perspective with the current transportation funding system. For instance, it is now well-known that local projects requesting stimulus dollars must be so-called "shovel-ready" projects, but many communities need assistance simply to become shovel-ready. The NLC is working on the issue, Wollack said. She urged all city leaders to speak to their Congressmen about the need for more adequate transportation funding.



League finances stable after good year

HOT SPRINGS—Despite an unstable economy, League finances and optional programs remain stable, and for the fifth year in a row, League membership is at 100 percent, Executive Director Don Zimmerman announced June 19 at the annual business meeting, held the final day of the 75th Convention. All of the state's 500 cities and towns are members of the League. This year also saw the League finish a large building proj-



Zimmerman

ect at League headquarters and add two new optional programs.

The Municipal Legal Defense Program has 420 members—three more than last year—and has about 150 ongoing cases. The Municipal League Workers' Compensation Trust has 484 members—one less than last year.

The Municipal Health Benefit Fund, with 191 members, had a particularly strong year, Zimmerman said, despite losing two member cities. Several cities that left the program in recent years are considering a return, he said.

The Municipal Vehicle Program has 385 members—one less than last year. The Municipal Property Program has 251 members—two more than last year. The Accidental Death and Dis-

memberment Program has 173 members—two less than last year. The Firefighters Supplemental Income Plan has 255 members—four less than last year.

The Cash and Pension Management Trusts have 35 members—the same as last year. The Non-CDL drug testing program has 92 members—six more than last year. The Deferred Compensation program has 43 members—the same as last year. The League's Ordinance Codification Service is up five members this year to 104.

Five municipalities—Bryant, Bull Shoals, Highland, Lake Village and Oppelo—participate in all 10 League optional programs. Three member municipalities—Jennette, McCaskill and Midway—do not participate in any optional program.

Zimmerman encouraged city and town leaders to participate in two new League programs implemented in 2009. The Defensive Driving Program is designed to improve driving safety for members of the Municipal Vehicle Program through the use of a state-of-the-art driving simulator, located at the League's North Little Rock headquarters. The new Healthy Workplace Planning Program is designed to improve the health and overall quality of life for qualifying member cities and towns. For additional information on both of these new programs, contact David Baxter at 501-374-3484 Ext. 110.

Zimmerman praised the work of outgoing League President JoAnne Bush, mayor of Lake Village, for her efforts during the year.

"Lake Village is a beautiful city and it has a beautiful mayor," Zimmerman said. "She does a wonderful job for her city and her area of the state. She has been so responsive to whatever the League has needed this year."

The Executive Committee, boards and advisory councils had a busy year preparing for the 2009 legislative session and did a great job, Zimmerman said.

—Andrew Morgan



Workshops cover array of municipal issues

HOT SPRINGS—The 18 concurrent workshops at the 75th Convention offered delegates a chance to discuss a broad range of issues facing municipalities with their fellow city and town leaders and experts in a variety of fields. From preparing for a legislative audit to sustainable growth, the workshops covered the ways some cities are tackling the challenges facing them.

Several new laws affecting city employees in the Local Police and Fire Retirement System (LOPFI), the Arkansas Public Employees Retirement System (APERS) and the Pension Review Board (PRB) were passed during the 87th General Assembly this year, and the workshop "Public Pension Programs" helped attendees make sense of the changes. As of July 1, LOPFI's rates have changed. Contributory rates are now 8½ percent and non-contributory rates are 2½ percent. APERS and LOPFI have reciprocity. They will work together for retirement if you are a member of both, but you must retire from both simultaneously to receive full benefits.

Legislative changes for APERS and LOPFI are outlined on each of the system's Web site. Visit LOPFI online at www.lopfi-prb.com. At APERS' online home, www.apers.org, click on "Legislation."

In the workshop "Preparing for a Legislative Audit and Ways to Save Municipal Dollars," several cities shared ways they are tightening their belts. Arkadelphia has inspected its buildings for reducing electrical services. The city is looking into converting some older public vehicles to natural gas power, and in the future plans to purchase hybrid vehicles to save fuel. To save on healthcare costs, Arkadelphia is emphasizing employee wellness and illness prevention.

To cut back on fuel use, Bono has purchased a scooter that gets 100 miles per gallon. City employees use it for tasks such as meter readings, post office runs and other local transportation needs.

Creating a more environmentally friendly city is a major step toward saving money and natural resources, and both Fayetteville and Little Rock are among cities that have made gains in this area in recent years. Fayetteville recently created a full-time position for John Coleman, the city's new sustainability coordinator. In Little Rock, Sustainability Coordinator April Ambrose is busy finding ways to make the capitol city a green leader in the region. Just a few of their efforts include retrofitting traffic lights with LEDs, utilizing solar panels and installing light-reflecting roofing on public buildings.

Information for this article was provided by Cathy Moran, League staff.

—Andrew Morgan



CERTIFICATES OF APPRECIATION

The League awards Certificates of Appreciation to those who have served on various boards or commissions in the past year. Recipients were recognized at the Opening Night Banquet of the 75th Convention.

Mayor Carolyne Blissett, Arkansas City, Advisory Council

Mayor Darrell Kirby, Bay, Advisory Council Clerk/Treasurer Jane Wilms, Bella Vista,

Advisory Council

Mayor Bob McCaslin, Bentonville, Advisory Council

Mayor Norman Williams, Black Oak,

Advisory Council

Mayor J.C. Williams, Bradley, Advisory Council

Alderman Michael Bishop, Brookland,

Advisory Council

Mayor Ronald Richter, Bull Shoals, Advisory Council

Alderman Bruce Powell, Bull Shoals, Advisory Council

Alderman Irene Galbert, Camden, Advisory Council

Alderman Wayne Bentley, Cedarville,

Advisory Council

Mayor Roger Rorie, Clinton, Advisory Council

Alderman C.T. Foster, Crossett, Advisory Council

Mayor Floyd Gray, Dermott, Advisory Council

Mayor William Stanton, Eudora, Advisory Council

Mayor Tom Schueren, Fairfield Bay, Advisory Council

Clerk/Treasurer Sondra Smith, Fayetteville,

Advisory Council

Alderman Louise Fields, Forrest City, Advisory Council

Alderman Chris Oswalt, Forrest City, Advisory Council

City Director Steve Tyler, Fort Smith, Advisory Council

Mayor Terry Purvis, Fouke, Advisory Council

Mayor Tim Stockdale, Fountain Lake, Advisory Council

Mayor Wes Hogue, Gentry, Advisory Council

Recorder/Treasurer Jennifer Lowe, Gillett,

Advisory Council

Mayor Ron Martin, Glenwood, Advisory Council

Planning Commissioner Brenda Reynolds, Greenland, Advisory Council

Mayor Nina Thornton, Hardy, Advisory Council

Alderman Danny Timbrook, Harrison, Advisory Council

Fire Chief Reginald Wilson, Helena-West Helena,

Advisory Council

Mayor Harold Perrin, Jonesboro, Advisory Council

Alderman Sammy Angel, Lake Village,

Advisory Council

Alderman Jerald Williamson, Lake Village,

Advisory Council

Parks Commissioner Terry Bracy, Malvern,

Advisory Council

Mayor James Busbee, Marshall, Advisory Council

Mayor Winston Foster, Marvell, Advisory Council

Mayor Jack May, McGehee, Advisory Council

Alderman Shannon Womack, Melbourne,

Advisory Council

Mayor Larry Coulter, Montrose, Advisory Council

Mayor Frank Babb, Mountain Pine, Advisory Council

Mayor Tyrone Williamson, Russellville,

Advisory Council

Alderman Donald Stephens, Stuttgart,

Advisory Council

Mayor Sheila Walters, Trumann, Advisory Council

Alderman Jonathan Sanders, Walnut Ridge,

Advisory Council

Fire Chief Alan Haskins, Walnut Ridge,

Advisory Council

Mayor Bryan Martin, Warren, Advisory Council

Alderman Karen Coleman, Wrightsville,

Advisory Council



From left, The Tommy Henderson Band played hits old and new at the conclusion of the Opening Night Banquet; a full house dined at

the Past Presidents' Luncheon on June 18 and celebrated the League's 75th anniversary.

737 delegates represented 203 cities, towns at 75th League Convention

Alexander

Alderman Bobbie Finley

Altheimer

Mayor Donald Robinson

Mayor Veronica Post Alderman Mary Darter

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Mayor Rev. Leroy Wright Recorder/Treasurer Shirley Craig

Arkadelphia City Director Anthony Owen

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Atkins

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Bentonville

Mayor Bob McCaslin Alderman Iim Dotson Alderman Mary Baggett Alderman Brad Crain Alderman Chris Sooter Alderman Jim Grider City Clerk Suzanne Grider Alderman Ed Austin

Berryville

Alderman Linda Riddlesperger

Bethel Heights

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Black Oak

Recorder/Treasurer Monda Hutchinson Alderman Tim Jones

Blytheville

Alderman Shirley Connealy Alderman Shirley Overman Mayor Barrett Harrison

Bono

Alderman Kenny Pillow Alderman Leon Hamilton Alderman Jerry Sullins Alderman Billy Stephens Clerk/Treasurer Jean Lee Alderman Shirley Dodson

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Bryant

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From left, a record number of exhibitors shared their wares and services with municipal leaders in the Hot Springs Convention Center's exhibit hall. Delegates enjoy the a cappella music of The



Sounds of Outreach, a contemporary gospel group from Benton, before the Convention's opening general session.

Alderman Danna Schneider Alderman Dutch Houston Alderman Freeman Wish Clerk/Treasurer Barbara Blackard Mayor Billy Helms Alderman John Pledger

Clinton

Zoning Official Dwight Wilson Mayor Roger Rorie

Coal Hill

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Conway

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Alderman Dianne Hammond Alderman Judy Ward Secretary Mary Hill Public Works Secretary Debbie Stinnon Alderman Billy Blann Alderman Justin Hendrix Planning Director Joe Hurst

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Alderman Bruce Ledford Alderman Duane Foster Alderman Lloyd Stith Mayor Jack Ladyman Alderman Terri Miller Fire Chief J.D. Demotte Recorder/Treasurer Sunny Ledford Water Superintendent David Turner City Attorney Daniel Wright

England

City Administrator Susan Pitts Mayor Danny Maynard

Eudora

Mayor William Stanton Alderman Pauline Davis

Eureka Springs

Finance Officer Yvonne Kline City Attorney Tim Weaver Alderman Robert Berry Alderman Rob Wagner Clerk/Treasurer Mary Jean Sell Alderman Patrick Brammer Alderman Beverly Blankenship Mayor Dani Joy

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Alderman Linda Duncan Recorder/Treasurer Rose Owen Mayor Thomas Schueren City Attorney AJ Kelly Alderman Doyle Scroggins Alderman Sharon Luxon Alderman Paul Wellenberger

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Mayor Wes Hogue Alderman Michael Crawford City Attorney Jay Williams Alderman Kevin Johnston Planning Commissioner Jim Kooistra Gillett

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JULY 2009 15







This page from left, Arkadelphia Mayor C.T. Hollingshead, left, and Fort Smith Vice Mayor and new League President Gary Campbell; middle, Benton Mayor Rick Holland, left, and Rep. Barbara Nix; right, League staff member Eskerge "Trip" Triplett helps set up the Convention registration area. Opposite page, from left, League

Executive Director Don Zimmerman, left, and Bryant Mayor Larry Mitchell; top right, city leaders begin rolling into the Hot Springs Convention Center for registration; bottom right, former longtime El Dorado Alderman Larry Combs, who left office at the end of 2008, accepts his belated Dean's "chair."

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Recorder/Treasurer Christie Walker Mayor Danny Fortner

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Salesville

Mayor Tim Mayfield

Searcy

Mayor Belinda LaForce HR Director Jay Shock Alderman Steve Sterling Alderman Dale English City Engineer Mark Lane Police Chief Kyle Osborne



Clockwise from top, Gentry City Attorney Jay Williams, left, presents Arkansas Attorney General Dustin McDaniel with the Glenn G. Zimmerman Municipal Law Award; former League President Martin Gipson reflects on his municipal service; members of the late Jack R. Rhodes' family—son Jack Rhodes Jr., left, granddaughter Caroline Rhodes, second from left, and son Martin "Marty" Rhodes, right—present his namesake award to Mena City Clerk/Treasurer Regina Walker; Rep. Bruce Maloch, left, Camden Mayor Chris Claybaker, center, and Rep. Garry Smith.



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Clockwise from top, Paragould Mayor Mike Gaskill; League staff members assist delegates at the League services area in the exhibit hall; Higginson Mayor Randell Homsley tests out an exhibitor's mowing equipment; Harrison Alderman Mark Steven Fowler; an exhibitor touts the benefits of skateparks in the community; Crossett Mayor Scott McCormick, left, registers with the help of Tammie Williams, League staff; League Communications Director Whitnee Bullerwell, left, and Lake Village Mayor and outgoing League President JoAnne Bush; a large group of enthusiastic walkers and joggers gathered each morning of the Convention for exercise.















From left, Tommy Swaim, who in June retired as mayor of Jacksonville, tries out his Dean's Chair; from left, Lakeview



Mayor Dennis Behling, League General Counsel Mark Hayes and Lakeview Alderman Joe Gies.

Thank you, sponsors and exhibitors

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2801 S. University Little Rock, AR 72204 501-569-8519 www.aiea.ualr.edu

U.S. Census Bureau

1400 W. Markham, Suite 100 Little Rock, AR 72201 501-225-8126 www.census.gov

Utility Service Co., Inc.

P.O. Box 1350 Perry, GA 31069 800-223-3695 www.utilityservice.com

Vector Disease Control, Inc.

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100 Gamble Rd. Little Rock, AR 72211 501-227-0648 www.viridianusa.com

Windstream Communications, Inc.

11101 Anderso Dr., Ste. 201 Little Rock, AR 72212 501-748-7000

Winrock International

2101 Riverfront Dr Little Rock, AR 72202 501-280-3075 www.winrock.org

Wittenberg, Delony & Davidson,

400 W. Capitol Ave., Suite 1800 Little Rock, AR 72201-4857 501-376-6681

JULY 2009 21

League honors cities, officials for service to municipalities

HOT SPRINGS—The Municipal League honored municipalities and city and state leaders for their commitment to municipal issues at the League's 75th Convention, June 17-19 in Hot Springs.

The League named Arkansas Rep. Tommy Baker of Osceola and Rep. Bruce Maloch of Magnolia corecipients of its Person of the Year award for their strong support of cities and towns during the 87th General Assembly of the Arkansas Legislature.

Maloch, who in 2007 was a recipient of the League's Distinguished Legislator award, was instrumental as chairman of the Joint Budget Committee in seeing that cities and counties received \$3 million in additional turnback from the State General Improvement Fund. He also worked to obtain additional street aid revenue from the state Highway Department. Further, he guarded state and local sales tax revenue against harmful rebates and exemptions. Maloch also championed the League's proposal to have the Legislature refer to the voters HJR 1003, which would amend the Arkansas Constitution to eliminate municipal bond interest rate limitations.

Baker, a former Osceola alderman, is a former League president and as chairman of the House City, County and Local Affairs Committee made sure that every bill that came before the committee received a fair hearing. He also sponsored several key pieces of the League's legislative package, including Acts 161, 274, 417 and 503.

The League named recently retired, longtime Jacksonville Mayor Tommy Swaim its John Woodruff City Above Self Award winner. The award is named for the League's former communications coordinator and editor of *City & Town*. Before his death in 2007, Woodruff worked tirelessly for Arkansas's cities and towns. His widow, Diane Woodruff, presented the award.

The Arkansas City Clerks, Recorders and Treasurers Association named Texarkana City Clerk Patti Scott Grey its Municipal Clerk of the Year for her contributions to the profession and dedication to her community.

The Arkansas City Attorneys Association awarded Arkansas Attorney General Dustin Mc-

Daniel the Glenn G. Zimmerman Award for outstanding contributions to municipal law. Zimmerman was director of the League from 1942 until his death in 1974 and a former city attorney.

Fourteen city officials this year received the Adrian L. White Municipal Leadership Award. The award is presented to city officials who have served with distinction and dedication to their cities and the League's boards, councils and committees for six years. The recipients are Anthonyville Mayor Leroy Wright Sr., Arkadelphia City Director James Calhoun, Arkadelphia City Manager Jimmy Bolt, Ashdown Alderman Shirley Jackson, DeWitt Mayor Aubrey McGhee, Hope City Manager Catherine Cook, Jacksonville Alderman Reedie Ray, Jacksonville Alderman Marshall Smith, Jericho Mayor Helen Adams, Nashville Alderman Jackie Harwell, Nashville Alderman Vivian Wright, Newport Clerk/Treasurer Linda Treadway, Russellville Alderman Robert Wiley and Sherwood Mayor Virginia Hillman.

The Marvin L. Vinson Commitment to Excellence Award, named for the Clarksville mayor who served from 1983 until his death in 2001 and was League president in 1992-93, went this year to eight municipal officials who have served their cities and the League for 12 years. The recipients are Ash Flat Recorder/Treasurer Charlotte Goodwin, Bay Alderman Larry Hall, Camden Mayor Chris Claybaker, Chidester Mayor Bobby Box Sr., Clarksville Clerk/Treasurer Barbara Blackard, Earle Alderman Jimmie Barham, Jacksonville Alderman Kenny Elliott and North Little Rock Alderman Murry Witcher.

Forty-one city officials and employees this year received the Jack R. Rhodes Sr. Distinguished Service Award for 25 years of service to their communities. The recipients are Clarksville Police Lieutenant Paul Harmon, Little Rock Police Officer Michael Adkins, Little Rock Office Assistant I Barbara Barbee, Little Rock Fire Captain Clarence Barr, Little Rock Facility Supervisor Edwin Baxley, Little Rock Solid Waste Collection Foreman Marvin Benton, Little Rock Fire Apparatus Engineer Kelvin Brown, Little

(see HONORS, page 27

ACCRTA, ACAA elect officers



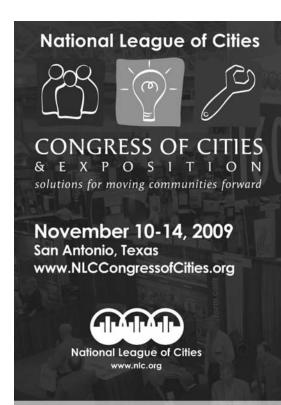
Cabot City Clerk Marva Verkler, seated, is the new president of the Arkansas City Clerks, Recorders and Treasurers Association (ACCRTA). Other new officers, standing from left, are Maumelle City Clerk Joshua Clausen, Treasurer; Fort Smith Deputy Clerk Sherri Gard, Vice President; and Dumas City Clerk Johnny Brigham, Secretary. The ACCRTA elected new officers at the association's June 17 meeting at the League's 75th Convention.



The Arkansas City Attorneys Association elected its 2009-2010 officers at the League's 75th Convention, held June 17-19 in Hot Springs. The new officers are, seated from left, North Little Rock City Attorney Jason Carter, president; League General Counsel Mark Hayes, secretary/treasurer; standing from left, Gentry City Attorney Jay Williams, outgoing president; and Fairfield Bay City Attorney A.J. Kelly, first vice president. Not pictured: Maumelle City Attorney JaNan Davis, second vice president.

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Coach to improve job performance

Understanding the reasons for poor job performance can help a manager be proactive rather than reactive when problems arise.

By Melanie Kennon, Ed.D., guest writer

s Human resource professionals, we often focus our energies on recruiting talent, coordinating employee files and paperwork deadlines, and legal compliance. We juggle performance review files when annual raises are due, and we spend the next month or so reminding supervisors to complete them so that payroll deadlines can be met.

And so the performance review cycle goes. In many agencies these reviews are developed in a vacuum rather than with employee input and joint goal setting, and thus the ritual can become fairly meaningless. Typically, the conversations we have with employees who are not performing up to standards are reactive in nature and uncomfortable. But what if we began to be proactive about performance management? What if we set the example for the critical coaching conversations that improve performance and solidify employee retention? To begin, we must first understand poor performance and our responsibility in improving it.

There are five basic reasons why employees do not perform well.

Reason 1: Lack of skills

This is an employer responsibility. After all, you hired the best person for the job, right? The key questions we must ask are whether the employee ever had the skills, just needs practice or additional training, or if they have the skills but are unable to apply them in a new situation. Either way, the employer benefits from providing the employee with the training to get the job done.

Reason 2: Lack of information

This is also an employer responsibility. Has management communicated clear expectations for job performance and does the employee understand those expectations and the consequences of poor performance? Is the job description clearly written and honored by the employee's supervisor? Does the employee have current information to get the job

done, or is the employee operating under the assumption that "we've always done it this way?"

Reason 3: Environmental issues

Does the employee have adequate resources to be successful? Are faulty processes in place? Have unrealistic standards been set? Have you inadvertently set the employee up to fail? Is the work culture one that nurtures growth and professional development, respecting diverse contributions of its workers? Or, is it an environment where bullying, disrespect and a lack of trust are the norm?

Reason 4: Motivational problems

The employee and employer share jointly in the resolution of these concerns. They require mutual understanding and communication. Motivational issues may come from a poor job fit, from the employee feeling that his or her contributions are underappreciated, or from working in a hostile environment where the work feels punishing. It can come from personal attitudes about the work or from negative actions and words of employers and managers. As the human resource professional, it is your job to make sure that the problem does not lie in the workplace environment or the bad behavior of those charged with directing the work of others. Using the proverbial stick to beat up on an employee who is performing poorly usually doesn't bring positive results. One of the worst things an employer can do is threaten an employee with the loss of his or her job. This tends to bring out the "fight or flight" instinct in an employee, which decreases the energy and focus that might have otherwise been spent on performance improvement.

Reason 5: Personal employee issues

This category is squarely under the employee's control. Substance abuse, lifestyle changes, divorce, death of a loved one, and physical, mental and emotional health concerns can severely impact work quality. While it is ultimately up to the em-

ployee to take charge of these problems, frequently they will turn to the human resource manager for support in managing these difficult personal issues. Employers who do not invest in the well being of their employees can exacerbate the situation. Managers can provide support by referring the employee to professional employee assistance programs.

Once we have determined what strategy will be most effective to improve performance, we must help supervisors and managers prepare for those critical coaching conversations. Conducting honest, respectful reviews of performance is not always an easy task. Preparation for the coaching session is critical. Determine your objectives for the discussion. Put the employee at ease by being open and using positive body language. Define the reason for the discussion.

Focusing on the behaviors—positive and negative—that should be addressed. Do not attack the person with demeaning comments. Ask for input from the employee. Express your concerns about any area of performance you feel needs improvement, but also remember to discuss those areas in which they excel. Don't fail to notice efforts towards improvement. Giving effective coaching feedback that motivates others towards excellence is a leadership skill, one that needs patience and practice. It is a skill that benefits everyone—the employees, the team and you.

Contact Melanie Kennon at Kennon & Associates Consulting, LLC, 5818 Mediterranean, Benton, AR 72019; 501-951-3758; www.kennonconsulting.com.



HONORS continued from page 22

Rock City Attorney Thomas Carpenter, Little Rock Fire Captain Jerry Cobbs, Little Rock Assistant Fire Chief Douglas Coney, Little Rock Battalion Chief Edwin Etheridge, Little Rock Director of Information Technology Randy Foshee, Little Rock Police Lieutenant Johnny Gilbert, Little Rock Fire Captain D. Russell Griffin, Little Rock Fire Captain Randy Hickmon, Little Rock Assistant Police Chief Eric Higgins, Little Rock Fire Apparatus Engineer Jerry Holland, Little Rock Recreation Facility Supervisor Susie Matheny, Little Rock Fire Captain Dwight Mitchell, Little Rock Police Officer Steve Moore, Little Rock Police Officer Steven Pledger, Little Rock Deputy Court Clerk Ginger Rousseau, Little Rock Fire Apparatus Engineer Frank Scott, Little Rock Traffic Systems Specialist Merodith Simpson, Little Rock Administrative Assistant I Anita Spencer, Little Rock Public Works Utility Worker Daniel Stout, Mena City Clerk/Treasurer Regina Walker, North Little Rock Journeyman Lineman Mike Allen, North Little Rock Street Department Worker John L. Anderson, North Little Rock Customer Service Clerk Cynthia Boone, North Little Rock Street Department Worker William Eason, North Little Rock Radio Operator Vickey R. Woodward, North Little Rock Secretary II Jerri L. Page, North Little Rock Dispatcher/Inventory Management Clerk Earnest "Scottie" Rummel, North Little Rock Chief Clerk Judy A. West, Paragould Code Enforcement Officer Monty Martin, Russellville Police Lieutenant David L. Hunt, Stuttgart Skilled Operator I Henry Mock and Warren Treasurer Bertia Mae Lassiter.

Fifteen cities and towns received the Four Star Municipality Award for demonstration of excellence in loss control in employee safety, wellness, vehicle safety and prevention of liability: Arkadelphia, Caraway, Dierks, Elm Springs, Garfield, Havana, Jasper, Kibler, Marshall, Melbourne, Nashville, Parkin, Patterson, Redfield and Tollette.





Join the Municipal Health Benefit Fund

Approximately 90 percent of the municipalities across Arkansas that offer employees and officials medical benefits have joined the Municipal Health Benefit Fund and receive \$2,000,000 major medical coverage with stop-loss, employee life, accidental death and dismemberment, dependent life, dental and vision coverages.

For 2009, new additions to the Municipal Health Benefit Fund are:

- Wellness benefits for all covered adults
- Well baby care
- Increases or eliminations of caps on organ transplants, pharmaceuticals, newborn babies and annual benefits
- Additional dental and orthodontic benefits

The Municipal Health Benefit Fund provides quality health protection for your officials and employees at a reasonable rate.

For further information, please call 501-374-3484, ext. 100 or 111.

Tenant User Liability Insurance Program

Does your city allow private use of its facilities? Give your city extra peace of mind by offering TULIP liability coverage!

By offering TULIP,

your city helps individuals and groups protect themselves and their guests—and the city gets an extra layer of protection against loss.

This program is sponsored by these organizations:



National League of Cities





Why should your city offer coverage through TULIP?

Many cities allow individuals and groups to use or rent municipalowned facilities. When someone is injured at one of those events, they may sue the city and the event organizer. Dealing with claims, regardless of their merit, can be expensive and time-consuming.

When individuals purchase TULIP coverage for their event, your city is automatically named as an additional insured on the policy. This gives added assurance that your city will be protected from claims arising from an event held on city property.

What does TULIP cover?

Coverage up to \$1 million in protection is available for many types of events including:

- Receptions
- Reunions
- Festivals
- Concerts
- Job fairs
- Weddings
- · Clubs & Meetings
- · Arts & Craft Fairs
- · Many more!

Liquor liability coverage also is available.

How does TULIP work?

Individuals purchase coverage online from HUB International through the Entertainment Brokers International (EBI) website.

After event information is entered into the secure web site, an instant quote is generated, and the policy can be purchased with a credit card.

Costs are based upon the event type, number of people, level of risk, length of the event, special requirements and amount of coverage needed.

A certificate of insurance is sent to the purchaser and the city via email.

Individuals and groups who use city property are often unaware that they can be held legally and financially responsible for injury, accidents and property damage resulting from their event. TULIP keeps them protected.

For more information, contact Whitnee Bullerwell. Phone: 501-374-3484, Ext. 206, or wvb@arml.org TULIP Web address: www.ebi-ins.com/tulip



Municipal Property Program

Your Municipal Property Program offers broad coverage for your municipal property. The limits of coverage are \$50 million per occurrence per member for damages from fire, windstorm and other incidents in excess of \$5,000.



Coverage is \$15 million per occurrence per member for losses exceeding \$100,000 on earthquakes and flooding.

The Municipal Property Program's 2008 annual meeting in November adopted rates according to the following scale for 2009. See the new reduced rates below.

FIRE CLASS I	_	.0012	Χ	covered value	=	Premium
FIRE CLASS II	_	.00135	Χ	covered value	=	Premium
FIRE CLASS III	_	.0015	Χ	covered value	=	Premium
FIRE CLASS IV	_	.00165	Χ	covered value	=	Premium
FIRE CLASS V	_	.0018	Χ	covered value	=	Premium
FIRE CLASS VI	_	.002	Χ	covered value	=	Premium
FIRE CLASS VII	_	.0022	Χ	covered value	=	Premium
FIRE CLASS VIII	_	.0024	Χ	covered value	=	Premium
FIRE CLASS IX	_	.0027	Χ	covered value	=	Premium
FIRE CLASS X	_	.003	Χ	covered value	=	Premium



Does your community shine? Tell us about it!

Keep Arkansas Beautiful is honoring communities that are helping keep Arkansas clean and green again this year with the 2009 Arkansas Shine Awards. Across the state, cities and towns are showing their commitment to community improvement and economic development through litter reduction, recycling and beautification. Recognize your community's efforts by entering to win!

Keep Arkansas Beautiful will recognize one Arkansas community in each of six categories based on population. Each winner will receive the specially designed award at a local ceremony. The entry deadline is July 31, so log on to KeepArkansasBeautiful.com or call 888-742-8701 (toll-free) today for more information and to nominate your community.





Good Roads membership extended to all Arkansas mayors

The League Executive Committee at its June 29 meeting elected to provide a two-year Arkansas Good Roads Transportation Council (AGRTC) membership for all Arkansas mayors. As members of the AGRTC, mayors will join the Council's approximately 1,000 members in promoting its mission to gather and disseminate information to educate the public on the importance and value of a modern, safe highway system that is adequately financed through dedicated funding sources and to provide for economic growth in the state.

As AGRTC members, mayors will receive a quarterly magazine, periodic mail-outs on pertinent information and invitations to semi-annual board and general membership meetings. The two-year membership began in June and will run through June 2011.

The League encourages all mayors to call the AGRTC office to become workgroup members, which are members called upon to gather when issues need statewide and member attention. For further membership information, contact AGRTC Director Johnnie Bolin at 501-375-8566, or e-mail argoodroads 1@sbcglobal.net.



IIMC accepting scholarship applications

The International Institute of Municipal Clerks (IIMC) invites member clerks, recorders and treasurers to submit applications for scholarship assistance. Three types of scholarships are offered:

- Certified Municipal Clerk (CMC)
- Master Municipal Clerk (MMC)
- IIMC Distance Learning Programs

The IIMC Distance Learning Programs scholarship is for clerks whose municipalities have a population under 15,000 as of the 2000 Census.

For an application please visit www.iimc.com. Completed applications for IIMC Distance Learning Programs must be postmarked by October 12. The deadline for CMC and MMC scholarships is Jan. 4, 2010.

The IIMC scholarships are in addition to those offered by the Arkansas City Clerks, Recorders and Treasurers Association. For more information, contact Paragould City Clerk Judy Reddick, CMC, at 870-239-7500, or e-mail judy.reddick@paragouldcity.org.

AGFOA Conference set for July

The Arkansas Government Finance Officers Association (AGFOA) will hold its 2009 Conference July 29-31 at the Fort Smith Convention Center. For registration information, e-mail AGFOA Secretary/Treasurer and Lake Village CFO Linda Bawcom at lvcfo@cei.net.

Founded in 1906, the AGFOA is Arkansas's chapter of the national professional association of state, provincial and local finance officers, dedicated to the sound management of government financial resources. For more information, visit the AGFOA Web site, www.agfoa.org.

NLC prescription discount program makes gains

A program introduced by the National League of Cities (NLC) in November 2008 is helping cities across the country provide a benefit to their residents faced with the high cost of prescription drugs.

(see BRIEFS, page 35)

Obituaries

Robert Lee Doolin, 82, mayor of Bull Shoals from 1996 to 1999, died June 14.

Bill J. Harmon Sr., 81, a former Sherwood alderman and mayor, died June 5.

Billie Uzell, who served as Lonoke city clerk since 1977, died June 5.

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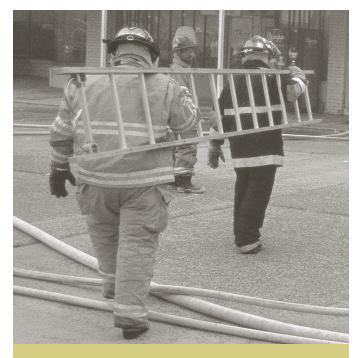




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Support a family on \$20 a week?

Volunteer firefighters who are injured in their firefighter duties receive only \$20 a week for a compensable injury.

Solution: The Arkansas Municipal League's Volunteer Firefighters Supplemental Income Program protects the earnings of volunteer firefighters who are injured in their duties.

What they get: Weekly temporary total disability benefits payable up to a MAXIMUM of \$550 allowed under Arkansas Workers'
Compensation Law; weekly benefits go for 52 weeks; \$10,000 death benefit.

How? Cost is only \$20 a firefighter a year. All volunteer and part-paid firefighters in the department must be covered. The minimum premium for each city or town is \$240.

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Protect your loved ones' financial security.

Arkansas Municipal League's Volunteer Firefighters Supplemental Income Program

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Subscribe to the list servs by using one of the following options:					
Option A: Visit www.arml.org and click on the Discussion List and Announcement List links.					
Option B: Complete Step 3 and fax to 501-374-0541, attn: Whitnee Bullerwell.					
Option C: Complete Step 3 and mail to Arkansas Municipal League, attn: Whitnee Bullerwell,					
P.O. Box 38, North Little Rock, AR 72115.					
Step 3:					
Complete the following information:					
Name					
Title					
Member City					
E-mail Address					
Daytime Phone Number					

BRIEFS continued from page 32

The NLC Prescription Discount Card program enables participating cities to help residents who are without health insurance, a traditional pharmacy benefit plan or have prescriptions not covered by insurance by providing an average of 20 to 25 percent off the full retail cost of prescription medication.

More than 100 cities currently participate in the program nationwide, from Saint Agatha, Maine (population 802) to San Jose, Calif. (population 900,000-plus), and more than 100 cities are in the process of implementing the program. As of May 31, four Arkansas cities have implemented the program, including Helena-West Helena, North Little Rock, Pea Ridge and Texarkana.

There is no direct cost to participate in the program. The role of the city is to promote the program through the local media and to make the discount cards available at locations throughout the city to residents who would benefit from the program. The city is provided with a quantity of customized prescription discount cards with the city name and logo at no cost, along with

sample marketing materials.

The program is administered for the NLC by CVS Caremark and includes nearly 60,000 participating pharmacies nationwide, including all major chains and most local pharmacies. To locate pharmacies in your city that participate in the program, visit www.caremark.com/nlc.

Each month, participating cities receive a report on the use of the discount card so the city can see the direct impact of the program locally.

Clarksburg, W.Va., was one of the first cities to join the program.

"In the first four months of the program, the city of Clarksburg (population 16,743) has saved its residents over \$25,000 on the cost of their prescription drugs," said James Hunt, Clarksburg alderman and former NLC president. "By using the discount card, residents saved an average of \$11.60 off the retail prices of their prescriptions."

For more information on the NLC Prescription Discount Card program, contact Marc Shapiro at 202-626-3019, e-mail shapiro@nlc.org, or visit www.nlc.org/prescriptioncard.

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Summaries of attorney general opinions

Recent opinions that affect municipal government in Arkansas

From the Office of Attorney General Dustin McDaniel

City and county jail cost responsibilities reviewed

Opinion: 2009-043

Requestor: Bookout, Paul—State Senator

Your restated questions are as follows: How long must a person arrested by a municipal police officer for a city ordinance violation or a state misdemeanor and taken to the county jail remain incarcerated before the city becomes liable for paying the county the daily fee for keeping prisoners under ACA 12-41-506? Q2) How is it determined whether the expenses on which a county's daily fee for keeping prisoners is based are "reasonable" for purposes of ACA 12-41-506(a)(2)? Q3) If "reasonable expenses" are based on operating expenses, what recourse does a municipality have if it believes that the county jail housing municipal prisoners is being operated inefficiently thus raising the county's daily fee for keeping prisoners arbitrarily? Q4) At what point does a city housing prisoners in the county jail become liable to the county for the daily fee for a particular prisoner: when the prisoner is first incarcerated, when the prisoner is charged, or when the prisoner is convicted and sentenced? Q5) If a person is arrested and delivered to the county jail by a municipal police officer for an offense that constitutes a felony under Arkansas law, does the city have any liability to the county for that prisoner? Q6) Is a city liable for any additional time served by municipal prisoners housed in county jails due to related charges not brought by the city (e.g., contempt of court, violation of probation, non-payment of fines, etc.)? Q7) If a person is arrested by a municipal police officer for a city ordinance violation or misdemeanor and taken to the county jail where it is discovered that there is an outstanding warrant for that person's arrest, either from that county, another county or another city, which entity is responsible for paying the daily fee for that prisoner? Are the expenses shared? Q8) Can the sheriff or his representative refuse to accept custody of a person lawfully arrested by a municipal police officer from a city within the sheriff's county? Q9) In light of ACA 12-41-506(d), can the sheriff refuse to accept custody of a municipal prisoner from a city within his county if he is housing inmates from other counties at the time? Q10) Once the county accepts custody of a municipal prisoner such that the city will be charged the county's daily fee for said prisoner, who is responsible for transporting that prisoner to court appearances? Who is responsible for pro-

viding security if such prisoner requires an extended hospitalization? Q11) What information should appear on the monthly bill sent by the sheriff, pursuant to ACA 12-41-506(c)(1) to cities housing prisoners in the county jail? Q12) May a city and a county enter into an agreement where the county houses the city's prisoners for a flat monthly rate? May the county charge other cities a different rate, either daily or monthly? Q13) May the county charge one city within the county for daily inmate fees while waiving such fees for another municipality within the same county? **RESPONSE:** In response to restated question 1, it is my opinion that a city becomes liable to the county for the daily fee for a municipal prisoner as soon as the city's police officer delivers that prisoner to the county jail and into the sheriff's custody. It is my further opinion that the only fee that may be imposed is the full daily fee set by the county quorum court to be imposed once in each 24-hour period. In response to restated question 2, it is my opinion that whether the expenses used by the county in calculating the daily fee charged to cities for housing municipal prisoners are reasonable for purposes of ACA 12-41-506(a)(2) is ultimately a question of fact to be determined by a court of law. In response to restated question 3, it is my opinion that the recourse available to a city that does not wish to house its prisoners in a city jail but disagrees with the amount that it is being charged for keeping said prisoners in the county jail is twofold: first, the city could enter into an agreement with the county for a different amount pursuant to ACA 12-41-503(d); second, the city could attempt to have a court review the reasonableness of the daily fee. In response to restated question 4, it is my opinion that a city's liability to the county for the daily fee for a municipal prisoner begins when the prisoner is first incarcerated in the county jail, i.e., when they are delivered to the jail and the sheriff or his/her representative accepts custody. In response to restated question 5, it is my opinion that this office must return to its traditional definition of a municipal prisoner with respect to felony offenders in order to avoid troubling inconsistencies in logic that occur under some recent opinions on the topic. I therefore conclude that a city is liable to the county for a prisoner arrested by a city officer on felony charges until such time as the prisoner is formally charged. In response to restated question 6, it is my opinion that the most sensible approach is as follows: if the city is liable for the prisoner both pre- and post-sentencing because he or she has violated a municipal ordinance, then the

city is also liable for any additional time served on charges stemming directly from the original charge. In response to restated question 7, it is my opinion that, in these situations, the entities must share the costs of incarceration. In response to restated question 8, it is my opinion that neither the sheriff nor his representative is permitted to refuse to accept such a prisoner unless that action is necessary to limit prisoner population in compliance with the law and constitution of this state and the United States Constitution. In response to restated question 9, it is my opinion that a sheriff may not refuse incounty municipal prisoners in order to house out of county inmates. In response to restated question 10, it is my opinion that once the sheriff or his representative accepts custody of a prisoner, the county is responsible for transporting that prisoner to court appearances and providing security if that prisoner requires hospitalization. In response to restated question 11, it is my opinion that the statute contemplates a monthly bill containing enough information so that a reasonable person of approximately average intelligence can understand both the amount of the charges and the reason for the charges. Whether any particular bill or billing format is sufficient in this regard is ultimately a question of fact. This office cannot serve as a finder of fact. In response to restated question 12, it is my opinion that a city and a county have the freedom to enter into an agreement where the county houses the city's prisoners for a flat monthly rate. Furthermore, it is my opinion that a county operating a jail may permissibly enter into a separate and distinct agreement for housing prisoners with each city that wishes to share its jail. However, to the extent your question asks whether the county quorum court may pass multiple daily fee ordinances in order to charge different daily fees to different cities, it is my opinion that the answer is "no." In response to restated question 13, it is my opinion that the answer to this question is "no."

Pensions have protections under state and federal law

Opinion: 2009-049

Requestor: Madison, Sue—State Senator

If the Fayetteville Firemen's Pension and Relief Fund Board takes action to reduce pension benefits to retirees, will that violate their rights protected under ACA 2, sec. 17 (impairment of contract)? Q2) If so, will members of the Pension Board and the City of Fayetteville be exposed to liability should a lawsuit be filed on behalf of any retiree? **RESPONSE:** Q1) It is unclear as an initial matter whether a court would reach the constitutional issue because the Board may lack authority to reduce benefits other than as authorized under the statutes. See ACA 24-11-807. Assuming a court reached the issue, however, the answer is likely "yes" regarding a reduction of benefits

that were in effect when the members' rights became vested. It seems beyond question that a firemen's pension and relief fund established pursuant to ACA 24-11-801 et seq. gives rise to constitutionally protected contract rights. See 24-11-816; 24-11-818. The answer may be less clear regarding a reduction of any increase in benefits that occurred after the retirement rights became vested. Q2) The liability issue will probably depend upon the success of a complaint in federal court alleging violation of clearly established rights under the federal contracts clause (U.S. Const. art. I, sec. 10). Issues regarding liability are factually intensive, however, and require knowledge of the surrounding circumstances. These issues must therefore be addressed by the Board and the City with the aid of local counsel.

If county doesn't charge, municipalities won't pay under Act 209 of 2009

Opinion: 2009-059

Requestor: Laverty, Randy—State Senator

Boone County has only one jail and the county does not charge towns and cities in Boone County for housing prisoners. Is the intent of provisions of ACA 16-17-129, as amended by Act 209 of 2009, which allows for a levy to defray the cost of incarcerating city and county prisoners, that all town and city funds collected be paid to the county treasurer? Q2) If the answer to question one (1) is "yes," is it legal for a town or city to hold funds collected pending the possibility [that the city] may have to send an inmate to another county jail? RESPONSE: In response to your first question, it is my opinion that the statute in question does not require that the contents of the fund collected by towns and cities pursuant to its terms be paid to the county where the county does not charge towns and cities for keeping prisoners. In fact, for reasons set forth in greater detail below, it is my opinion that the statute does not permit such payment to the county under these circumstances. Moreover, in response to your second question, it is my opinion that, given the situation you describe, it would be appropriate for a city or town to hold any fines collected in the fund pending the possibility that one of its prisoners might be housed in the jail of a county that would actually charge the city or town for keeping said prisoner.

Municipalities may patrol Interstates within boundaries

Opinion: 2009-065

Requestor: Dunn, David—State Representative Does the elected constable for the Wheatley Township have authority to patrol and issue traffic citations on portions of Interstate 40 within his township? **RESPONSE:**

To more efficiently answer your question, I will break it

into two separate questions: Can constables patrol portions of interstate highways within the boundaries of their townships? If so, can constables issue traffic citations on those highways? I believe the answer to both questions is "yes."

Golf cart use in city very limited

Opinion: 2009-068

Requestor: Miller, Paul—State Senator

Is it permitted to operate golf carts on any streets within the city limits of a municipality as long as the golf cart is not driven on a federal or state highway? O2) If the answer to question one (1) is "yes," may the golf cart be driven to any destination within the city limits? Q3) If the answer to question one (1) is not an all-encompassing "yes," what is the interpretation as to where golf carts may be operated within the city limits of an incorporated municipality? Q4) Does the AG interpret provisions of ACA 14-54-1410 as "the only route golf carts are authorized to be operated in a city and no other route of travel permitted?" Q5) Must specific equipment be installed on the golf cart in order for it to be operated on the roads and streets of a municipality? RESPONSE: In response to the questions you have posed, it is my opinion that golf carts may be operated on city streets from the owner's residence to the golf course and back again if such operation is authorized by municipal ordinance (provided that the city streets in question are not also designed as federal or state highways or county roads). It is my further opinion that the law prohibits golf carts from being driven to any other destination within a city. I conclude that adding special equipment to a golf cart would make a difference in the applicability of the law only if the modification was so extensive that the resulting vehicle could no longer be termed a "golf cart."

Cities can't charge or exclude farmers' market vendors on public property

Opinion: 2009-069

Requestor: Hopper, Karen S.—State Representative (1) May a political subdivision—such as a city, county, or

other public entity—charge vendors a fee to participate in a farmers' market that is held on public property? (2) May a political subdivision—such as a city, county, or other public entity—exclude vendors residing in contiguous counties from participating in the farmers' market? **RESPONSE:** In my opinion, the answer to both questions is "no." Please see the body of the opinion for further details.

Driver under custody usually has no say in car's towing

Opinion: 2009-084

Requestor: Ingram, Keith M.—State Representative

Is a vehicle owner who has been taken into custody by police entitled to a preference as to the towing of his or her vehicle under ACA 27-50-1207? **RESPONSE:** In my opinion, the answer to your question is generally "no." Please see my predecessor's response to the second question in the attached Ark. Op. Att'y Gen. No. 96-010, in which my predecessor addressed this precise question. As you can see, the "owner's preference" only applies to disabled or inoperative vehicles.

Legislation becomes effective on 91st day after adjournment

Opinion: 2009-090

Requestor: Daniels, Charlie—Secretary of State

The 87th General Assembly adjourned sine die on May 1, 2009. What will be the effective date of legislation enacted during this session that did not carry an emergency clause or specified effective date? **RESPONSE:** July 31, 2009. (Starting with the first full day after adjournment, and counting ninety full days, acts with no emergency clause or specified effective date become effective on the ninety-first day.)

For full Attorney General opinions online, go to www.ag.arkansas.gov/opinions.





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Catch the sustainability wave

Small steps cities and towns make today can contribute to a greener and more sustainable future.

By Jim von Tungeln

ne of the newest concerns to float onto the radar screen of municipal government is the concept of sustainable development. Many experts rate the "green movement" one of the biggest challenges in our planet's history. While some may not agree with the severity of that assessment, it is an issue that we cannot ignore.

As with any movement that gains popularity, its definition can elude us. One common one from the World Commission on Environment proposes that we "Meet the needs of the present without compromising the ability of the future generations to meet their own needs."

This is a simple idea but one that could occupy legions of analysts charged with carrying it out. Even if they could agree on solutions, it would take mega fortunes to accomplish them. So where are we with this thing called sustainability?

We are recognizing that it is a worthwhile endeavor, for the triple bottom line of people, planet and profits. Cities are moving in the direction of a greener, or more sustainable world by different methods. Little Rock, for example, has established a Mayor's Sustainability Commission—your humble author is a charter member. It is charged with analyzing problems, recommending solutions and monitoring progress. Fayetteville has created a full-time staff position charged with similar duties. Fayetteville Sustainability Coordinator John Coleman and April Ambrose, chair of Little Rock's commission, conducted a workshop on the topic at the League Convention in June.

Some actions that sustainability coordinators will be considering may be as simple as educating the public on the benefits of recycling. They may be as complicated as reviewing settlement patterns and attempting to reduce commuting costs. They may involve ideas as easy to sell as promoting locally grown vegetables. They may involve ideas as controversial as prohibiting the washing of a car on a home driveway. They may even promote concepts that destroy long-held views of the propriety of "manly man things," such as a recent decision by a city to convert its police cars to hybrids.

As you might be guessing by now, it's not going to be easy. One of the first pitfalls lies in the "lip-service syndrome." This involves jumping on the hot-button train but not really taking issues seriously once they become

personal. For example, my profession's organization—while claiming sustainable development as a major emphasis—recently rewarded Las Vegas by choosing it as the site of the association's annual national convention. This is arguably the least sustainable city on the planet and certainly not one that should be validated by group of planners. Go figure.

Another pitfall is what my college girlfriend called the "elephant giving birth to an ant syndrome." She was referring (erroneously I believe) to the study of sociology. But the term looms to doom the whole sustainability movement if we don't back up plans with resources.

A final trap is the vast amount of confusing—and sometimes contradictory—material floating around. There exists so much literature on sustainability that one has trouble knowing where to start.

But wait. A group of graduate students from the University of Arkansas at Little Rock's College of Business recently published a good introduction to the topic. Under the direction of Nancy E. Landrum, Ph.D, they prepared *The City of Little Rock Sustainability Assessment*.

The report cites, among other facts, four factors that are impacting cities and creating a movement of so-called "Green Initiatives" across the country. These are (1) social forces, (2) political forces, (3) economic forces, and (4) competitive business forces. This indicates that the idea of sustainable development is not simply something that was dreamed up by starry-eyed planners in the back room. Rather, it results from a variety of forces not normally working in tandem.

The report is chock-full of data, terms, history, trends and analyses of sustainable efforts, and I recommend it for elected officials wishing to acquaint themselves with this complicated issue. A copy can be viewed or downloaded from the Web site www.sbnca.org, or there is a link on the first page of my company Web site.

And how does the Capital City fare in the assessment? Quite decently, I would say, with room for improvements. So our commission is continuing our work. One of our plans involves a Municipal Sustainability Summit to be held Sept. 26 in Little Rock. We are inviting municipal representatives from all over, and it would be a great opportunity for your city to share and learn. See the inset for more details.

Perhaps this mere scratching of the surface will inter-



Sustainability should be long-range and comprehensive. It includes preserving downtowns such as Ashdown's, left, and in the retouched photo, below, as a vital center of life for the community. After all, the greenest building is the one that's already built.

est you in bringing your community into the green era. The work isn't limited to large cities. The small Arkansas community of Bono recently provided its utility meter reader a scooter to use in lieu of an expensive vehicle. That's a fine example and, admittedly, a small step.

But we must remember that it has been 200 years of small steps that got us where we are today. That is in the terrifying position in which the rest of the developed and developing



SAVE THE DATE

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Mayor Mark Stodola proudly announces the City of Little Rock's first annual Sustainability Summit

Saturday, September 26, 2009

9AM -5PM

Location TBD

Keynote Speaker: Mayor Bob Dixson of Greensburg, Kansas from Channel Planet Green's Program "Greensburg"

Additional discussion topics include: Water Quality, Transportation and Recycling

Please join us in being a part of Little Rock's Green Future!

For more information contact: John McClure 501-993-7502 imcclure@arconventionsandevents.com

SUSTAINABILITY COMMISSION

world is aspiring to expend resources at our country's rate. That simply isn't sustainable by any stretch of the imagination. Perhaps we owe it to the world and to future generations to give a little by going green.



Jim von Tungeln is staff planning consultant available for consultation as a service of the Arkansas Municipal League and is a member of the American Institute of Certified Planners. Persons having comments or questions may reach him at 501-372-3232. His Web site is www.planyourcity.com.

Publications share ideas that work

Looking for new and innovative ideas for things like fundraisers, adoption projects, spay/neuter education and more? The hundreds of ideas presented in two new publications may inspire you.

By Julia Coulter

f you or someone in your organization has a talent for coming up with new and exciting ideas, then you are truly blessed. Please call me! If, unfortunately, you are rather like me (who admittedly has absolutely no clue and couldn't come up with a new idea, even if a raise depended on it) then, like me, you probably need some help.

The ASPCA and the American Humane Association have produced two manuscripts that provide idea generating help for the helpless. Their two publications, *101 Great Shelter Ideas* and *101 More Shelter Ideas*, are full of proven strategies that have worked for other animal organizations, from fundraising and donation ideas, to animal adoption promotion strategies.

For example, the Pet Animal Welfare Society (PAWS) in Norwalk, Conn., has a group of local walkers and runners called "Team Paws." The group participates in local road races of varying distances to raise funds for the group's spay/neuter program by accepting personal pledges from the walkers for each event.

The Dubuque Humane Society in Iowa has a "Good Friends, Good Cause" program that partners with their local car dealership to raise funds and animal food for their organization via discounts on the final price of a vehicle for donations of cat or dog food, and a \$100 donation to the Humane Society for each vehicle sold. What a great idea!

Another great idea is "Pennies for Pooches," spon-

sored by the Animal Welfare League of Chicago Ridge, Ill. Local schools participate in collecting spare change over the course of several months. Some classes hold events such as bake sales and car washes. The reward is that the Animal Welfare League brings some animals to the school for an ice cream party.

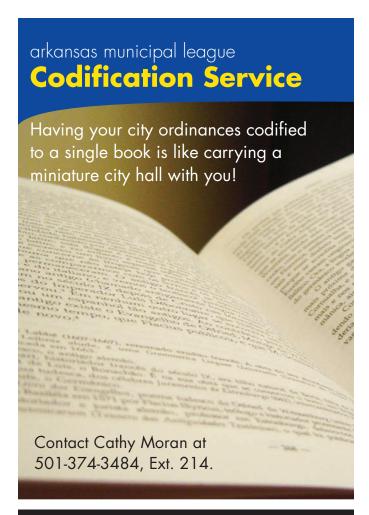
These are just a few of the many ideas in these two books. Some other inspiring ideas found in their pages are the "Borrow-A-Dog" program, the "Take a Shelter Animal to Lunch" program, as well as ideas to involve the local population like "Cat Massage Classes" (I did not make that up!) and "Spay your Mama" and "Looking for Love" programs.

If you need ideas, they have plenty. You can purchase the books for \$15 each, or two for \$25 at www.aspcaonlinestore.com under the Shelter Resources link, or if you have an account with www.Petfinder.com, you can download them via the library link in the Members area.

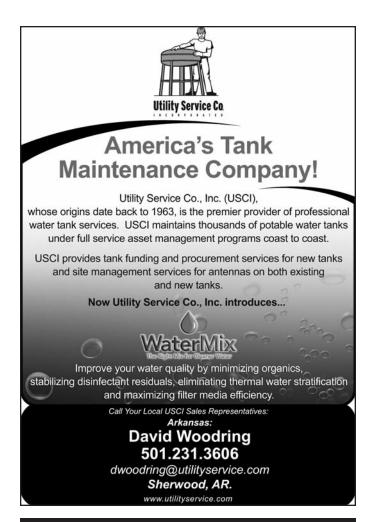
I'm thinking of implementing the "Cat Massage" idea.



Julia Coulter is an officer with North Little Rock Animal Control.











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Trees good for business

Research shows that not only do trees improve our quality of life, but also a vibrant urban forest improves the economic life of a community.

By John Slater

had the opportunity in March to attend the Mississippi Urban Forestry Conference in Ridgeland, a community bordering Jackson. The Mississippi Urban Forestry Council has an excellent program and this year was no exception. Their speaker was a nationally known researcher, Dr. Kathleen Wolf, research social scientist, University of Washington, College of Forest Resources. I have seen her research over the years and used it in previous articles about the environmental social services that trees provide to people.

The city of Ridgeland, Miss., population 24,000, received its Tree City USA designation this year, and visiting there, it was easy to see why. There are street tree plantings, well landscaped businesses and companies and tree preservation areas. One of the preservation areas is part of the original Natchez Trace, the natural beauty and historic characteristics of which have been preserved. Ridgeland's Web site indicates they have several ordinances that pertain to trees. In their tree ordinance the statement of purpose reads:

The purpose of this ordinance is to promote the public health, safety and welfare of the citizens of Ridgeland and to enhance the economic, environmental and aesthetic qualities of the urban surroundings by preventing the unwarranted clear cutting of urban forest for the purpose of



Surveys show that tree-lined shops such as the one above in Ridgeland, Miss., and in Hot Springs, opposite page, attract more shoppers than retailers whose properties are barren of attractive, shade-giving foliage.

expediting development. The goal of this ordinance is to protect through preservation, to promote the establishment of and to maintain a 40 percent Urban Tree Canopy Cover in the City of Ridgeland.

In addition to their landscape ordinance, Ridgeland has an amendment to their subdivision ordinance regarding the amount of trees to be planted at residential homes. I like the amendment to their subdivision ordinance because it is short and sweet and requires tree preservation or tree planting at each residence. Check it out. It may be what you're looking for to improve your subdivision ordinance. Visit www.ridgelandms.org and click on city codes and ordinances.

"Trees in Business Districts: Positive Effects on Consumer Behavior!," by Kathleen Wolf, was based on several research studies funded by the U.S. Forest Service and National Urban and Community Forestry Advisory Council. What she found out was that "Trees are good for business!" Consumers who were surveyed responded positively to shopping environments having a healthy urban forest. American Forest, a national tree nonprofit, suggests a goal of 15 percent tree canopy cover in business districts. Most retail environments in the U.S. have 5 percent or less. Let's look at her research results:

Place perceptions

Participants were asked to rate three business districts. Districts that had street trees and other landscape improvements scored significantly higher in consumer ratings. Amenity and comfort ratings were about 80 percent higher for tree-lined sidewalks compared to a non-shaded street. Quality of products ratings were 30 percent higher in districts having trees over those with barren sidewalks. Interaction with merchants ratings were about 15 percent higher for districts with trees.

Patronage behavior

Respondents claimed they would be willing to pay more for parking in a well-landscaped business district. They would be willing to travel longer and further, have longer visits and more frequent visits in the districts having trees.

Pricing patterns

Survey respondents were asked to specify a price for each of 15 items in a "basket of goods" in the business districts. The survey participants consistently priced goods significantly higher in landscaped districts! Prices were, on average, about 11 percent higher for products in the landscaped compared to the no-tree district.

Trees and greenery are Mother Nature's stress reducers. They are drug free, I might add; they slow us down and relax us. People are happier, and the effect that trees provide spills over into to everything we do.

As Dr. Wolf says, it "helps create a 'sense of peace.'"

To read more about Dr. Wolf's research projects and sources, check out her Web site, www.naturewithin.info.

The next time you are making decisions on land use issues or implementing plans that can impact the trees in your community, remember that your urban forest plays a key role in the social benefits you provide for your citizens. As we deal with economic challenges, it's important that we take advantage of all the strategies that are available, and, as research continues to show, trees are one of those resources.

Visit our Web site, www.arkansasforestry.org, to see if you qualify for the "Visiting Forester" grant program. This is an opportunity to have an urban forester visit your community and assess what needs to be done to improve it as well as developing tree boards and other programs that can help ensure its success.

Make a Memory ... Plant a Tree



John Slater is urban forestry partnership coordinator with the Arkansas Forestry Commission. Contact him at 501-984-5867, or at john.slater@arkansas.gov.





Stay in the game without pain

Whether you participate in softball, tennis, running and bicycling, or maybe just work in the garden, proper exercise habits will help keep you pain-free.

By Jorge O. Rodriguez, M.D.

he last thing we want is for an injury to keep us off the field or in chronic pain. The good news is that we can avoid injuries just by taking a few common-sense steps. Below are some tips that can apply to almost any athlete, but especially if you're over 40.

Treadmill test

If you are planning to begin a vigorous exercise program, and you are over 40, I recommend (and so does the American College of Sports Medicine) that you have a treadmill exercising test to be sure your heart is healthy enough. Your primary care doctor will likely offer this service.

Key words: frequency, duration and intensity

If you're starting an exercise program, begin by slowly increasing frequency (days per week) over several weeks with low duration and intensity. Your goal should be to exercise at least five days a week. Then slowly add duration (time spent exercising) over three or four weeks before increasing the intensity of the exercise.

Warming up

Always make sure you get your muscles warm before stressing them. For example, before attempting to throw a baseball from right field to home plate, warm up for several minutes making short throws and slowly build up the velocity. This will help you avoid common shoulder injuries. The same is true for tennis players; the overhand serve puts similar stress on the shoulder. Start slow.

Stretching for power

There's much confusion among athletes about when to stretch. We learned growing up to stretch before

exercising, and you see people doing that even today. But we now know that it's harmful to stretch cold muscles, and new studies have found that incorporating stretching as part of your cool-down is the most beneficial to your muscles.

At the end of your activity, your muscles are warm, so stretching won't tear the muscle fibers or tendons, and you're going to get a better, deeper stretch that gives you longer-lasting flexibility. You'll have longer muscle fibers that allow you to generate more power than muscles that are short and contracted. So rather than hitting the shower as soon as you're done, spend 10 minutes stretching the major muscle groups.

Pain in the knee

One of the most common problems I see is anterior knee pain, a kind of chronic, dull ache behind the kneecap. There's usually no ligament instability and no swelling, but it really hurts, often when sitting for long periods.

The solution may be as simple as changing footwear. The feet are at the bottom of the kinetic chain, so the right shoes can make all the difference in how our knees feel. First you need to know whether you have wear on the outside of your shoes or wear on the inside. You can tell by looking at your shoes or go to a good shoe store where a qualified salesperson should be able to help you. If your shoes wear on the inside, you'll need a good motion-control shoe. If you have flat feet or a high arch you'll want to be sure to get the appropriate orthotics.



Jorge O. Rodriguez, M.D., is a sports and family medicine physician, University of Arkansas for Medical Sciences.

Arkansas Volunteer Community of the Year

It's time to consider nominating your town for the Annual Volunteer Community of the Year Awards! These awards, co-sponsored by the Arkansas Municipal League, the Governor's Office, and DHS Division of Volunteerism, honor twelve communities each year for outstanding citizen volunteerism.

To download the nomination forms and instructions, please visit our Web site, http://www.arkansas.gov/dhs/adov/ and look

for the link to 2009 Volunteer Community of the Year Awards.

The nomination deadline is September 30, 2009. If you have any questions about the nomination process, please call 501-682-7540. Provide your name, address and telephone number.

Please do your part in honoring those who serve others in your community. DHS looks forward to receiving your nomination!



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Small communities at crossroads

Dedication to finding creative economic development solutions is the key to keeping Arkansas's small cities and towns viable.

By Chad Gallagher

Recently there has been much discussion in the public arena about the effectiveness and viability of small towns. At both the national and state level there has been discussion of closing towns, abandoning towns and cutting losses to merge communities into larger population centers in order to create an economy of scale. It is a hot topic and one that can stir a lot of fury, depending where you stand on the issue. It has been my experience that most of these discussions are beneficial because they require exploration, consideration and they typically lead to creative advancements.

In the course of Arkansas history, municipalities have on occasion, disbanded, died, merged with other municipalities or, in some cases, just faded away. Many places that once thrived because of a previous industry or the railroad or because of the lack of automobile transportation are now little more than a shadow of their former selves. Prior to the automobile and developed road systems, populations gathered around small, isolated areas of trade. The automobile and highways allowed populations to merge their trade centers. This change resulted in many ghost towns in Arkansas. Such change brings benefits and disadvantages, often determined by individual perspective.

There is no "one size fits all" solution for the future of small Arkansas municipalities. In reality, the current discussion should make everyone sit down at the table, begin to think a little and collaborate. There are some cities that in reality may no longer be able to serve their citizens effectively or must realize that time has washed away the city they once served. Each community must make an honest assessment as to its future course. All options should be on the table. The most important item for consideration is how to best serve. This is always the quest of true leadership. Solutions should certainly include broad levels of regional collaboration. Municipalities must utilize the strategic partnerships available to them in their region. These include nearby cities, educational institutions, corporations and other partners with a common interest in community advancement.

Above all, these challenging times call for creativity. Small cities can have extraordinary success, but it requires a vast amount of creativity, strategy, determination and diligence. Before we put up the out-of-business sign in all our small towns, we should look at the creative

successes that emerge. Adversity either kills us or strengthens us. The current adversities of shifting economies, rural population decline and a changing tax base can either deal a death blow to the small town or, conversely, it can inspire creativity.

Creativity is the new bailout and stimulus package for small towns.

This will include developing a knowledge-based economy. Knowledge-based jobs can operate from anywhere in the world as long as the appropriate infrastructure exists. We're no longer talking just about roads to plants and industrial parks, but about broadband and T-1 Internet lines. Small communities must aggressively seek long-term partners. Don't be so afraid of losing autonomy that you fail to partner with others for the things you simply cannot achieve on your own. Communities can never again fly by the seat of their pants. Success rarely happens by chance. Small cities and towns must be strategic, deliberate, purposeful and thoughtful in their every action.

Cultivate local entrepreneurship. You are much more likely to get those from your community to stay and invest there than you are to recruit new industries. Small cities must create an environment of opportunity. Become a seedbed for small business development. In addition, communities must see quality of life as a true asset in the market place. Develop this trait and market it.

Singer John Mellencamp and I agree: There's just something special about a small town. Small towns have a quality that is not quantifiable and hardly understood until you've lived in one. Until you've enjoyed life there and gone through sorrows there, it is difficult to appreciate the simplicity and shared life in small cities and towns. The current discussion about viability is a valid one and it should be a wake-up call to small cities. This moment in the discussion offers the chance to inspire motivation to reevaluate and become the architect of a better tomorrow.



Chad Gallagher is principal of Legacy Consulting and a former mayor of DeQueen. Contact him at 501-580-6358 or by e-mail at chad.gallagher@legacyincorporated.com.



July 23-26, **DUMAS**, 30th Ding Dong Days Festival, 870-382-5447, dumaschamber@centurytel.net, www.dumasar.org

July 24-25, ALTUS, 26th Altus Grape Festival, 479-468-4684, www.altusar.com

July 31-Aug. 1, **DIERKS**, 37th Pine Tree Festival, 870-286-2911, brendaward50@windstream.net, dierkschamberofcommerce.com; **WATSON**, Homecoming Days Festival, watsonhomecomingdays.seark.com

Aug. 4-8, **TONTITOWN**, 111th Grape Festival, 479-361-2615, www.tontitowngrapefestival.com

Aug. 6-8, CAVE CITY, 30th Watermelon Festival, 870-283-5959, casaian@lindco.net, www.cavecityarkansas.info; HOPE, 33rd Watermelon Festival, 870-777-3640, homefelonfest@yahoo.com, www.hopemelonfest.com

Aug. 7, DECATUR, Decatur BBQ, 479-752-8460

Aug. 8, **GRAVETTE**, 116th Gravette Day, 479-787-6940, www.gravettearkansas.com

Aug. 28-29, **ROGERS**, 25th Frisco Festival, 479-936-5487, info@friscofestival.com, www.friscofestival.com

Play Day comes to Springdale

It is time to step up and recognize the value of play in our communities.

By Dr. Rick McWhorter

s a child, my neighborhood was known as a place where children met in a vacant lot and played all day long. Most of the games we played did not require any specific equipment or space. Some of those games included hide and seek, catch the flag, red rover, tag, hula hoop, tree climbing, kite flying and more games we've probably forgotten. The neighborhood children would meet early in the morning and play until late at night. Our parents had a hard time getting us to stop playing long enough to eat. We were all anxious to get outside and play with our friends.

Have those days been lost? Do the children in 2009 experience that same opportunity? If not, there is still time to instill the value of play in our children. It is the fear of some of the professionals in parks and recreation that the element of unstructured play is more difficult to see in our children. We have grown so accustomed to having organized sports and games that just going out to the open field to have some fun can be a lost art. As the city of Springdale researched the value of play and learned about the KaBoom organization and its emphasis on unstructured play, it became obvious that we needed to pursue becoming a Playful City USA community. As a result of diligent work by our Playful City Committee, our city council members and our city staff, Springdale became the first city in Arkansas to receive this designation.

One of the requirements for obtaining the KaBoom national recognition as a Playful City USA community is to provide a Play Day for children. Even though this appears to be a no-brainer, today's children miss opportunities to have unstructured play earlier generations may have experienced. Therefore, organizing a day for children to come out and play is extremely important for our youth.

Springdale will host its first community-wide Play Day Aug. 22. This event will involve several departments within the city, including the fire and police departments, animal services and the parks and recreation de-

partment. The major sponsors for this event are the Springdale Chamber of Commerce and the Jones Center for Families. The Playful City Committee composed of business leaders, government officials and interested citizens is organizing this Play Day.

This event will provide a variety of activities to ensure attendees will really enjoy the day. The Play Day will be held at Murphy Park in the heart of the city. Fun activities will begin at noon for children in kindergarten through fifth grades. Games played at old-time picnics will be part of this day and everyone will have a chance to experience other activities too. Concerts by local bands will begin at 5 p.m. The Springdale Aquatic Center will be open and free to the public from 7-9 p.m. To conclude the day of events, a movie in the park will be shown.

The events are planned to involve the entire family. It will be a fun-packed day like no other that has been offered in Springdale. The first 500 children to register on that day for this event will receive numerous coupons from businesses in the area. Also, the elementary school with the most attendees will receive a grand prize.

Volunteers from several of the school athletic teams as well as church groups will help lead the activities and play the games with the children. If you are in the Springdale area on Aug. 22, please come and join us for a day of fun at Murphy Park. This event will be free to everyone and we encourage your attendance. For more information concerning this event or how to become a Playful City USA community, contact the Springdale Parks and Recreation Department.



Dr. Rick McWhorter is the Director of Springdale Parks and Recreation.



Changes to 2009 Directory, Arkansas Municipal Officials Submit changes to Whitnee Bullerwell, wvb@arml.org.

Alicia		Add	AL	Dr. Justin Hayes	Londo	on	
Delete M	William Teague	Delete	AL	Pearline Hyiatt	Delete	MA	10460 U.S.
Add M	Beth Reynolds	Add	AL	Shirley Wilson			Hwy. 64
Delete AL	Sybil Taylor			,	Add	MA	P.O. Box 130
Add AL	Bob Lee	Buckr	ner				
Delete AL	Shirley Nettles	Delete	MA	P.O. Box 191	Lonsd	lale	
Add AL	Marvin Reynolds	Add	MA	P.O. Box 190	Delete	AL	(Vacant)
Delete MA	122 E. Main				Add	AL	Derek Houpt
Add MA	P.O. Box 32	Edmo	ndson				•
		Delete	AL	Beleria Prackett	Moun	tainbu	ırg
Ash Flat		Add	AL	Berleria Prackett	Delete	FC	Terry Bassham
Delete PC	(Vacant)				Add	FC	Ricky Kimes
Add PC	Anthony Wiles	Fairfie	eld Bay	у	Delete	WS/	
Delete SS	Gary Benton	Delete	AL	VA Volz		WW	Wayne Anstine
Add SS	(Vacant)	Add	AL	Sharon Luxon	Add	WS/	
Delete CJ	Larry Kissee					WW	Rhonda Teague
Add CA	Larry Kissee	Farmi	ngton				
		Delete	AL	Terry Yopp	Moun	tain H	ome
Blue Eye		Add	AL	(Vacant)	Delete		Karen Collins
Delete MA	P.O. Box C,				Add	C/	
	Blue Mountain,	Frience				/A	Tina Gregory
	AR 72826	Delete		Patty Wingfield			
Add MA	P.O. Box 315,	Add	R/T	Sarah Grigsby	Ozarl		
	Blue Eye, MO				Delete		Jerry Lingo
	65611	Harris	_		Add	CEO	James Hopkins
Add TEL	870-749-2023	Delete		Pat Bland			
Delete MTG	First Monday	Add	AL	Bernard Blancato	Sedgy		
Add MTG	Second Tuesday				Delete		Doylene Hall
Delete R/T	Lisa Ray	Hatfie			Add	R/T	Betty Petty
Add R/T	Diane Hudson	Delete	E-Mail	u			
_				fhatfield@alltell.net		non Hi	-
Bonanza	0.7	Add	E-Mail	(I . (i . I . I .)	Delete		Larance Davis
Delete M	(Vacant)			fhatfield@	Add	M	(Vacant)
Add M	Dr. Rocky Heath		windst	ream.net			
Delete WS/	כן דנ ו	1	• /=)t			
WW W	Shane Efurd	1	•	Baxter County)			
Add WS	Tommy Starr	Delete		Lloyd Travis			
Delete AL	Vicki Decker	Add	M	Dennis Behling			

JULY 2009 51

Municipalities must publish semiannual financial statements

The time is rapidly arriving for the semiannual reporting of each city's financial statement. Refer to the **2007-2008** *Handbook for Arkansas Municipal Officials*, Section 14-59-116, pg. 615, and Section 14-237-113, pg. 872.

The first reference provides that the governing body of each municipality shall publish semiannually in a legal newspaper of general circulation in the municipality a **FINANCIAL STATEMENT OF THE MUNICIPALITY** by Sept. 1 covering the first six months (January through the end of June) of the current calendar year.

The financial statements should include the receipts and

expenditures for the six-month period and also a statement of the indebtedness and financial condition of the municipality.

The latter law, 14-237-113, provides a similar publication requirement for the operating authority of the WATER and SEWER DEPARTMENTS. Water and sewer departments administered by one or two commissions must comply with the law. If the water and sewer departments are administered by the city council, then it is the responsibility of the city council to comply with Section 14-237-113.

Suggested Forms A, B and C follow. For additional information, call the League at 501-374-3484.

The suggested **FORM A** is for use by cities of the first class and second class to comply with 14-59-116.

Form A									
City of	OIIII A								
	t or second class)	l 00, 0000							
Financiai Statemer	it January 1, 2009-J	June 30, 2009							
G	ENERAL FUND								
Balance January 1, 2009		\$							
Cash Receipts	•								
General Turnback 5-Mill Tax	\$ \$								
Franchise Tax	\$								
Occupation Tax	\$								
Liquor and Beer Tax	\$								
Local Sales Taxes	\$								
Other City Taxes Court Fines and Fees	\$ \$								
Sanitation Charges	\$								
Other Permits and Charges	\$								
Total Receipts		\$							
Total General Fund Available		\$							
Expenditures									
Administrative Expense	\$								
Salaries	\$								
Social Security	\$								
Utilities Supplies	\$ \$								
Fixed Assets	\$								
Other	\$								
Total Expenditures		\$							
Balance General Fund June 30, 2009		\$							
5	STREET FUND								
Balance January 1, 2009		\$							
State Highway Revenue	\$								
County Road Tax	\$								
Other Street Revenues Total Street Revenues	\$	\$							
Total Available Street Fund		\$							
Expenditures Salaries	¢								
Supplies	\$								
Other	\$								
Total Expenditures		\$							
Balance Street Fund June 30, 2009		\$							
In the event a municipality maintain should publish financial statements for separate those departments on their C	these departments	in the same manner as they							
BOND	ED INDEBTEDNES	s							
Type of Debt	Amount	Date Last Payment Due							
General Obligation	\$								
Water Revenue Sewer Revenue									
Other		Date Free of Debt							
Total	\$								
All financial records for the City of		are public records							
All financial records for the City of and are open for public inspection du Monday through Friday, at City Hall in		ss hours of A.M. to P.M, Arkansas.							
If the record is in active use or in	storage and there	efore not available at the time a							
citizen asks to examine it, the custodia	in shall certify this fa	act in writing to the applicant and							

tion and copying.

The suggested **FORM B** is for use by incorporated towns to comply with 14-59-116. It may be posted in five (5) public places rather than published in towns where no newspaper is published.

	Form B						
Incorporated Town of							
Financial Statemen	nt January 1, 2009-Ju	ine 30, 2009					
Balance January 1, 2009 Cash Receipts State General Turnback Local Sales Taxes City General Taxes	\$\$ \$\$	\$					
Other Receipts Total Receipts Total General Fund Available	\$	\$ \$					
Expenditures Salaries Utilities Supplies Fixed Assets Other Total Expenditures Balance General Fund June 30, 2009	\$ \$ \$ \$	\$ \$					
	STREET FUND						
Balance January 1, 2009 State Highway Revenue County Road Tax Other Street Revenues Total Street Revenues Total Available Street Fund	\$ \$ \$	\$ \$					
Expenditures Salaries Supplies Other Total Expenditures Balance Street Fund June 30, 2009	\$ \$ \$	\$ \$					
BOND	ED INDEBTEDNESS	.					
Type of Debt Water Revenue Sewer Revenue Other	Amount \$	Date Last Payment Due Date Free of Debt					
Total	\$						
All financial records for the Town of are public records and are open for public inspection during regular business hours of A.M. to P.M., Monday through Friday, at Town Hall in, Arkansas.							
If the record is in active use or in sto asks to examine it, the custodian shal date and hour within three (3) days at and copying.	Il certify this fact in w	riting to the applicant and set a					

see next page for FORM C

County equalization boards to meet in August

ounty equalization boards will meet Aug. 1 through Oct. 1 to equalize (adjust an assessment or tax to create a rate uniform with another) the assessed value of all acreage lands, city and town lots, other real property and personal property. The boards will meet as often as necessary during this time to complete their work (ACA 26-27-309). If a county's ratio of assessed-to-market value is out of compliance, the equalization board may meet after Oct. 1, but no later than the third Monday in November (ACA 26-27-311).

County equalization boards have two responsibilities: (1) to review and equalize overall county assessments as assessed by the assessor, and (2) to hear assessment appeals by property owners. The board begins the review of assessments on Aug. 1, when the county assessor delivers the completed assessment records to the county clerk, who serves as the secretary for the board. Assessment appeals from land owners

The suggested ${\bf FORM~C}$ is for use by Water and Sewer Departments to comply with 14-237-113.

Form C									
City or Town of									
Financial State	ment January 1, 2009—	June 30, 2009							
WATER	AND SEWER DEPARTI	MENTS							
Balance January 1, 2009		\$							
Cash Receipts									
Water Payments	\$								
Sewer Payments	\$								
Sanitation Funds	\$								
Other Total Receipts	\$	Φ.							
Total Funds Available		\$							
Iotal I ulius Avallable		Ψ							
Expenditures									
Salaries	\$								
Social Security	\$								
Supplies	\$								
Fixed Assets	\$								
Other	\$								
Total Expenditures		\$							
Balance Water and Sewer Fund	June 30, 2009	\$							
ВС	ONDED INDEBTEDNES	ss							
Type of Debt	Amount	Date Last Payment Due							
General Obligation	\$	2410 2401 1 47 240							
(Water or Sewer)	*								
Water Revenue									
Sewer Revenue									
Other		Date Free of Debt							
Total	\$								
All financial records of the		partment of (City or Town) of s and are open for public inspec-							
tion during regular business hour Water Department in	s of A.M. to P.M								
If the record is in active use or izen asks to examine it, the custo set a date and hour within three spection and copying.	odian shall certify this fa								

begin no later than the second Monday in August (ACA 26-27-317).

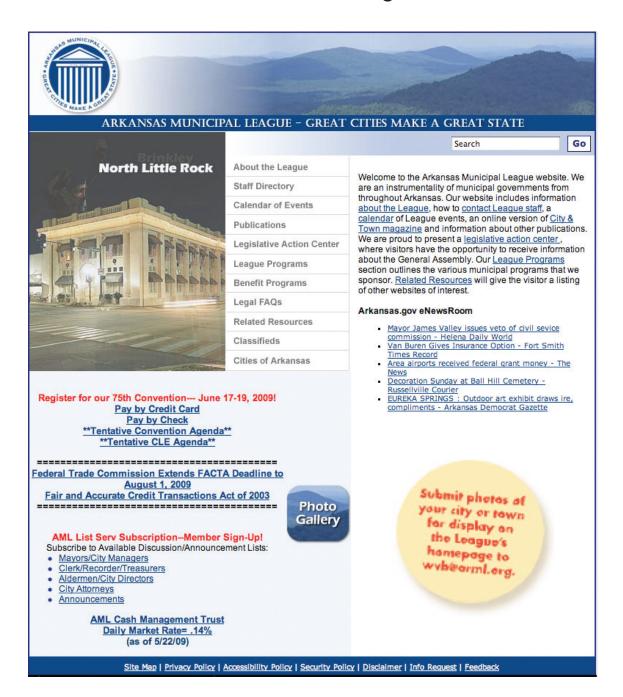
Cities and towns have a part to play in deciding who sits as a member of the county equalization board. Cities and towns select one member of a five-member board (counties with a population less than 75,000) and two members of a nine-member board (counties with a population greater than 75,000) (ACA 26-27-303 and -304).

To select county equalization board members, city and town representatives within the county shall hold a meeting during the month of May of each year in which the terms of any of the members of the county equalization board shall expire (ACA 26-27-304(b)(2)(A)). The mayor of the city or town or his or her designee shall serve as the representative of his or her city or town (Id.). The mayor of the county seat shall be the chair of the meeting, and if there are dual county seats, the mayor of the larger of the two seats shall be the chair of the meeting (Id.). Those at the meeting shall select the member of the board via majority vote, and each city or town shall be entitled to one vote (Id.). No action shall be taken unless a quorum is present. A majority of all of the representatives of all cities and incorporated towns in the county shall constitute a quorum (Id.).

Information for this article comes from *Arkansas Property Tax Equalization and Appeal System*, a publication of the Assessment Coordination Department. For more information, contact John Zimpel, legislative liaison, by phone at 501-324-9104 or by e-mail at john.zimpel@acd.state.ar.us.

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- City & Town is available to download in its entirety in PDF from the Publications page.
- Cities of Arkansas local government portal page gives visitors a sneak peek at the quality of life
 in the municipalities across Arkansas.
- Flyout menus provide easier navigation and cut down on search time.
- A search engine makes it easy to locate topics, based on specific words.
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Williams Tractor, Inc. Twin City Tractor and Equipment Crowell's Saw & Supply All Seasons Outdoor Crossett Marine Williams Tractor, Inc. Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	870-423-4226 501-847-3310 501-745-6194 501-329-2008 870-364-4888 479-442-8284 479-646-2930 501-834-7751
Twin City Tractor and Equipment Crowell's Saw & Supply All Seasons Outdoor Crossett Marine Williams Tractor, Inc. Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	501-847-3310 501-745-6194 501-329-2008 870-364-4888 479-442-8284 479-646-2930 501-834-7751
Crowell's Saw & Supply All Seasons Outdoor Crossett Marine Williams Tractor, Inc. Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	501-745-6194 501-329-2008 870-364-4888 479-442-8284 479-646-2930 501-834-7751
All Seasons Outdoor Crossett Marine Williams Tractor, Inc. Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	501-329-2008 870-364-4888 479-442-8284 479-646-2930 501-834-7751
Crossett Marine Williams Tractor, Inc. Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	870-364-4888 479-442-8284 479-646-2930 501-834-7751
Williams Tractor, Inc. Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	479-442-8284 479-646-2930 501-834-7751
Putman Truck and R.V. Center C & S Tractor & Equipment Co. Central Rental & Supply	479-646-2930 501-834-7751
C & S Tractor & Equipment Co. Central Rental & Supply	501-834-7751
Central Rental & Supply	
	970 365 0/01
Foonomy Pontals IIC	070-303-0401
LOUTIONING THEINAIS, LLO	501-362-3070
Collins Outdoor Power Equipment	870-777-3778
Garland County Farmers Assoc.	501-623-6696
J T Motorsports	870-932-9001
Smith's Lawn Care	870-234-5069
Rice Furniture & Appliance	479-394-2200
Moranz Lawn & Garden	870-492-4727
Small Engine Sales	870-523-2914
Narden, Inc.	479-667-2826
Bobcat of N.W. Arkansas	479-621-6001
Pro Motors, Inc.	479-890-4848
3 & R Small Engine	501-268-4704
Twin City Tractor and Equipment	501-834-9999
Seller's Equipment	479-524-6457
White River Powersports	870-672-9999
Trucks Plus	870-772-5559
oggers Supply	870-226-6236
Rice Furniture & Appliance	479-637-3109
Jeff Kelley	501-514-3214
Sooner Distributors	800-324-3246
	Collins Outdoor Power Equipment Carland County Farmers Assoc. T Motorsports Comith's Lawn Care Cice Furniture & Appliance Moranz Lawn & Garden Comall Engine Sales Varden, Inc. Cobcat of N.W. Arkansas Cro Motors, Inc. Cobcat Sales Common City Tractor and Equipment Coller's Equipment Coller's Equipment Coller's Powersports Coller's Supply Collection Appliance Collection Co

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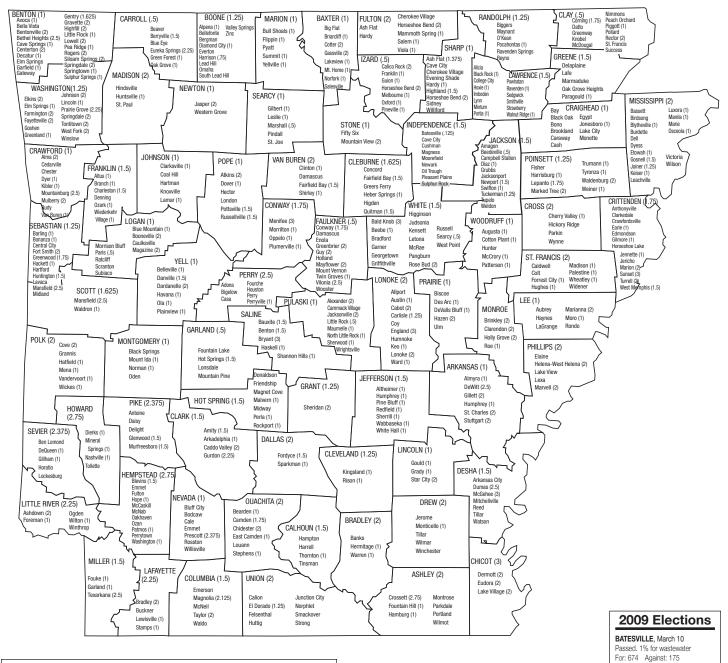
on-site PowerPoint seminars and training for employee safety.





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Local Option Sales and Use Tax in Arkansas



Source: Debbie Rogers, Office of State Treasurer

See also: www.arkansas.gov/dfa

	Sales and Use Tax Year-to-Date 2009 with 2008 Comparison (shaded gray)											
Month	Municipal Tax		County Tax		Tota	l Tax	Inte	erest				
Jan.	\$35,895,776	\$34,813,382	\$38,497,274	\$35,667,309	\$74,393,050	\$70,480,691	\$ 92,482	\$100,697				
Feb.	\$42,021,936	\$40,909,946	\$43,359,038	\$41,931,827	\$85,380,974	\$82,841,773	\$103,317	\$372,742				
March	\$33,523,556	\$34,903,177	\$35,926,755	\$35,942,013	\$69,450,311	\$70,845,190	\$102,348	\$ 95,225				
April	\$35,106,978	\$36,655,487	\$37,321,460	\$38,133,946	\$72,428,438	\$74,789,433	\$109,108	\$347,059				
May	\$37,844,100	\$35,796,989	\$39,586,629	\$36,833,363	\$77,430,729	\$72,630,352	\$ 48,100	\$115,346				
June	\$35,354,936	\$36,594,610	\$37,127,878	\$38,926,734	\$72,482,814	\$75,521,444	\$ 84,093	\$144,715				
Total	\$219,747,282	\$222,445,423	\$231,819,034	\$229,994,598	\$451,566,316	\$452,440,021	\$539,247	\$1,175,784				
Averages	\$36,624,547	\$37,074,237	\$38,636,506	\$38,332,433	\$75,261,053	\$75,406,670	\$89,875	\$195,964				

BLYTHEVILLE, Feb. 10 Passed. 0.25% for police, fire For: 1,109 Against: 78

GREENLAND, March 10
Passed. 1% for 2 years for schools
For: 134 Against: 28

SHERIDAN, April 14
Passed. 1¢ for parks and recreation

For: 230 Against: 50 CROSS CO., March 10

Failed. 1¢ for econ. development For: 678 Against: 807 GRAVETTE, June 9

Passed. 0.75% extended For: 48 Against: 10

FORT SMITH, June 9 Passed. 1% for sewer For: 2,188 Against: 251

PYATT Enacted, 0.5% Effective July 1

BRADLEY Co., March 16 Increased to 2% For: 750 Against: 563

June 2009 Municipal Levy Receipts and June 2009 Municipal/County Levy Receipts with 2008 Comparison (shaded gray)

ouric 2003 Marrior		, itcocipts an	•		Cocipis with 2000	-	ii (Silaaca g		7 700 04	0.454.00
	28,693.99	34,374.17	Gravette		Pea Ridge	24,956.42	23,688.34	Gateway	7,703.24	8,454.03
	38,464.76	183,911.28	Green Forest		Perla		2,444.40	Gentry	37,986.04	41,688.31
	1,716.94	1,481.30	Greenbrier		Perryville	18,437.55 30,679.50	18,142.93	Gravette	29,503.11 10,198.22	32,378.61
	2,504.13	2,222.88	Greenland 9,93 Greenwood		Piggott Pine Bluff		27,681.63 600,187.78	Highfill	40,309.48	11,192.18 44,238.21
	1,964.10	2,614.24			Pineville	595,265.04 1,538.58	1,745.72	Lowell	83,924.82	92,104.47
	5,906.46 8,728.54	6,225.63 8,464.24	Guion		Plainview	3,267.59	3,071.14	Pea Ridge	36.582.61	40,148.10
	56,390.39	139,392.00	Guy 6,68		Plumerville	5,001.83	8,485.27	Rogers	617,444.63	677,623.29
Ash Flat	77,638.78	75,863.42	Hackett 3,56		Pocahontas	114,603.88	110,157.07	Siloam Springs	169,081.53	185,560.90
	02,357.30	97,096.96	Hamburg 27,92		Portia	2,922.82	2,119.82	Springdale	31,358.75	34,415.10
	12,991.39	41,907.07	Hardy		Pottsville	17,536.68	13,718.57	Springtown	1,777.67	1,950.93
	24,287.26	22,902.14	Harrisburg		Prairie Grove	60,164.91	65,737.97	Sulphur Springs	10,463.30	11,483.11
	4,538.83	22,002.11	Harrison		Prescott	90,020.65	102,263.89	Benton County	,	,
	4,469.40	4,904.24		3.46	Quitman	22,745.89	20,143.99	Special Aviation	7,779.32	28,047.11
	02,650.10	113,637.66	Hatfield 3,24		Ravenden	2,694.39	2,510.00	Boone County	330,881.12	353,779.48
	21,549.74	20,829.87	Havana 5,02		Rector	23,642.71	24,672.80	Alpena	3,464.60	3,704.36
	34,091.78	35,065.45	Hazen		Redfield	16,335.09	17,805.86	Bellefonte	4,811.94	5,144.95
	9,155.74	10,944.42	Heber Springs 134,05		Rison	12,732.38	9,154.08	Bergman	4,896.15	5,234.98
Bearden1	10,633.11	9,464.61	Helena-West Helena 224,89	0.31 210,426.79	Rockport	3,556.65	3,847.43	Diamond City	8,781.79	9,389.53
	72,047.11	69,054.40	Hermitage 3,31		Roe	539.19	394.10	Everton	2,045.08	2,186.60
Beedeville	281.1		Highfill 76,61	5.92 53,143.94	Rogers		1,842,516.98	Harrison	146,186.78	156,303.52
	2,766.32	2,440.96	Highfill Special		Rose Bud	16,298.17	8,198.42	Lead Hill	3,452.57	3,691.50
	08,211.30	579,365.27	Aviation		Russellville	818,232.05	909,245.09	Omaha	1,984.93	2,122.29
	07,764.54	1,261,024.46	Highland 28,08		Salem	20,647.16	19,274.28	South Lead Hill	1,058.63	1,131.89
	57,905.50	168,783.77	Holly Grove 3,73		Searcy	266,679.05	262,564.49	Valley Springs	2,008.99	2,148.02
Bethel Heights 6	61,715.59	53,400.79	Hope		Shannon Hills	8,971.74	9,459.36	Zinc	914.25	977.54
	3,592.86	6,160.46	Horseshoe Bend 16,06		Sheridan	163,231.93	169,854.25	Bradley County	33,206.39	109,884.94
	2,117.89	221.20	Hot Springs 1,383,42		Sherrill	536.66 363,150.75	735.57 313,604.07	Hermitage	756.27 4,846.41	737.93 4,728.95
Blue Mountain	158.82	231.39 303.211.50	Hoxie		Sherwood	3,783.76	6,054.50	Warren	40,598.88	39,614.91
	35,270.69 3,204.04	2,646.61	Hughes		Siloam Springs	459,165.25	457,145.41	Calhoun County	54,255.77	53,413.10
	3,204.04	109,961.36	Huntington 2,03		Sparkman	3,366.67	3,382.57	Hampton	13,925.53	13,709.25
Bradley	6,762.17	5,136.45	Huntsville		Springdale		1,776,512.53	Harrell	2,584.03	2,543.89
	2,078.04	4,420.48	Jacksonville 586,94		Springtown	405.88	202.53	Thornton	4,559.53	4,488.71
Briarcliff	_,0.0.01	1,244.59	Jasper		St. Charles	1,461.74	1,448.74	Tinsman	661.44	651.17
	02,276.91	100,921.44		4.68 103.06	Stamps	13,186.11	12,103.10	Carroll County	131,340.65	141,888.05
	16,740.75	826,629.02	Johnson 41,38		Star City	59,687.82	65,524.33	Beaver	494.62	534.34
	12,554.98	12,401.66	Joiner 2,38		Stephens	5,206.14	5,022.59	Blue Eye	187.44	202.49
	99,831.58	603,639.50	Jonesboro 1,091,17		Stuttgart	262,002.31	313,469.13	Chicot County	188,874.67	105,231.71
	31,953.56	29,367.88		3.80 2,849.73	Sulphur Springs	1,842.09	993.37	Dermott	21,381.28	20,829.84
	20,228.28	20,456.94		1.93 1,223.36	Summit	2,287.09	1,986.24	Eudora	16,146.22	15,729.80
	55,262.09	243,873.69	Kibler	5.97 2,195.65	Sunset	1,324.12	1,192.84	Lake Village	16,169.13	15,752.12
	28,862.47	25,237.74	Kingsland 1,15	8.72 1,418.27	Swifton	3,474.22	2,851.71	Clark County	351,340.25	406,687.94
	8,135.36	6,918.70		3.96 4,602.58	Taylor	6,559.76	6,171.83	Clay County	46,212.20	43,245.54
	60,837.75	62,109.62	Lake Village 67,62		Texarkana	335,547.25	326,685.36	Datto	284.61	266.34
	22,611.76	23,244.94	Lakeview		Texarkana Special	167,409.33	167,512.39	Greenway	715.92	669.96
	4,434.44		Lamar		Thornton	1,196.35	1,052.96	Knobel	1,050.41	982.98
	2,375.75	2,505.82	Lepanto		Tontitown	81,560.32	101,361.19	McDougal	572.15	535.42
	22,837.12	11,331.22	Leslie 4,27		Trumann	63,086.65	62,730.03	Nimmons	293.41	274.57
	59,822.56	170,086.71	Lewisville 6,79		Tuckerman	14,489.07	18,941.39	Peach Orchard	572.15	535.42
	00,121.07	113,344.46	Lincoln		Turrell	6,472.77	6,196.26	Pollard	704.19	658.98
	39,473.58	1,581,042.72	Little Flock 5,50		Twin Groves	924.78 2,705.24	729.19	St. Francis	733.53 528.14	686.44 494.24
	59,021.37	76,668.03	Little Rock 1,889,70		Tyronza	274,470.90	1,764.03 375,553.18	Success	344,937.21	328,205.20
	9,887.76 1,644.66	9,251.08 1,562.53	Lonoke		Van Buren	361.00	348.08	Concord	2,881.37	2,741.61
	6,580.23	3,916.23	Luxora		Vilonia	54,265.91	47,732.87	Fairfield Bay	1,649.73	1,569.70
	51,594.86	404,074.79	Madison 1,41		Viola	1,872.87	2,297.90	Greers Ferry	10,508.54	9,998.80
	16,044.60	41,947.33	Magazine 8,08		Wabbaseka	870.10	743.99	Heber Springs	72,678.42	69,152.98
	11,024.13	156,784.77	Magnolia		Waldenburg	9,590.36	6,161.91	Higden	1,141.25	1,085.89
	16,060.93	11,087.10	Malvern		Waldron	40,337.83	43,883.37	Quitman	7,728.87	7,353.96
	90.124.20	81,971.10		7.85	Walnut Ridge	60,095.73	43,347.13	Cleveland County	32,290.82	28,934.96
	27,972.44	30,903.46	Mammoth Spring 9,07		Ward	14,364.50	14,128.15	Kingsland	1,612.07	1,444.53
	12.325.06	15,851.36	Manila		Warren	56,311.26	58,616.20	Rison	4,563.35	4,089.10
	3,920.25	4,072.48	Mansfield 32,36		Washington	818.69	2,308.20	Columbia County	332,027.77	405,763.00
DeWitt	03,431.53	144,216.40	Marianna	9.03 68,539.48	Weiner	7,206.66	6,845.66	Emerson	553.17	676.02
Diamond City	1,731.99	1,680.35	Marion	9.64 168,288.79	West Fork	24,748.00	22,497.98	Magnolia	18,129.92	22,156.13
Diaz	1,722.06		Marked Tree 49,67		West Memphis	524,794.30	533,001.17	McNeil	1,020.06	1,246.59
	7,755.69	13,500.00	Marshall 13,52		Wheatley	2,808.02	4,080.90	Taylor	872.13	1,065.81
	17,889.66	18,791.45	Marvell		White Hall	46,498.63	45,356.04	Waldo	2,456.15	3,001.60
	04,320.43	124,984.19	Maumelle 174,60		Wickes	3,417.21	3,790.95	Conway County	273,496.24	427,195.91
Dyer	1,237.91	1,216.32	Mayflower		Wiederkehr Village	2,238.98	3,736.47	Menifee	3,133.10	4,893.84
	22,371.30	24,941.70	McCrory		Wilton	1,484.22	1,438.99	Morrilton	65,986.46	103,069.59 11,408.47
	3,720.11 10,622.30	4,202.95 496,132.91	McGehee		Yellville	20,439.99	18,134.28	Oppelo	7,303.84 8,603.42	13,438.38
	10,622.30 35,060.47	16,350.29	Melbourne		COUNTY SALES AND US	F		Craighead County	245,915.25	261,276.14
Elm Springs	3,538.55	4,816.17	Menifee 6,67		Arkansas County		236,148.02	Bay	26,310.48	27,953.94
	51,169.05	60,381.14	Mineral Springs 3,44		Ashley County		286,620.31	Black Oak	4,180.44	4,441.57
Etowah	455.53	490.55	Monticello		Crossett	51,439.05	56,683.04	Bono	22,100.80	23,481.31
	28,853.12	29,646.15	Moro 2,93		Fountain Hill	1,341.45	1,478.20	Brookland	19,469.75	20,685.91
	18,734.37	151,572.22	Morrilton		Hamburg	25,639.37	28,253.20	Caraway	19,718.24	20,949.92
	22,498.61	23,236.95	Mount Ida	8.74 12,710.94	Montrose	4,437.75	4,890.16	Cash	4,297.38	4,565.81
Farmington 6	33,017.61	68,886.63	Mountain Home 381,76	8.59 366,204.61	Parkdale	3,180.67	3,504.92	Egypt	1,476.31	1,568.53
	17,278.81	2,674,753.10	Mountain Pine	1.07	Portland	4,657.10	5,131.87	Jonesboro	811,458.94	862,146.03
Flippin 4:	13,360.65	44,533.83	Mountain View 157,51		Wilmot	6,631.31	7,307.35	Lake City	28,590.72	30,376.61
	30,383.25	75,338.86	Mountainburg		Baxter County	305,276.66	307,718.64	Monette	17,233.36	18,309.83
	13,958.48	19,197.79	Mulberry 23,03		Big Flat	1,397.45	1,408.63	Crawford County	233,706.57	256,952.83
	57,515.45	155,984.76	Murfreesboro 22,57		Briarcliff	3,224.90	3,250.70	Alma	38,991.71	42,870.13
	55,504.33	3,293,283.16	Nashville		Cotter	12,375.54	12,474.53	Cedarville	10,619.62	11,675.93
	7,304.92	7,334.82	Newport		Gassville	22,923.63	23,107.00	Chester	927.93	1,020.23
Fountain Hill	529.99	907.14		7.84 4,898.45	Lakeview	10,252.48	10,334.49	Dyer	5,483.21	6,028.61
	3,177.53	4,326.84	Norman 1,09		Mountain Home	147,968.95	149,152.59	Kibler	9,082.44	9,985.85
	4,069.97	4,724.87	North Little Rock 1,205,74		Norfork	6,503.54 5,872.00	6,555.56 5 018 07	Mountainburg Mulberry	6,392.39 15,249.88	7,028.23 16,766,75
	2,538.44	4,006.37		3.79 678.85 7.01 6.058.18	Salesville	5,872.00 667 671 65	5,918.97 732,745.64	Mulberry	674.86	16,766.75 741.98
	33,489.58	35,522.46 75,106.93	Ola		Avoca	667,671.65 6,596.10	7,238.98	Rudy	177,955.92	195,656.80
Gentry 42 Gilbert	12,685.63 402.71	230.42	Oppelo		Bella Vista	243,759.33	267,517.10	Crittenden County	611,240.10	623,856.81
	5,443.52	5,386.08	Oxford		Bentonville	307,661.95	337,647.93	Anthonyville	1,413.70	1,442.88
	1,474.44	1,280.45	Ozark		Bethel Heights	11,133.84	12,218.99	Clarkedale	350.60	357.83
Gilmore	320.18	359.73	Palestine		Cave Springs	17,199.75	18,876.11	Crawfordsville	2,906.57	2,966.57
Glenwood 5	58,165.50	52,167.00	Paragould		Centerton	33,463.89	36,725.42	Earle	17,168.00	17,522.37
	14,936.14	16,439.76	Paris		Decatur	20,490.01	22,487.04	Edmondson	2,900.92	2,960.80
Gould	3,082.52	2,416.72	Patmos	0.55 134.16	Elm Springs	202.72	222.47	Gilmore	1,486.08	1,516.76
	4,819.56	4,051.87		7.68 1,486.55	Garfield	7,640.87	8,385.58	Horseshoe Lake	1,815.19	1,852.66

Jennette	631.08	644.10	Tuckerman	14,149.37	14,054.12	Marie	943.41	1,183.83	Barling	64,679.57	770,887.76
Jericho	1,040.48 50,333.45	1,061.96 51,372.39	Tupelo	1,425.41 805.30	1,415.81 799.88	Osceola	77,525.89 515.38	97,282.45 646.72	Bonanza	7,961.04 8,224.34	8,558.07 8,841.11
Sunset	1,771.08 4,870.49	1,807.64 4,971.02	Jefferson County Altheimer	569,704.70 10,719.11	572,090.88 10,764.01	Wilson	8,202.47 37,956.75	10,292.76 29,248.80	Fort SmithGreenwood	1,243,223.19 110,153.53	1,336,456.85 118,414.33
West Memphis Cross County	156,445.94 211,940.77	159,675.16 235,449.79	Humphrey Pine Bluff	3,588.03 495,803.96	3,603.05 497,880.62	Black Springs	576.40 4,960.11	444.17 3,822.17	Hackett	10,748.95	11,555.05
Cherry Valley	5,377.38	5,973.86	Redfield	10,404.37	10,447.95	Norman	2,138.76	1,648.09	Hartford Huntington	11,957.05 10,656.02	12,853.75 11,455.15
Hickory Ridge Parkin	2,933.12 12,236.61	3,258.47 13,593.92	Sherrill	1,133.06 2,904.59	1,137.81 2,916.76	Oden Nevada County	1,112.37 26,003.10	857.16 28,646.69	Lavaca	28,266.34 10,934.81	30,386.13 11,754.85
Wynne Dallas County	65,804.22 135,653.63	73,103.40 132,766.64	White Hall Johnson County	42,552.73 102,909.44	42,730.95 112,866.11	Bluff City Bodcaw	830.17 809.15	914.56 891.41	Midland	3,918.57	4,212.43
Desha County	84,037.66 4,296.16	96,209.69 4,918.41	Clarksville	68,841.14 8,927.32	75,501.65 9,791.05	Cale	394.07 2,658.63	434.13 2,778.42	Sevier County	202,224.69 859.78	228,670.32 972.22
Dumas	38,205.90	43,739.65	Hartman	5,315.37	5,829.64	Prescott	19,367.03	21,335.97	DeQueen	39,338.32 1,282.85	44,482.72 1,450.61
McGehee	33,333.52 3,625.11	38,161.55 4,150.17	Knoxville	4,557.30 12,619.54	4,998.23 13,840.51	Rosston	1,392.37 987.77	1,533.92 1,088.22	Horatio	6,803.17	7,692.85
Reed Tillar	2,005.85 240.70	2,296.37 275.57	Lafayette County Bradley	69,913.12 2,644.75	76,694.43 2,901.28	Newton County Jasper	28,336.41 1,831.95	29,112.72 1,882.14	Lockesburg Sharp County	4,851.61 64,843.09	5,486.07 65,275.54
Watson	2,100.67 262,217.43	2,404.93 256,712.60	Buckner Lewisville	1,860.25 6,036.41	2,040.68 6,621.91	Western Grove Ouachita County	1,497.20 304,130.38	1,538.22 95,334.80	Ash Flat	8,002.79	8,056.16
Jerome	442.07	432.79	Stamps	10,010.57	10,981.56	Bearden	8,408.21	9,011.23	Cave City Cherokee Village	15,463.85 31,510.46	15,566.98 31,720.61
Monticello Tillar	87,895.94 1,989.34	86,050.70 1,947.58	Lawrence County Alicia	118,276.35 745.79	126,574.61 798.11	Camden	98,312.47 2,690.63	105,363.29 2,883.59	Evening Shade Hardy	3,816.71 5,967.21	3,842.17 6,007.00
Wilmar	5,487.49 1,835.57	5,372.29 1,797.04	Black Rock	3,687.78 1,383.56	3,946.51 1,480.63	East Camden	6,741.51 1,457.42	7,225.00 1,561.95	Highland	8,093.07	8,147.05
Faulkner County Damascus	589,979.75 824.16	580,894.91 811.47	Hoxie Imboden	14,488.80 3,518.05	15,505.34 3,764.87	Stephens	8,610.00 87,688.01	9,227.50 99,032.87	Horseshoe Bend Sidney	41.04 2,257.20	41.31 2,272.25
Enola	1,313.07	1,292.85	Lynn	1,620.15	1,733.82	Adona	718.96	811.98	Williford	517.10 136,109.82	520.55 137,687.79
Holland	4,030.00 1,005.75	3,967.95 990.27	Minturn Portia	586.34 2,484.24	627.48 2,658.53	Bigelow	1,264.91 803.54	1,428.56 907.50	Caldwell	6,718.80	6,796.70
Wooster	3,603.96 129,300.17	3,548.45 156,357.47	Powhatan	257.17 2,628.25	275.21 2,812.65	Fourche	226.84 611.31	256.19 690.40	Colt Forrest City	5,317.24 213,469.90	5,378.88 215,944.74
Altus	5,697.39 2,489.56	6,889.63 3,010.52	Sedgwick	576.05 375.46	616.47 401.81	Perry Perryville	1,207.24 5,605.56	1,363.43 6,330.79	Hughes	26,976.34 14,261.18	27,289.08 14,426.52
Charleston	20,676.59	25,003.37	Strawberry	1,455.57	1,557.69	Phillips County	128,222.44	271,176.24	Palestine	10,706.72	10,830.86
Denning	2,824.29 24,581.78	3,415.30 29,725.76	Walnut Ridge	25,330.97 28,612.46	27,108.19 30,808.97	Elaine	9,859.46 171,110.16	20,851.67 361,879.03	Wheatley Widener	5,375.04 4,840.44	5,437.36 4,896.52
Wiederkehr Village Fulton County	320.79 82,034.18	387.90 86,196.74	Aubrey	993.61 962.14	1,069.89 1,036.00	Lake View	6,052.46 3,772.82	12,800.28 7,979.08	Stone County	78,519.45	80,946.01
Ash Flat	8.49	8.92	LaGrange	548.51 23,293.71	590.62 25,081.91	Marvell	15,900.52 157,480.82	33,627.85 144,394.73	Fifty Six Mountain View	1,512.85 26,692.90	1,559.60 27,517.81
Cherokee Village Hardy	3,435.08 114.64	3,609.39 120.46	Moro	1,083.53	1,166.72	Pike County	1,097.30	1,006.12	Union County Calion	440,288.85 12,831.70	435,386.37 12,688.82
Horseshoe Bend Mammoth Spring	29.72 4,870.25	31.23 5,117.37	Rondo	1,065.56 44,207.15	1,147.35 46,697.45	Daisy	830.01 2,187.56	761.04 2,005.78	El Dorado	570,502.36	564,150.02
Salem	6,755.51 1,617.76	7,098.29 1,699.84	Gould	5,659.80 2,268.26	5,978.63 2,396.03	Glenwood	14,820.56 12,407.91	13,589.03 11,376.86	Felsenthal Huttig	3,066.46 18,993.09	3,032.32 18,781.61
Garland County	645,288.01	653,161.14	Star City	10,716.75	11,320.46 201,723.71	Poinsett County Fisher	103,760.71 1,720.63	104,519.42 1,733.22	Junction City Norphlet	17,141.46 18,989.84	16,950.60 18,778.39
Fountain Lake Lonsdale	3,041.67 877.55	3,078.78 888.26	Little River County Ashdown	191,877.79 38,354.70	40,322.82	Harrisburg	14,232.56	14,336.63	Smackover	52,883.81	52,294.97
Mountain Pine	5,741.25 149,582.44	5,811.29 121,109.49	Foreman Ogden	9,025.11 1,716.78	9,488.22 1,804.87	Lepanto	13,849.48 18,180.28	13,950.75 18,313.22	StrongVan Buren County	15,683.87 232,493.07	15,509.24 469,003.50
Greene County Delaplaine	324,001.32 1,302.88	327,786.18 1,318.10	Wilton	3,521.80 1,492.14	3,702.51 1,568.72	Trumann Tyronza	44,729.99 5,960.54	45,057.06 6,004.12	Clinton	19,469.65 1,603.28	39,275.73 3,234.27
Lafe	3,949.67	3,995.81	Logan County	88,668.52	114,207.53	Waldenburg Weiner	519.44 4,934.64	523.22 4,970.73	Fairfield Bay	19,734.02	39,809.04
Oak Grove Heights	11,879.79 7,458.21	12,018.57 7,545.34	Blue Mountain	939.65 29,307.02	1,210.29 37,748.27	Polk County	226,904.34	233,859.12	Shirley	2,873.97 1,137,069.62	5,797.60 1,192,811.54
Paragould	225,869.93 506,446.26	228,508.45 290,805.39	Caulksville Magazine	1,658.62 6,513.46	2,136.35 8,389.52	Cove	6,987.56 10,490.48	7,201.74 10,812.02	Elkins Elm Springs	18,562.95 15,298.48	19,472.95 16,048.45
Blevins	3,497.41 249.13	3,626.71 258.34	Morrison Bluff Paris	526.77 26,388.42	678.50 33,989.03	Hatfield Mena	7,334.20 102,843.12	7,559.00 105,995.32	Farmington	53,492.75	56,115.09
Fulton	2,347.58	2,434.37	Ratcliff	1,359.64	1,751.26	Vandervoort	2,189.32 12,314.90	2,256.43	Fayetteville	861,329.71 11,158.54	903,554.19
Hope McCaskill	101,721.88 804.88	105,482.75 834.64	Subiaco	1,580.32 3,125.04	2,035.49 4,025.13	Wickes	302,943.10	12,692.36 332,751.71	Greenland	13,458.51	14,118.28
McNab	718.65 517.42	745.22 536.56	Lonoke County	746,976.71 1,234.51	239,469.34 1,266.29	Atkins	36,513.54 16,861.18	40,106.35 18,520.27	Johnson	34,410.45 26,768.63	36,097.34 28,080.90
Ozan Patmos	776.14 584.50	804.83 606.11	Austin	5,880.94 148,345.52	6,032.35 152,164.78	Hector London	6,419.68 11,735.59	7,051.36 12,890.33	Prairie Grove Springdale	37,689.76 649,732.88	39,537.40 681,584.36
Perrytown	2,443.39	2,533.73	Carlisle	22,396.18	22,972.78	Pottsville	16,125.33	17,712.02	Tontitown	30,122.13	31,598.79
Washington Hot Spring County	1,418.12 329,850.62	1,470.56 163,351.37	Coy England	1,127.59 29,317.22	1,156.62 30,072.01	Russellville	300,456.42 22,522.37	330,020.35 23,518.02	West Fork	30,300.19 5,920.57	31,785.58 6,210.79
Donaldson Friendship	3,137.36 1,982.50	2,788.38 1,761.99	Humnoke	2,721.76 2,284.33	2,791.83 2,343.16	Biscoe Des Arc	2,379.72 9,663.87	2,484.92 10,091.08	White County Bald Knob	888,606.42 43,432.13	1,229,770.12 60,107.07
Magnet Cove Malvern	4,359.58 86,816.22	3,874.66 77,159.53	Lonoke	41,672.06 25,079.05	42,744.93 25,724.73	DeValls Bluff	3,914.54 8,184.04	4,087.59 8,545.84	Beebe	66,704.17	92,313.98
Midway	3,291.34	2,925.24	Madison County	137,529.95	154,133.47	Ulm	1,024.89	1,070.19	Bradford	10,824.21 3,842.59	14,979.96 5,317.88
Perla Rockport	1,106.74 7,622.02	983.63 6,774.23	Hindsville	393.66 10,739.12	441.19 12,035.61	Pulaski County	906,145.72 2,910.33	921,521.64 2,959.72	Georgetown	1,704.81 3,544.93	2,359.34 4,905.94
Howard County Dierks	272,222.51 13,516.17	288,775.00 13,973.58	St. Paul	855.56 73,168.57	958.85 76,708.15	Cammack Village Jacksonville	14,060.97 506,194.90	14,299.56 514,784.26	Higginson	5,114.44	7,078.03
Mineral Springs Nashville	13,889.79 53,603.15	14,359.84 55,417.16	Bull Shoals	13,763.84 9,338.77	14,429.68 9,790.53	Little Rock	3,098,709.39 178,630.15	3,151,289.80 181,661.23	Judsonia Kensett	26,816.97 24,232.69	37,112.84 33,536.38
Tollette	3,560.37	3,680.85	Pyatt	1,741.13	1,825.36	North Little Rock	1,022,559.04	1,039,910.32	Letona	2,719.58 8,943.50	3,763.71 12,377.19
Independence County Batesville	457,004.97 110,946.06	360,225.17 112,113.18	SummitYellville	4,032.81 9,029.07	4,227.89 9,465.87	Sherwood	363,977.75 23,147.29	370,153.90 23,540.08	Pangburn	8,848.79	12,246.11
Cave City	728.29 5,415.15	735.95 5,472.12	Miller County Fouke	366,619.66 7,259.80	403,567.68 7,991.44	Randolph County Biggers	115,420.37 2,793.49	113,667.74 2,751.07	Rose Bud	5,804.48 3,084.90	8,033.00 4,269.29
Magness	2,243.59 1,879.45	2,267.19 1,899.22	Garland Texarkana	7,259.80 163,345.39	7,991.44 179,807.39	Maynard O'Kean	2,998.08 1,581.67	2,952.56 1,557.65	Searcy	256,100.71	354,425.76
Newark	14,319.03	14,469.66	Mississippi County	546,542.20	685,822.05	Pocahontas	51,290.07	50,511.25	West Point	2,814.29 15,743.65	3,894.79 15,324.16
Oil Trough	2,560.75 3,136.33	2,587.68 3,169.32	Bassett	1,467.53 349.41	1,841.52 438.46	Ravenden Springs Reyno	1,078.05 3,808.60	1,061.68 3,750.76	Augusta Cotton Plant	15,850.71 5,709.83	15,428.37 5,557.69
Sulphur Rock	4,945.28 33,432.26	4,997.32 39,384.58	Blytheville	159,611.61 1,126.86	200,286.74 1,414.02	Saline County	250.62 70,605.88	80,014.00	Hunter	904.06	879.97
Jackson County Amagon	116,979.90 765.05	116,192.43 759.90	Dell	2,192.56 4,498.69	2,751.31 5,645.12	Mansfield	6,276.08 25,104.31	7,112.36 28,449.42	McCrory	11,003.31 2,777.59	10,710.12 2,703.58
Beedeville	845.58	839.89	Etowah	3,197.12	4,011.87	Searcy County	37,767.29	33,101.80	Yell County	91,247.11 2,284.74	107,884.22 2,701.32
Campbell Station Diaz	1,836.12 10,340.23	1,823.76 10,270.62	Gosnell Joiner	34,661.71 4,717.07	43,494.84 5,919.16	Gilbert Leslie	200.73 2,931.85	175.93 2,569.67	Danville	14,730.73	17,416.59
Grubbs Jacksonport	3,527.28 1,892.49	3,503.53 1,879.75	Keiser	7,058.13 17,304.65	8,856.81 21,714.54	Marshall	7,986.54 577.85	6,999.95 506.47	Dardanelle	26,037.43 2,414.07	30,784.83 2,854.22
Newport	62,903.08 7,014.28	62,479.62 6,967.07	Luxora	11,504.40 26,686.38	14,436.17 33,487.08	St. Joe	784.67 717,109.23	687.73 770,887.76	Ola	7,414.63 4,649.54	8,766.54 5,497.30
OWIIIOII	1,014.20	0,301.01	mana	20,000.00	00,707.00	Jobachan Jounty	111,100.20	110,001.10	i iumviovv	7,040.04	0,401.00

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MUNICIPAL HEALTH BENEFIT FUND

PREFERRED PROVIDER NETWORK



CHANGES TO THE 2009 MHBF DIRECTORY, AS OF JULY 1, 2009

Also visit League Programs on League Web site, www.arml.org, for these changes and providers.

NATIONAL PROPERTY ARTHOUGH	LAST NAME	FIRST NAME	CLINIC/SPECIALTY	ADDRESS	CITY	ST	ZIP	PHONE
DOMESTIF DC	IN-STATE ADDITIONS							
MARCH MATERIAL WATER PROPERTING STREAM OF STREAM O	BUETTNER, CRNA	NEIL	ARKANSAS HEALTH ANESTHESIA	3050 TWIN RIVERS DR	ARKADELPHIA	AR	71923	501-202-2093
DATE POPULATION POPULATIO	-							
COMES NO	ABBASY, MD	IFTIKHARUL	WHITE RIVER MED. PHYSICAINS GROUP	1710 HARRISON ST	BATESVILLE	AR	72501	870-262-1235
EXPORTANCE PAYOFFE P	ONG, PT	STEWART	MOUNTAINCREST REHAB OF BELLA VISTA	1801 FOREST HILLS BLVD #205	BELLA VISTA	AR	72714	479-855-9348
GEREAR MO	BENTON FOOT CLINIC			1107 FERGUSON	BENTON	AR	72015	501-794-1200
MARCINA MO	ECKIES, MD			801 E PLAZA AVE				479-281-0073
HARRIS, MO	GREAR, MD							
IMAGINA ASSOCIATES OF INVA	•							
POPE NO								
MARTINE CIEY MD								
UNINEER NO								
HOLD, DMD								
EREMEN, OD								
MOREAN MATTHEW A MARDY MEDICAL CLINIC 197 MOSTAL DRI C CHEROKEE VILLAGE AR 7258 870-257-6014								
Michael								
PAMALIAD, CRINA NELSON								
PAMELIN, CRIAN MARK								
PIPPION, MO	-							
DEATH-RILD, MM	PIPKIN, MD	NICKY	SA PHYSICIANS SERVICES	700 W GROVE	EL DORADO	AR	71730	870-864-4184
DANIS, MO	BALL, MD	CHARLES S	NWA PEDIATRIC CLINIC	3383 N MANA CT #101	FAYETTEVILLE	AR	72703	479-443-3471
DENTITY MAY PEDIATRIC CUINIC 3383 N MANA CT #101 FAYETTEVILLE AR 72703 479-443-3471 FURLOW, MD STACY MAY PEDIATRIC CUINIC 3383 N MANA CT #101 FAYETTEVILLE AR 72703 479-443-3471 AVEX-3471 A	BENAFIELD, MD	LAUREEN	NWA PEDIATRIC CLINIC	3383 N MANA CT #101	FAYETTEVILLE	AR	72703	479-442-3471
FUELDO, MD FRACTOR FREAR, MD TIM MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 JACKSON, MD C DAVID MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 JACKSON, MD FRETON PAYTON, MD FERRY MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 PAYTON, MD FERRY MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 AP4-453-3471 SIMMONS, MD JONN MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 SIMMONS, MD JONN MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 SIMMONS, MD JONN MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 SIMMONS, MD JONN MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 AP4-453-3471 SIMMONS, MD JONN MWA PEDIATRIC CLINIC 3383 N MANA CT 4101 FAYETTEVILLE AR 72703 479-443-3471 AP4-453-3471 AP4	DAVIS, MD	ORRIN		3383 N MANA CT #101	FAYETTEVILLE	AR	72702	479-443-3471
GREAR, MD	DENTON, MD	MEREDITH	NWA PEDIATRIC CLINIC	3383 N MANA CT #101	FAYETTEVILLE	AR	72703	479-443-3471
JACKSON MD								
LINNESTION, MD								
PAYTON, MD								
SIMPONS BRENTLEY NWA PEDIATRIC CLINIC 3383 N MANA CT #101 FAYETTEVILLE AR 72703 479-443-3471 SIMMONS JOHN NWA PEDIATRIC CLINIC 3383 N MANA CT #101 FAYETTEVILLE AR 72703 479-443-3471 SWINDLE, MD JANES NWA PEDIATRIC CLINIC 3383 N MANA CT #101 FAYETTEVILLE AR 72703 479-443-3471 SWINDLE, MD JANES NWA PEDIATRIC CLINIC 3383 N MANA CT #101 FAYETTEVILLE AR 72703 479-443-3471 SWINDLE, MD JANES COUNSELING CONSULTANTS 1825 BROADWAY FORREST CITY AR 72335 870-630-2328 LOWERY, LPC SHEILA COUNSELING CONSULTANTS 1825 BROADWAY FORREST CITY AR 72335 870-630-2328 LOWERY, LPC SHEILA COUNSELING CONSULTANTS 1825 BROADWAY FORREST CITY AR 72335 870-680-2328 AMBSTRONG, DDS ERICA ARMSTRONG FAMILY DENTISTRY B88 N LLINOIS ST HARRISBURG AR 72432 870-578-3331 AMBJOR, MD JANES GENERAL SURGERY SWING ARD HARRISBURG AR 72432 870-578-3331 AMBJOR, MD JANES GENERAL SURGERY SWING ARD HELENA AR 72342 870-578-3331 AMBJOR, MD AMBTHEW STJOSEPH MERCY CLINIC 1920 MALVERN AVE HOT SPRINGS AR 71913 501-221-1017 AMBJOR, MD AMBTHEW STJOSEPH SMERCY CLINIC 1920 MALVERN AVE HOT SPRINGS AR 71913 501-222-217 AMBJOR, MD MANUSHA STJOSEPH SMERCY CLINIC 903 DESOTO BLVD HOT SPRINGS AR 71919 501-222-217 AMBJOR, MD MANUSHA STJOSEPH SMERCY CLINIC 903 DESOTO BLVD HOT SPRINGS AR 71919 501-222-217 AMBJOR, MD AMBJOR,	-							
SIMMONIS, MD								
SMINDLE_MD								
EDILEMAN, LOSW								
CALLOWAY, LCSW LESILE								
LUMERY, LPC	-							
LOWERY, LPC								
TOLBERT LIPC								
ARMSTRONG, DDS								
MAJOR, MD	ARMSTRONG, DDS	ERICA	ARMSTRONG FAMILY DENTISTRY	808 N ILLINOIS ST	HARRISBURG	AR	72432	870-578-3331
HARIS, APN	MAJOR, MD	JAMES	GENERAL SURGERY	1805 MARTIN LUTHER				
HOLT, MD				KING JR DR	HELENA	AR	72342	870-338-8682
ONE MERCY LANE #405	HARRIS, APN	KAY LYNN	ST JOSEPH MERCY CLINIC	225 MCAULEY COURT	HOT SPRINGS	AR	71913	501-321-4057
SUITON, MD	HOLT, MD	JANIE	HOT SPRINGS PEDIATRIC CLINIC	1920 MALVERN AVE	HOT SPRINGS	AR	71901	501-321-1314
KOTA, MD	OSBORN, MD	MATTHEW	ST JOSEPHS MERCY CLINIC	ONE MERCY LANE #405		AR	71913	501-622-3979
REDDY, MD								
HUGHES CLINIC								
FAMILIES INC	·	PRABHAKARA						
COATS, DC TERRY L TLC CHIROPRACTIC 514 W CLARK JASPER AR 72641 870-446-6426 ELKINS, LCSW LESLI FAMILLES INC 4508 STADIUM BLVD JONESBORO AR 72404 870-933-6886 GATLIN, LCSW ANNA FAMILLES INC 4508 STADIUM BLVD JONESBORO AR 72404 870-933-6886 GATLIN, LCSW ANNA FAMILLES INC 4508 STADIUM BLVD JONESBORO AR 72404 870-933-6886 HOLT, DMD NATHAN HIGGINBOTHAM FAMILY DENTAL 321 SOUTHWEST DR JONESBORO AR 72401 870-933-6886 HOLT, DMD NATHAN HIGGINBOTHAM FAMILY DENTAL 321 SOUTHWEST DR JONESBORO AR 72401 870-933-6886 HOLT, DMD SCOTT E ST BERNARDS SENIOR HEALTH CLINIC 303 E MATTHEWS JONESBORO AR 72401 870-336-5080 VELAZQUEZ, MD BLLMO DIAZ FAMILLES INC 4508 STADIUM BLVD JONESBORO AR 72401 870-336-5080 VELAQUEZ, MD WILLIAM R LAVACA ASMILLES INC <								
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HOLT, DMD	· ·							
JARRETT, APN								
KAPULSKEY, MD SCOTT E ST BERNARDS SENIOR HEALTH CLINIC 303 E MATTHEWS #202 JONESBORO AR 72401 870-336-5080 ROSCA-SICHITIU, MD RALUCA ST BERNARDS SENIOR HEALTH CLINIC 303 E MATTHEWS JONESBORO AR 72401 870-336-5080 VELAZQUEZ, MD ELMO DIAZ FAMILLES INC 4508 STADIUM BLVD JONESBORO AR 72404 870-336-5080 DANIEL, MD WILLIAM R LAVACA FAMILY CLINIC 1000 W MAIN LAVACA AR 72941 479-674-9181 HOLT, DMD NATHAN HIGGINBOTHAM FAMILY DENTAL 126 S MAIN LEACHVILLE AR 72941 479-674-9181 COOPER, CRNA JENNIFER AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 GARNICA, MD ADOLFO AR. CHILDRENS HOSPITAL #1 CHILDRENS WAY LITTLE ROCK AR 72205 501-202-2093 KIERSEY, CRNA RAY L AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 KIERSEY, CRNA <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	·							
ROSCA-SICHITIU, MD RALUCA ST BERNARDS SENIOR HEALTH CLINIC 303 E MATTHEWS JONESBORO AR 72401 870-336-5080 VELAZQUEZ, MD ELMO DIAZ FAMILIES INC 4508 STADIUM BLVD JONESBORO AR 72404 870-933-6886 DANIEL, MD WILLIAM R LAVACA FAMILY CLINIC 1000 W MAIN LAVACA AR 72941 479-674-9181 HOLT, DMD NATHAN HIGGINBOTHAM FAMILY DENTAL 126 S MAIN LEACHVILLE AR 72434 870-539-6621 COOPER, CRNA JENNIFER AR. HEALTH GROUP ANESTHESIA 9601 l-630 EXIT 7 LITTLE ROCK AR 72202 501-202-2093 GARNICA, MD ADOLFO AR. CHILDRENS HOSPITAL #1 CHILDRENS WAY LITTLE ROCK AR 72202 501-364-2971 HOWARD, CRNA RAY L AR. HEALTH GROUP ANESTHESIA 9601 l-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 KIERSEY, CRNA MICHAEL AR. HEALTH GROUP ANESTHESIA 9601 l-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 VEYSICIANS DAY								
DANIEL, MD WILLIAM R LAVACA FAMILY CLINIC 1000 W MAIN LAVACA AR 72941 479-674-9181 HOLT, DMD NATHAN HIGGINBOTHAM FAMILY DENTAL 126 S MAIN LEACHVILLE AR 72438 870-539-6621 COOPER, CRNA JENNIFER AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 GARNICA, MD ADOLFO AR. CHILDRENS HOSPITAL #1 CHILDRENS WAY LITTLE ROCK AR 72205 501-364-2971 HOWARD, CRNA RAY L AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 KIERSEY, CRNA MICHAEL AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 PHYSICIANS DAY SURGERY CENTER OUTPATIENT SURGERY CTR. 17200 CHENAL PARKWAY #440 LITTLE ROCK AR 72203 800-451-6686 RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72360 870-295-5225 BARDELL, MD CRAIG LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKIN	ROSCA-SICHITIU, MD	RALUCA	ST BERNARDS SENIOR HEALTH CLINIC	303 E MATTHEWS	JONESBORO	AR	72401	870-336-5080
HOLT, DMD	VELAZQUEZ, MD	ELMO DIAZ	FAMILIES INC	4508 STADIUM BLVD	JONESBORO	AR	72404	870-933-6886
COOPER, CRNA JENNIFER AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 GARNICA, MD ADOLFO AR. CHILDRENS HOSPITAL #1 CHILDRENS WAY LITTLE ROCK AR 72202 501-364-2971 HOWARD, CRNA RAY L AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 KIERSEY, CRNA MICHAEL AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 PHYSICIANS DAY WICHAEL AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 SURGERY CENTER MICHAEL AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 SURGERY CENTER OUTPATIENT SURGERY CTR. 17200 CHENAL PARKWAY #440 LITTLE ROCK AR 72223 800-451-6686 RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC </td <td>DANIEL, MD</td> <td>WILLIAM R</td> <td>LAVACA FAMILY CLINIC</td> <td>1000 W MAIN</td> <td>LAVACA</td> <td>AR</td> <td>72941</td> <td>479-674-9181</td>	DANIEL, MD	WILLIAM R	LAVACA FAMILY CLINIC	1000 W MAIN	LAVACA	AR	72941	479-674-9181
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HOWARD, CRNA RAY L AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 KIERSEY, CRNA MICHAEL AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 PHYSICIANS DAY SURGERY CENTER OUTPATIENT SURGERY CTR. 17200 CHENAL PARKWAY #440 LITTLE ROCK AR 7223 800-451-6686 RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72354 870-295-5225 COLLINS, MD LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225	COOPER, CRNA					AR		
KIERSEY, CRNA MICHAEL AR. HEALTH GROUP ANESTHESIA 9601 I-630 EXIT 7 LITTLE ROCK AR 72205 501-202-2093 PHYSICIANS DAY SURGERY CENTER OUTPATIENT SURGERY CTR. 17200 CHENAL PARKWAY #440 LITTLE ROCK AR 72223 800-451-6686 RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72354 870-295-5225 BARDELL, MD CRAIG LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 COLLINS, MD LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225								
PHYSICIANS DAY SURGERY CENTER OUTPATIENT SURGERY CTR. 17200 CHENAL PARKWAY #440 LITTLE ROCK AR 72223 800-451-6686 RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72364 870-295-5225 BARDELL, MD CRAIG LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 COLLINS, MD LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225	· · · · · · · · · · · · · · · · · · ·							
SURGERY CENTER OUTPATIENT SURGERY CTR. 17200 CHENAL PARKWAY #440 LITTLE ROCK AR 72223 800-451-6686 RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72364 870-295-5225 BARDELL, MD COLLINS, MD LINDA LINDA LINDA LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 MARIANNA AR 72360 870-295-5225 MARIANNA AR 72360 870-295-5225	- , -	MICHAEL	AR. HEALTH GROUP ANESTHESIA	9601 I-630 EXIT 7	LITTLE ROCK	AR	72205	501-202-2093
RAINES, APN KRISTEN ORTHOARKANSAS 10301 KANIS RD LITTLE ROCK AR 72205 501-604-6900 MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72354 870-295-5225 BARDELL, MD CRAIG LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 COLLINS, MD LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225								
MADISON CLINIC FAMILY PRACTICE 324 MARTIN LUTHER KING MADISON AR 72354 870-295-5225 BARDELL, MD CRAIG LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 COLLINS, MD LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225		1/010==-						
BARDELL, MD CRAIG LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 COLLINS, MD LINDA LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 LEE COUNTY COOPERATIVE CLINIC 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225 CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225		KRISTEN						
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LEE COUNTY COOPERATIVE CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225								
CLINIC FAMILY PRACTICE 530 W ATKINS BLVD MARIANNA AR 72360 870-295-5225		LINDA	LEE COUNTY COOPERATIVE CLINIC	220 M VIVINO READ	IVIANIANNA	AH	12360	010-295-5225
			EAMILY PRACTICE	530 W ATKING BLVD	ΜΑΡΙΔΝΝΑ	ΔP	72260	870-205 5225
25 ., LECT LEE COUNTY COOK ENGINE CENTO COUNTY ARTHURO DEVD INFARMATION ART 1/2000 01/0/250-0220		LEON						
			100 000. E. PHIVE OFFINO				500	0 200 0220

LAST NAME	FIRST NAME	CLINIC/SPECIALTY	ADDRESS	CITY	ST	ZIP	PHONE
MCDANIELS, LCSW	KIM	COUNSELING ONSULTANTS	210 MANOR	MARION	AR	72364	870-739-6818
THIGPEN, LCSW	CHARLES	COUNSELING CONSULTANTS	210 MANOR	MARION	AR	72364	870-739-6818
DIALYSIS CLINIC INC		RENAL DIALYSIS	139 W HIGHWAY 64	MCCRORY	AR	72101	870-731-0220
AUSTIN, MD	R STEPHEN	FAMILIES INC	700 S MAIN	MTN. HOME	AR	72653	870-425-1041
DAVIS, MD	ANTHONY C	BAPTIST HEALTH NEUROLOGY NLR	505 W PERSHING #C	NO LITTLE ROCK	AR	72114	501-753-5723
NOUFAL, MD	MAZEN	BAPTIST HEALTH NEUROLOGY	505 W PERSHING #C	NO LITTLE ROCK	AR	72114	501-753-5723
CAMP, LCSW NAVARRO, MD	KENDALL ALEXANDER	FAMILIES INC INTERNAL MEDICINE SPECIALISTS	211 N 23RD #6&7 4201 S MULBERRY ST	PARAGOULS PINE BLUFF	AR AR	72450 71603	870-335-9483
PHYSICIANS DAY SURGERY	ALEXANDER	INTERNAL MEDICINE SPECIALISTS	4201 S MULBERRY ST	PINE BLUFF	AH	71003	870-541-4280
CENTER		OUTPATIENT SURGERY CTR.	2705 ORLANDO	PINE BLUFF	AR	71603	800-451-6686
EVERS, LCSW	P LEAH	FAMILIES INC	2109 OLD COUNTY RD	POCAHONTAS	AR	72455	870-892-1005
ADAMS, PSYD	GLEN	PSYCHOLOGY	1120 S MAIN ST	SEARCY	AR	72143	501-305-1245
CURTIS, MD	SHARON	FAMILIES INC	309 E RACE ST	SEARCY	AR	72143	501-305-2359
FAMILIES INC HILL, OD	DENISE	PSYCHOLOGY HILL VISION CENTER	1704 HWY 69 2411 FAYETTEVILLE RD #G	TRUMANN VAN BUREN	AR AR	72472 72956	870-483-4003 479-262-2080
LAKEVIEW CLINIC	DENISE	FAMILY PRACTICE	HWY	WABASH	AR	72389	870-295-5225
DELTA MEDICAL GROUP		DURABLE MED. EQUIP. & SUPPLIES	210 N VAN BUREN	WEINER	AR	72479	870-684-2230
IN-STATE UPDATES							
BLEDSOE, MD	JAMES H	WHITE RIVER MED. PHYSICIANS GROUP	1710 HARRISON ST	BATESVILLE	AR	72501	870-262-1235
CUMMINS, MD	THOMAS	WHITE RIVER MED. PHYSICIANS GROUP	1710 HARRISON	BATESVILLE	AR	72501	870-262-1235
GALACIA, MD	EDGAR	WHITE RIVER MED. PHYSICIANS GROUP	1710 HARRISON ST	BATESVILLE	AR	72501	870-262-1235
GYLES, MD	NICHOLAS R II	WHITE RIVER MED. PHYSICIAN GROUP	1710 HARRISON ST	BATESVILLE	AR	72501	870-262-1235
JOHNSON, MD	ARLENE	WHITE RIVER MED. PHYSICIANS GROUP	1710 HARRISON	BATESVILLE	AR		870-262-1235
PEAL, MD	GABRIEL M	WHITE RIVER MED. PHYSICIANS GROUP	1710 HARRISON	BATESVILLE	AR	72501	870-262-1235
THOMPSON, MD SEBAG, PT	ROBERT C JOEL D	WRMC PHYSICIANS GROUP MOUNTAINCREST REHAB OF BELLA VISTA	1710 HARRISON ST 1801 FOREST HILLS BLVD #205	BATESVILLE BELLA VISTA	AR AR	72501 72714	870-262-1235 479-855-9348
MCGARRY, MD	PATRICIA	SALEM FAMILY PRACTICE CLINIC	6640 CONGO RD	BENTON	AR		501-794-4110
HAMILTON, MD	LANCE	NORTHWEST INTERNAL MEDICINE	1129 N. WALTON	BENTONVILLE	AR		479-273-9173
HARDY, MD	KYLE	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
HARMS, MD	STEVEN	IMAGING ASSOCIATES OF NWA	801 E PLAZA AVE	BENTONVILLE	AR	72712	479-271-0084
HEY, MD	JOHN	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
JACKSON, MD	EDWARD	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-521-8200
KALYAN, MD	MADHU	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
MARTIN, MD MOORE, MD	WILLIAM JOHN	FAYETTEVILLE DIAGNOSTIC CLINIC FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE 801 E PLAZA AVE	BENTONVILLE BENTONVILLE	AR AR		479-281-0073 479-281-0073
MOULTON, MD	MICHAEL	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
PASCHALL, MD	CHAD	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
REKHI, MD	AVIN	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
ROGERS, MD	MICHAEL	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR	72712	479-281-0073
SEXTON, MD	JON	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
TEMPLETON, MD	GARY	FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE	BENTONVILLE	AR		479-281-0073
THOMAS, MD VINSON, MD	GARY SIDNEY	FAYETTEVILLE DIAGNOSTIC CLINIC FAYETTEVILLE DIAGNOSTIC CLINIC	801 E PLAZA AVE 801 E PLAZA AVE	BENTONVILLE BENTONVILLE	AR AR	72712 72712	479-281-0073 479-281-0073
BOONEVILLE MEMORIAL	SIDINLI	TATETTEVILLE DIAGNOSTIC CLINIC	OUT E FEAZA AVE	BEINTOINVILLE	AII	12112	479-201-0073
HOSPITAL		HOSPITAL	880 W. MAIN ST	BOONEVILLE	AR	72927	479-675-2800
JACKSON, MD	HUGH	BOONEVILLE COMMUNITY HOSPITAL	880 W MAIN ST	BOONEVILLE	AR	72927	479-675-2800
JOHNSON, MD	LEE M	BOONEVILLE COMMUNITY RURAL HEALTH	880 W MAIN	BOONEVILLE	AR		479-675-2800
CARSON, PT	ADAM	CARSON PHYSICAL THERAPY	3231 MAIN ST #3	BRYANT	AR	72022	501-847-0500
MCCORD, PA DAVIS, MD	KIM STEPHEN	OUACHITA VALLEY FAMILY CLINIC HARDY MEDICAL CLINIC	353 CASH RD 197 HOSPITAL DR #C	CAMDEN CHEROKEE VILLAGE	AR AB	71701 72529	870-836-8101 870-257-6041
TUCKER, MD	CHARLES L	MIDWAY MEDICAL CLINIC	195 HOSPITAL DR #B	CHEROKEE VILLAGE		72529	870-257-6041
CARROLL, MD	BARRY SCOTT	JOHN ED CHAMBERS MEMORIAL HOSPITAL	719 DETROIT ST	DANVILLE	AR	72833	479-495-6270
PARRISH, CRNA	RICHARD	CHAMBERS HOS. ANESTHESIA GROUP	719 DETROIT ST	DANVILLE	AR	72833	479-495-2241
MAHAN, MD	MEREDITH	NWA PEDIATRIC CLINIC	3383 N MANA CT #101	FAYETTEVIILE	AR	72703	479-443-3471
BONNER, MD	MARK	FIRST CARE SOUTH	2523 E HUNTSVILLE RD	FAYETTEVILLE	AR	72701	479-442-2822
ECKLES, MD	MICHAEL	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
HANEY, MD HARDY, MD	RONDALL KYLE	IMAGING ASSOCIATES OF NWA FAYETTEVILLE DIAGNOSTIC CLINIC	55 W SUNBRIDGE 3344 N FUTRALL DR	FAYETTEVILLE FAYETTEVILLE	AR AR	72703 72703	479-442-6266 479-582-7350
HARMS, MD	STEVEN	IMAGING ASSOCIATES OF NWA	55 W SUNBRIDGE	FAYETTEVILLE	AR	72703	479-442-6266
HARRIS, MD	MURRY	IMAGING ASSOCIATES OF NWA	55 W SUNBRIDGE	FAYETTEVILLE	AR	72703	479-442-6266
HEY, MD	JOHN C	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
JACKSON, MD	EDWARD	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
KALYAN, MD	MADHU	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
MARTIN, MD MOORE, MD	WILLIAM JOHN D	FAYETTEVILLE DIAGNOSTIC CLINIC FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR 3344 N FUTRALL DR	FAYETTEVILLE	AR	72703 72703	479-582-7350
MOULTON, MD	MICHAEL	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE FAYETTEVILLE	AR AR	72703	479-582-7350 479-582-7350
PARK, MD	JOSEPHINE	NWA PEDIATRIC CLINIC	3383 N MANA CT #101	FAYETTEVILLE	AR	72703	479-443-3471
PASCHALL, MD	CHAD	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
REKHI, MD	AVIN	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
ROBINSON, MD	TERRY	NWA PEDIATRIC CLINIC	3383 N MANA CT #101	FAYETTEVILLE	AR	72703	479-443-3471
ROGERS, MD	MICHAEL	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
SEXTON, MD	JON GARY L	FAYETTEVILLE DIAGNOSTIC CLINIC FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR AR	72703 72703	479-582-7350 479-582-7350
TEMPLETON, MD THOMAS, MD	GARY L GARY	FAYETTEVILLE DIAGNOSTIC CLINIC FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR 3344 N FUTRALL DR	FAYETTEVILLE FAYETTEVILLE	AR AR	72703 72703	479-582-7350 479-582-7350
VINSON, MD	SIDNEY	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72703	479-582-7350
CARTER, LCSW	BRENT	COUNSELING CONSULTANTS	1825 BROADWAY	FORREST CITY	AR	72335	870-630-2328
KING, LPC	KIMBERELY	COUNSELING CONSULTANTS	1825 BROADWAY	FORREST CITY	AR	72335	870-630-2328
MAUNEY, LPC	LEE	COUNSELING CONSULTANTS	1825 BROADWAY	FORREST CITY	AR	72335	870-630-2328
PARSONS, LCSW	HEATHER	COUNSELING CONSULTANTS	1825 E BROADWAY	FORREST CITY	AR	72335	870-630-2328
PARTAIN, LCSW	JULIA	COUNSELING CONSULTANTS	1825 BROADWAY	FORREST CITY	AR	72335	870-630-2328
BELL, MD KYLE, MD	JAMES W. LAMAR	RIVER VALLEY URGENT CARE SPARKS PREFERRED MALL	3500 W.E. KNIGHT DR 5111 ROGERS #40M	FORT SMITH FORT SMITH	AR AR	72903 72903	479-709-8686 479-709-7440
SLABBERT, MD	CHRISTIAAN	AVAILABLE MEDICAL CARE	7320 ROGERS AVE #1	FORT SMITH	AR	72903	479-452-6362
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LAST NAME	FIRST NAME	CLINIC/SPECIALTY	ADDRESS	CITY	ST	ZIP	PHONE
STEWART, MD	JERRY R	RIVER VALLEY PRIMARY CARE	4900 KELLEY HWY	FORT SMITH	AR	72904	479-785-5708
TINSMAN, MD	THOMAS	AVAILABLE MEDICAL CARE	7320 ROGERS AVE #1	FORT SMITH	AR	72903	479-452-6362
WEDDLE, DO	JOHN	RIVER VALLEY URGENT CARE	3500 W.E. KNIGHT DR	FORT SMITH	AR	72903	479-709-8686
TAYLOR, PA	SHANNON	ST JOSEPHS MERCY CLINIC	234 BROADWAY	GLENWOOD	AR	71943	870-356-4821
BENNETT, MD	CHRIS N	RADIOLOGY ASSOC. OF NO. AR.	620 N WILLOW	HARRISON	AR	72601	870-741-1166
COATS, DC	TERRI L	COATS CHIROPRACTIC CLINIC	924 GOBLIN DR	HARRISON	AR	72601	870-743-3311
PRICE, MD	JOEL	FAMILIES INC	2 LOU ANN DR #306	HIGHLAND	AR	72542	870-994-7060
ROSE, MD	STEVE	HOLIDAY ISLAND CLINIC	#1 PARKCLIFF DR #C	HOLIDAY ISLAND	AR	72631	479-363-9174
GARRETT, MD	GEORGE C JR	MEDICAL PARK PHYSICAINS	302 BILL CLINTON DR #102	HOPE	AR	71801	870-722-5011
GARRETT, MD	GEORGE C	CONVENIENT CARE CLINIC	1636 HIGDON FERRY RD	HOT SPRINGS	AR	71913	501-520-5476
GERBER, MD	ALLEN	SURGERY ASSOCIATES	1662 HIGDON FERRY RD #230	HOT SPRINGS	AR	71913	501-623-9581
GILLESPIE, MD	JOHN	MCFARLAND EYE CENTERS	3604 CENTRAL AVE #A	HOT SPRINGS	AR	71913	501-318-1111
KALER, MD	RON	SURGERY ASSOCIATES	1662 HIGDON FERRY RD #230	HOT SPRINGS	AR	71913	501-623-9581
KOTA, MD	MANJUSHA	ST JOSEPHS MERCY CLINIC	1455 HIGDON FERRY RD #B	HOT SPRINGS	AR	71913	501-623-2731
LATHAM, MD	CHRISTIAN	SURGERY ASSOCIATES	1662 HIGDON FERRY RD #230	HOT SPRINGS	AR	71913	501-623-9581
MCFARLAND, MD	MIKE S	MCFARLAND EYE CENTERS	3604 CENTRAL AVE #A	HOT SPRINGS	AR	71913	501-318-1111
WHITE, MD	RACHEL	ST VINCENT FAMILY CLINIC	1110 N MAIN ST	JACKSONVILLE	AR	72076	501-982-2108
CHAN, MD	KENNETH	NEA CLINIC	3100 APACHE DR #A2	JONESBORO	AR	72401	870-935-8388
DOW, MD	J TIMOTHY	NEA CLINIC	1111 WINDOVER DR.	JONESBORO	AR	72401	870-935-5432
FAMILIES INC		PSYCHOLOGY	4508 STADIUM BLVD	JONESBORO	AR	72404	870-933-6886
GEORGE, MD	FRED	NEA CLINIC EYE CENTER	416 E WASHINGTON	JONESBORO	AR	72401	870-935-4150
PATEL, MD	DV	NEA CLINIC	311 E MATTHEWS AVE	JONESBORO	AR	72401	870-935-4150
RAULS, MD	STEPHEN R	GYNECOLOGY	1000B E MATTHEWS	JONESBORO	AR	72401	870-336-8080
BOWEN, MD	WILLIAM S	BOWEN HEFLEY RHODES & STEWART ORTHO		LITTLE ROCK	AR	72205	501-663-6455
BRIGHTON, PT	DARBY	W LITTLE ROCK PHY. THERAPY	301 S BOWMAN #230	LITTLE ROCK	AR	72211	501-221-6009
BURKS, DPM	JESSE		#5 ST VINCENT CIRCLE #410	LITTLE ROCK	AR	72205	501-663-6455
BURSON, MD	GEORGE TIM	NEUROSURGERY ARKANSAS	9601 LILE DR #310	LITTLE ROCK	AR	72205	501-224-0200
CASEY, PA	CHRISTOPHER H	BOWEN HEFLEY RHODES & STEWART ORTHO		LITTLE ROCK	AR	72205	501-663-6455
DAVIS, MD	JAMES O	ARKANSAS PSYCHIATRIC CLINIC	28 RAHLING CIRCLE	LITTLE ROCK	AR	72223	501-448-0060
DAVIS, MD	SCOTT A	BMC PHYSICIANS CLINIC	9601 I-630 EXIT 7	LITTLE ROCK	AR	72205	501-202-3900
FULLER, MD	CLINTON J	RADIOLOGY CONSULTANTS OF LR	9601 LILE DR. #1100	LITTLE ROCK	AR	72205	501-227-5240
GANNOE, MD	KRISTIN	ARKANSAS PSYCHIATRIC CLINIC	28 RAHLING CIRCLE	LITTLE ROCK	AR	72223	501-448-0060
HEFLEY, MD	WILLIAM F JR		#5 ST VINCENT CIRCLE #100	LITTLE ROCK	AR	72205	501-663-6455
HENDERSON, PA	REINO		#5 ST VINCENT CIRCLE #400	LITTLE ROCK	AR	72205	501-663-6455
KUNS, LCSW	JASON	ARKANSAS PSYCHIATRIC CLINIC	28 RAHLING CIRCLE	LITTLE ROCK	AR	72223	501-448-0060
LAMITINA, DC	LORI	CHIROPRACTIC	1405 N PIERCE ST	LITTLE ROCK	AR	72207	501-664-6664
MARTIN, MD	KENNETH A	ORTHOPAEDICS SURG. & SPORTS	8907 KANIS RD #330	LITTLE ROCK	AR	72205	501-227-9994
MCFARLAND, MD	MIKE S	MCFARLAND OPTICAL	17200 CHENAL PKWY #440	LITTLE ROCK	AR	72212	501-830-2020
MCFARLAND OPTICAL		OPTOMETRY	17200 CHENAL PKWY #440	LITTLE ROCK	AR	72223	501-830-2020
NELSON, MD	MICHELLE	PATHOLOGY LABORATORIES OF AR.	#1 LILE COURT #101	LITTLE ROCK	AR	72205	501-225-7711
PALMER, MD	WILLIAM	ARKANSAS PSYCHIATRIC CLINIC	28 RAHLING CIRCLE	LITTLE ROCK	AR	72223	501-448-0060
PERRY, PA	CHRISTIAN C	BOWEN HEFLEY RHODES & STEWART ORTHO		LITTLE ROCK	AR	72205	501-663-6455
RECTOR, MD	NANCY F	LR PULMONARY CLINIC	9601 LILE DR #890	LITTLE ROCK	AR	72205	501-224-0110
RHODES, MD	DAVID M MARSHA	BOWEN HEFLEY RHODES & STEWART ORTHO ALL FOR KIDS PEDIATRIC CLINIC	#5 ST VINCENT CIRCLE #410 904 AUTUMN RD #100	LITTLE ROCK LITTLE ROCK	AR AR	72205 72211	501-663-6455 501-224-5437
SALMAN, MD SKOKOS, MD	C KEMP	WOMANS CLINIC WOMANS CLINIC	500 S UNIVERSITY #414	LITTLE ROCK	AR	72205	501-224-5437
STEWART, MD	JASON G	BOWEN HEFLEY RHODES & STEWART ORTHO		LITTLE ROCK	AR	72205	501-663-6455
STRONG, LCSW	SHEILA	ARKANSAS PSYCHIATRIC CLINIC	28 RAHLING CIRCLE	LITTLE ROCK	AR	72223	501-448-0060
WATKINS, MD	LARRY S	INTERNAL MED.	500 S. UNIVERSITY #514	LITTLE ROCK	AR	72205	501-661-9740
BURKS, OD	RONALD A	OPHTHALMOLOGY/OPTOMETRY	1300 N. CENTER ST #A	LONOKE	AR	72086	501-676-5100
MCCALLUM, MD	JENNIFER	TILLET DIAGNOSTIC CLINIC	1003 SCHNEIDER DR	MALVERN	AR	72104	501-337-5678
ATHOTA, MD	PRASAD	LEE COUNTY COOPERATIVE CLINIC	530 W ATKINS BLVD	MARIANNA	AR	72360	870-295-5225
COLEMAN, LCSW	LENORA	COUNSELING CONSULTANTS	210 MANOR	MARION	AR	72364	870-739-6818
GEWARGES. MD	PAULA	COUNSELING CONSULTANTS	1825 MANOR	MARION	AR	72364	870-630-2328
DELUCA, PT	KENNY	MAUMELLE PHYSICAL THERAPY	9843 MAUMELLE BLVD	MAUMELLE	AR	72113	501-753-2201
PERRY, MD	KAREN	NEUROLOGY	1690 POLK 67	MENA	AR	71953	479-394-1600
LIPSMEYER, MD	KEITH M	FAMILY PRACTICE	1711 E HARDING ST	MORRILTON	AR	72110	501-354-2456
TAYLOR, PA	SHANNON	ST JOSEPHS MERCY CLINIC	320 LUZERNE	MT IDA	AR	71957	870-867-2175
BAKER, LCSW	JENNIFER	FAMILIES INC	700 S MAIN	MTN HOME	AR		870-425-1041
CHAUHAN, MD	MUFIZ A	NEWPORT RADIOLOGY CONSULTANTS	1205 MCLAIN ST	NEWPORT	AR		870-523-6591
DUDLEY, MD	GUILFORD	HARRIS MEDICAL CLINIC	1205 MCLAIN	NEWPORT	AR		870-523-0160
DUDLEY, APN	RETHA	HARRIS MEDICAL CLINIC	1205 MCLAIN ST	NEWPORT	AR	72112	870-523-0160
BURKS, OD	RONALD A	OPHTHALMOLOGY/OPTOMETRY	4137 JFK BLVD. #A	NO LITTLE ROCK	AR	72116	501-753-1237
CROW, MD	JOE W		4020 RICHARDS RD	NO LITTLE ROCK	AR		501-771-1600
DEAN, MD	DAVID P	CARDIOLOGY, CARDIOVASCULAR	4601 FAIRWAY	NO LITTLE ROCK	AR	72116	501-758-0575
WILLIS, DO	AMANDA	THE PEDIATRIC CLINIC	3401 SPRINGHILL DR #245	NO LITTLE ROCK	AR	72117	501-758-1530
FAMILIES INC		PSYCHOLOGY	1487 W KEISER #1	OSCEOLA	AR	72370	870-622-0782
HARRIS, LCSW	BOBBIE	FAMILIES INC	1487 W KEISER #1	OSCEOLA	AR	72370	870-622-0782
FELTS, MD	LARRY S	FAMILIES INC	211 N 23RD #6&7	PARAGOULD	AR	72450	870-335-9483
WILLIAMS, DC	DELILAH	HANDS ON CHIROPRACTIC	1014 N CURTIS AVE	PEA RIDGE	AR	72751	479-451-9200
MCFARLAND, MD	MIKE S	MCFARLAND EYE CENTERS	3805 W. 28TH AVE	PINE BLUFF	AR	71603	870-536-4100
STEWART, MD	JERRY R	RIVER VALLEY PRIMARY CARE	9755 W STATE HWY 22	RATCLIFF	AR	72951	479-635-5300
DUNCAN, DC	STEPHEN	CHIROPRACTIC	118 W. 4TH ST	RECTOR	AR	72461	870-595-3538
ALLEN, MD	WILLIAM M	WDMD INTERNAL MEDICINE CLINIC	701 HORSEBARN RD #101	ROGERS	AR	72758	479-273-9700
DAVID, MD	WENDY S	WDMD INTERNAL MEDICINE CLINIC	701 HORSESHOE BARN RD #101	ROGERS	AR	75758	479-273-9700
WEATHERS, MD	LARRY W	MERCY HEART & VASCULAR CLINIC	2708 RIFE MEDICAL LANE #220	ROGERS	AR	72758	479-338-4400
FREYALDENHOVEN, PT	GABE	RIVER VALLEY THERAPY & SPORTS MED	2100 W MAIN	RUSSELLVILLE	AR	72801	479-968-2525
BARDEN, MD	GREGG M	SEARCY MEDICAL CENTER	2900 HAWKINS DR	SEARCY	AR	72143	501-278-2848
CLEMENTS, MD	HERMAN R II	CLEMENTS WELLNESS CENTER	415 RODGERS DR	SEARCY	AR	72143	501-279-1547
DUKE, MD	JOHN R	JOSEPH CLINIC	1120 S MAIN	SEARCY	AR	72143	501-268-7143
JOSEPH, MD	EUGENE A	SEARCY MEDICAL CENTER	2900 HAWKINS DR	SEARCY	AR	72143	501-278-2848
BRIGHT, OD	JASON	HAAS BRIGHT EYE CARE	202 COUNTRY CLUB RD	SHERWOOD	AR	72120	501-835-7429
ADAMS, MD	SERRHEL G JR	NWA RETINA ASSOCIATES	601 W MAPLE ST #205A	SPRINGDALE	AR	72764	479-966-4107
WILSON, LCSW	MARC	FAMILIES INC	1425 W MAIN	WALNUT RIDGE	AR	72476	870-886-5303

LAST NAME	FIRST NAME	CLINIC/SPECIALTY	ADDRESS	CITY	ST	ZIP	PHONE
BRANSON, APN	SANDY	COMPASSION HEALTH CLINIC	425 N CENTENNIAL #A	WEST FORK	AR	72774	479-839-2670
COLEMAN, MD	R. DOUG	WHITE HALL FAMILY MEDICINE	1400 CLAUD RD	WHITE HALL	AR	71602	870-247-9499
CROSS RIDGE COMM HOSP	n. bood	HOSPITAL	310 S FALLS	WYNNE	AR	72396	870-238-3300
GEORGE, DC	KENNETH D	GEORGE CHIROPRACTIC CLINIC	1901 N KILLOUGH	WYNNE	AR	72396	870-238-8707
JACOBS, MD	JAMES R	FAMILY PRACTICE	411 S. FALLS	WYNNE	AR	72396	870-238-3261
IN-STATE DELETES							
HEALTH RESOURCES							
OF ARKANSAS		PSYCHOLOGY	HWY 167 714A ASH FLAT LANE	ASH FLAT	AR	72513	870-994-2106
WYCOFF, MD	ROLLIN	FAMILY PRACTICE	415 HOSPITAL DR SW	CAMDEN	AR	71701	870-836-5712
CARROLL, MD	BARRY SCOTT	BOSTON MTN RURAL HEALTH	465 MEDICAL CENTER PKWY	CLINTON	AR	72031	501-745-7888
CARROLL, MD	BARRY SCOTT	GENERAL PRACTICE	110 VILLAGE LN	FAIRFIELD BAY	AR	72088	501-884-6898
BROWN, MD	DAVID L	NEUROLOGICAL ASSOC.	1794 JOYCE BLVD #3	FAYETTEVILLE	AR	72703	479-442-4070
HENDRYCY, MD	PAUL	NWA PATHOLOGY ASSOC.	390 E. LONGVIEW ST	FAYETTEVILLE	AR	72703	479-442-0144
HOLLOWAY, CRNA	ROY	OZARK REGIONAL ANESTHESIA	3215 N NORTH HILLS BLVD	FAYETTEVILLE	AR	72703	479-463-1000
KAPLAN, MD	RYAN	FAYETTEVILLE DIAGNOSTIC CLINIC	3344 N FUTRALL DR	FAYETTEVILLE	AR	72702	479-521-8200
PARASHARA, MD	DEEPAK	NWA HEART & VASCULAR	3211 N NORTH HILLS BLVD #110	FAYETTEVILLE	AR	72703	479-571-4338
YOUNG, MD	JOHN	MEDISERVE WALK IN CLINIC	117 E SYCAMORE	FAYETTEVILLE	AR	72703	479-521-0200
FELKER, MD	GARY V	OPHTHALMOLOGY/OPTOMETRY	3000 ROGERS AVE	FORT SMITH	AR	72901	479-782-8892
HAMPTON, MD	JOHN R III SAURIN G	ST EDWARD MEDICAL GROUP ST EDWARD MERCY CLINIC	7301 ROGERS AVE 7001 ROGERS AVE #200	FORT SMITH FORT SMITH	AR AR	72903 72903	479-314-6065 479-314-4620
PATEL, MD JONES, OD	BRENT A	MCFARLAND EYE CENTERS	3604 CENTRAL AVE #A	HOT SPRINGS	AR	71913	501-318-1111
VANSCOY, MD	SARA	PSYCHIATRY	1817 WOODSPRINGS RD #G	JONESBORO	AR	71913	870-934-9800
VANSCOY, MD	WILLIAM	PSYCHIATRY	2712 E JOHNSON AVE	JONESBORO	AR	72401	870-932-2800
BURSON, MD	GEORGE T	NEUROSURGERY ARKANSAS	9601 LILE DR #310	LITTLE ROCK	AR	72205	501-224-0200
COLLINS, MD	KEVIN L	MARTIN BOWEN HEFLEY KNEE & SPORTS	8907 KANIS RD #330	LITTLE ROCK	AR	72205	501-227-9994
FLEISCHAUER, MD	SCOTT L	LR HEMATOLOGY ONCOLOGY	9500 LILE DR	LITTLE ROCK	AR	72205	501-219-8777
JACKSON, MD	RICHARD	CHILDRENS MEDICAL GROUP	800 MARSHALL	LITTLE ROCK	AR	72205	501-320-1447
KUMAR, MD	UDAYA	UAMS	4301 W. MARKHAM	LITTLE ROCK	AR	72205	501-686-6324
NORWOOD, MD	TAMARA	CHILDRENS	800 MARSHALL	LITTLE ROCK	AR	72202	501-364-1100
ROSENWEIG, MD	KENNETH M	MARTIN BOWEN HEFLEY ORTHO	#5 ST VINCENT CIRCLE #100	LITTLE ROCK	AR	72205	501-663-6455
SAFAR, MD	AMMAR	OPHTHALMOLOGY/OPTOMETRY	4301 W. MARKHAM	LITTLE ROCK	AR	72205	501-686-8000
LY, MD	PHUONG	MARIANNA FAMILY MEDICINE CLINIC	29 W. TENNESSEE ST	MARIANNA	AR	72360	870-295-2543
RAMIRO, MD	MARK	PRIMARY CARE OF PINE BLUFF	1716 DOCTORS DR #B	PINE BLUFF	AR	71603	870-536-4555
BUXTON, MD	GREGORY	POCAHONTAS FAMILY MEDICAL CTR	141 BETTY DR	POCAHONTAS	AR	72455	870-892-9949
EFIRD, PHD	TERRY	PSYCHOLOGY	5311 VILLAGE PARKWAY #7	ROGERS	AR	72758	479-751-7074
EFIRD, PHD	TERRY	PSYCHOLOGY	106 S MAIN	SPRINGDALE	AR	72764	479-751-7074
SLOWEY, MD	JAMES	MEDSELECT	1000 PINE ST	TEXARKANA	AR	75501	870-533-8808
OLAIMEY, MD	AMAL NIMER	MERCY HOSPITAL	1341 W 6TH ST	WALDRON	AR	72958	479-637-4135
OUT-OF-STATE ADDITION	IS						
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ALLIANCE HEALTHCARE							
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SWINHART, CFNP	MARY BETH	DELTA REG. GASTROENTEROLOGY CLINIC	1502 S COLORADO ST	GREENVILLE	MS	38703	662-332-9872
HANCOCK, MD	HEATHER	CHARLES RETINA INSTITUTE	6401 POPLAR AVE	MEMPHIS	TN	38119	901-767-4499
OUT-OF-STATE UPDATES							
	IOOEDII D	DADIOLOGY	101 LICODITAL DD	MAGNOLIA	4.0	74750	000 704 4750
ROBBINS, MD DANIELS, MD	JOSEPH R DENNIS	RADIOLOGY EXECUTIVE PULMONARY MEDICINE	101 HOSPITAL DR 1906-A GREENWOOD DR	MAGNOLIA POPLAR BLUFF	AR MO		903-794-4756 573-686-6166
DANIELS, MD	POPPY	WOMAN TO WOMAN GYNECOLOGY	1906-A GREENWOOD DR	POPLAR BLUFF	MO		573-776-7740
PANDY-LIPMAN, MD	RASHMI	ALLERGY & ASTHMA	60 PHYSICIANS LANE #1	SOUTHAVEN	MS	38671	662-349-3025
FOX, MD	ROY	MID-SOUTH PULMONARY SPECIALISTS	550 POPLAR AVE #800	MEMPHIS	TN	38157	901-276-2662
SOMER, MD	BRADLEY	THE WEST CLINIC	100 N. HUMPHREYS #100	MEMPHIS	TN	38120	901-683-0055
CAMPANINI, MD	D SCOTT	RADIOLOGY CONSULTANTS	4102 RICHMOND MDWS	TEXARKANA	TX	75503	903-223-1014
SMITH, PSYD	BRYAN	NEUROPSYCHOLOGICAL SRVS.					
, -		OF TEXARKANA	5411 PLAZA DR	TEXARKANA	TX	75503	903-225-0171
TARPLEY, MD	JON A	COLLOM CARNEY CLINIC	815 N KINGS HWY	WAKE VILLAGE	TX	75501	903-832-8515
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WICKMAN, MD	IOHNI P		8485 HWY 64 #101	MEMPHIS	TN		
BURROUGHS. MD	JOHN R JAMES	WICKMAN FAMILY MEDICAL CARE MEDSELECT	2602 ST. MICHAEL DR	TEXARKANA	TX	38133 75503	903-614-6000
CAMPANINI, MD	MAIDA	MEDSELECT	2602 ST. MICHAEL DR 2602 ST. MICHAEL DR	TEXARKANA	TX	75503	903-614-6000
DAVIS, MD	TERRY	MEDSELECT	2602 ST. MICHAEL DR	TEXARKANA	TX	75503	903-614-6000
DECAPRIO, MD	THERESA M	MEDSELECT	1000 PINE ST	TEXARKANA	TX	75503	903-798-8000
HUTCHESON, MD	FRED	MEDSELECT	2602 ST MICHAEL DR	TEXARKANA	TX	75503	903-614-6000
MAKINEN, MD	DREW	MEDSELECT	2602 ST MICHAEL DR	TEXARKANA	TX	75503	903-614-6000
MCRANEY, MD	ROBERT JR	MEDSELECT	2602 ST. MICHAEL DR	TEXARKANA	TX	75503	903-614-6000
MEDSELECT		FAMILY PRACTICE	2602 ST MICHAEL DR	TEXARKANA	TX	75503	903-614-6000
WEBER, MD	PATRICK	MEDSELECT	2602 ST. MICHAEL DR	TEXARKANA	TX	75503	903-614-6000

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CODE ENFORCEMENT OFFICER—Stuttgart is seeking a full-time Code Enforcement Officer. Inspection Dept. exempt. Immediate supervisor: Mayor. Job Summary: Enforce the Ark. Building Code, Ark. Fire Prevention Code and the Stuttgart Building Code as adopted for all buildings or structures within the City of Stuttgart and oversee all properties; to administer and implement the provisions of Ordinance No. 1231 and other appropriate sections of 44 CFR pertinent to flood plain management; to implement Zoning Plan for the coordinated, adjusted and harmonious development of the City of Stuttgart; to inspect all wiring apparatus, equipment and insulation for electric lights, heat and air, etc. according to the National Electric Code and the city ordinances; inspect the plumbing rough-in, connections to fixtures, gas pipe, hot water and sewer according to State Plumbing Code and Ark. Municipal Code (HVAC) as amended for City of Stuttgart; make sure all city properties are in compliance with A.D.A. (Americans with Disabilities Act); and public businesses, etc., are in compliance. Contact Carol Ables, 304 S. Maple St.,

Stuttgart, AR 72160, or call 870-673-8817 for application.

POLICE CHIEF—Mayflower is accepting applications for the position of Police Chief to lead and manage dept. Chief reports directly to Mayor. Must possess proven skills in fiscal and personnel mgmt., computer literacy and be a certified police officer. This position is full-time w/excellent benefits. Applications may be obtained from City Hall from 7 a.m. to 5:30 p.m. Monday through Thursday. Completed resumés and application should be submitted to the Mayor's Office, 2 Ashmore Street, P.O. Box 69, Mayflower, AR 72106. Application deadline is Monday June 22, 2009, at 5:30 p.m.

POLICE OFFICER—Mansfield is accepting applications for full-time Police Officer. Applicants must be 21+ years of age, provide a birth certificate, possess valid driver's license, have no convictions, be able to pass drug screen, be able to write concise, accurate reports, have a high school diploma or GED. Fully certified officers will have first consideration. Excellent fringe benefits, including uniform, boot and

cell phone allowance. Applications being accepted until June 30, 2009, to Mansfield Police Department, P.O. Box 307, Mansfield, AR 72944. Phone: 479-928-5700. City of Mansfield is an EOE.

WATER SUPERINTENDENT—Black Rock is seeking licensed Water Superintendent. Qualified applicant should possess at least Class I Water and Wasterwater license. Benefits include competitive salary, paid vacation, health benefits and paid retirement plan. Interested applicants should contact Mayor Calvin McLaughlin at 870-878-1760, or send resumé to Black Rock City Hall, 491 Elm Street, Black Rock, AR 72415.

WATER SUPERINTENDENT—Lake City is accepting applications for a certified Water and Wastewater Superintendent. Qualified applicant should possess at least Class 1 Water and Wastewater license. Full-time position with fringe benefit package. Starting salary will depend upon experience and qualifications. Send resumé to City of Lake City, P. O. Box 660, Lake City AR 72437.

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